## UNITED STATES

## SECURITIES AND EXCHANGE COMMISSION WASHINGTON, D.C. 20549

FORM 10-Q
x QUARTERLY REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934 For the quarterly period ended June 30, 2016
o TRANSITION REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934
For the transition period from $\qquad$ to $\qquad$
Commission File Number 0-23702

## STEVEN MADDEN, LTD.

(Exact name of registrant as specified in its charter)

| Delaware | 13-3588231 |
| :---: | :---: |
| (State or other jurisdiction of incorporation or organization) | (I.R.S. Employer Identification No.) |
| 52-16 Barnett Avenue, Long Island City, New York | 11104 |
| (Address of principal executive offices) | (Zip Code) |

## (718) 446-1800

(Registrant's telephone number, including area code)
 required to file such reports), and (2) has been subject to such filing requirements for the past 90 days.
Yes x Noo
 this chapter) during the preceding 12 months (or for such shorter period that the registrant was required to submit and post such files).
Yes x Noo
 company" in Rule 12b-2 of the Exchange Act.
Large accelerated filer $x$ Accelerated filer o
Non-accelerated filer o (do not check if smaller reporting company) Smaller reporting company o

Indicate by check mark whether the registrant is a shell company (as defined in Rule 12b-2 of the Exchange Act).
Yes o Nox
As of August 2, 2016, the latest practicable date, there were $61,269,154$ shares of the registrant's common stock, $\$ 0.0001$ par value, outstanding.

## STEVEN MADDEN, LTD.

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## PART I. FINANCIAL INFORMATION

## tem 1. Condensed Consolidated Financial Statements

STEVEN MADDEN, LTD. AND SUBSIDIARIES

## olidated Balance Sheets

(in thousands)

|  | June 30, 2016 |  | $\begin{gathered} \text { December 31, } \\ 2015 \end{gathered}$ |  | June 30, 2015 |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | (unaudited) |  |  |  | (unaudited) |  |
| ASSETS |  |  |  |  |  |  |
| Current assets: |  |  |  |  |  |  |
| Cash and cash equivalents | \$ | 76,271 | \$ | 72,414 | \$ | 68,994 |
| Accounts receivable, net of allowances of \$2,107, \$2,306 and \$1,819 |  | 27,820 |  | 43,173 |  | 17,957 |
| Factor accounts receivable, net of allowances of \$14,249, \$21,756 and \$20,643 |  | 188,744 |  | 155,211 |  | 200,921 |
| Inventories |  | 116,369 |  | 102,080 |  | 112,434 |
| Marketable securities - available for sale |  | 32,546 |  | 32,424 |  | 31,210 |
| Prepaid expenses and other current assets |  | 25,019 |  | 20,641 |  | 21,720 |
| Prepaid taxes |  | 14,997 |  | 17,484 |  | 6,485 |
| Deferred taxes |  | 14,312 |  | 14,392 |  | 14,071 |
| Total current assets |  | 496,078 |  | 457,819 |  | 473,792 |
| Notes receivable |  | 1,239 |  | 1,158 |  | 1,299 |
| Note receivable - related party |  | 2,817 |  | 2,990 |  | 3,159 |
| Property and equipment, net |  | 73,485 |  | 72,010 |  | 70,036 |
| Deposits and other |  | 4,955 |  | 5,088 |  | 5,661 |
| Marketable securities - available for sale |  | 90,144 |  | 88,465 |  | 89,429 |
| Goodwill - net |  | 137,222 |  | 137,097 |  | 143,571 |
| Intangibles - net |  | 148,965 |  | 149,758 |  | 151,694 |
| Total Assets | \$ | 954,905 | \$ | 914,385 | \$ | 938,641 |
| LIABILITIES |  |  |  |  |  |  |
| Current liabilities: |  |  |  |  |  |  |
| Accounts payable | \$ | 101,473 | \$ | 79,790 | \$ | 105,431 |
| Accrued expenses |  | 76,147 |  | 72,105 |  | 89,804 |
| Contingent payment liability - current portion |  | 20,012 |  | 16,763 |  | 17,934 |
| Accrued incentive compensation |  | 3,052 |  | 6,141 |  | 3,057 |
| Total current liabilities |  | 200,684 |  | 174,799 |  | 216,226 |
| Contingent payment liability |  | - |  | 8,012 |  | 17,607 |
| Deferred rent |  | 12,949 |  | 12,013 |  | 11,876 |
| Deferred taxes |  | 39,986 |  | 39,410 |  | 18,498 |
| Other liabilities |  | 508 |  | 1,488 |  | 1,630 |
| Total Liabilities |  | 254,127 |  | 235,722 |  | 265,837 |
| Commitments, contingencies and other |  |  |  |  |  |  |
| STOCKHOLDERS' EQUITY |  |  |  |  |  |  |
| Preferred stock - $\$ .0001$ par value, 5,000 shares authorized; none issued; Series A Junior Participating preferred stock $-\$ .0001$ par value, 60 shares authorized; none issued |  | - |  | - |  | - |
| Common stock - $\$ .0001$ par value, 135,000 shares authorized, $86,021,85,263$ and 85,007 shares issued, $61,267,61,693$ and 63,160 shares outstanding |  | 6 |  | 6 |  | 6 |
| Additional paid-in capital |  | 338,989 |  | 325,548 |  | 312,798 |
| Retained earnings |  | 941,473 |  | 896,842 |  | 828,231 |
| Accumulated other comprehensive loss |  | $(26,382)$ |  | $(31,413)$ |  | $(17,568)$ |
| Treasury stock - 24,754, 23,570, and 21,847 shares at cost |  | $(553,649)$ |  | $(512,579)$ |  | $(451,098)$ |
| Total Steven Madden, Ltd. stockholders' equity |  | 700,437 |  | 678,404 |  | 672,369 |
| Noncontrolling interest |  | 341 |  | 259 |  | 435 |
| Total stockholders' equity |  | 700,778 |  | 678,663 |  | 672,804 |
| Total Liabilities and Stockholders' Equity | \$ | 954,905 | \$ | 914,385 | \$ | 938,641 |

See accompanying notes to condensed consolidated financial statements - unaudited.

# STEVEN MADDEN, LTD. AND SUBSIDIARIES 

Condensed Consolidated Statements of Income
(unaudited)
(in thousands, except per share data)


# STEVEN MADDEN, LTD. AND SUBSIDIARIES 

Condensed Consolidated Statements of Comprehensive Income
(unaudited)
(in thousands)

|  | Three Months Ended June 30, 2016 |  |  |  |  |  | Six Months Ended June 30, 2016 |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Pre-tax amounts |  | Tax benefit/(expense) |  | After-tax amounts |  | Pre-tax amounts |  | Tax benefit/(expense) |  | After-tax amounts |  |
| Net income |  |  |  |  | \$ | 24,777 |  |  |  |  | \$ | 44,976 |
| Other comprehensive income (loss): |  |  |  |  |  |  |  |  |  |  |  |  |
| Foreign currency translation adjustment | \$ | $(1,890)$ | \$ | - |  | $(1,890)$ | \$ | 3,263 | \$ | - |  | 3,263 |
| Gain or (loss) on cash flow hedging derivatives |  | (422) |  | 154 |  | (268) |  | 241 |  | (88) |  | 153 |
| Unrealized gain (loss) on marketable securities |  | 789 |  | (288) |  | 501 |  | 2,543 |  | (928) |  | 1,615 |
| Total other comprehensive income (loss) | \$ | $(1,523)$ | \$ | (134) |  | $(1,657)$ | \$ | 6,047 | \$ | $(1,016)$ |  | 5,031 |
|  |  |  |  |  |  |  |  |  |  |  |  |  |
| Comprehensive income |  |  |  |  |  | 23,120 |  |  |  |  |  | 50,007 |
| Comprehensive income attributable to noncontrolling interests |  |  |  |  |  | 105 |  |  |  |  |  | 342 |
| Comprehensive income attributable to Steven Madden, Ltd. |  |  |  |  | \$ | 23,015 |  |  |  |  | \$ | 49,665 |
|  |  |  |  |  |  |  |  |  |  |  |  |  |
|  | Three Months Ended June 30, 2015 |  |  |  |  |  | Six Months Ended June 30, 2015 |  |  |  |  |  |
|  | Pre-tax amounts |  | Tax benefit/(expense) |  | After-tax amounts |  | Pre-tax amounts |  | Tax benefit(expense) |  | After-tax amounts |  |
| Net income |  |  |  |  | \$ | 24,764 |  |  |  |  | \$ | 44,699 |
| Other comprehensive income (loss): |  |  |  |  |  |  |  |  |  |  |  |  |
| Foreign currency translation adjustment | \$ | 1,489 | \$ | - |  | 1,489 | \$ | $(4,495)$ | \$ | - |  | $(4,495)$ |
| Gain or (loss) on cash flow hedging derivatives |  | 140 |  | (51) |  | 89 |  | (540) |  | 197 |  | (343) |
| Unrealized gain (loss) on marketable securities |  | (811) |  | 296 |  | (515) |  | 31 |  | (11) |  | 20 |
| Total other comprehensive income (loss) | \$ | 818 | \$ | 245 |  | 1,063 | \$ | $(5,004)$ | \$ | 186 |  | $(4,818)$ |
|  |  |  |  |  |  |  |  |  |  |  |  |  |
| Comprehensive income |  |  |  |  |  | 25,827 |  |  |  |  |  | 39,881 |
| Comprehensive income attributable to noncontrolling interests |  |  |  |  |  | 261 |  |  |  |  |  | 372 |
| Comprehensive income attributable to Steven Madden, Ltd. |  |  |  |  | \$ | 25,566 |  |  |  |  | \$ | 39,509 |

STEVEN MADDEN, LTD. AND SUBSIDIARIES Condensed Consolidated Statements of Cash Flows (unaudited)
(in thousands)

|  | Six Months Ended June 30, |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
|  | 2016 |  | 2015 |  |
| Cash flows from operating activities: |  |  |  |  |
| Net income | \$ | 44,976 | \$ | 44,699 |
| Adjustments to reconcile net income to net cash provided by operating activities: |  |  |  |  |
| Stock-based compensation |  | 9,636 |  | 9,082 |
| Tax benefit from stock-based compensation |  | $(3,762)$ |  | $(8,974)$ |
| Depreciation and amortization |  | 10,675 |  | 9,265 |
| Loss on disposal of fixed assets |  | - |  | 661 |
| Impairment charges |  | - |  | 3,045 |
| Deferred taxes |  | (896) |  | $(6,664)$ |
| Accrued interest on note receivable - related party |  | (32) |  | (35) |
| Deferred rent expense |  | 936 |  | 303 |
| Realized loss (gain) on sale of marketable securities |  | 779 |  | (96) |
| Changes in fair value on contingent liability |  | 1,518 |  | (142) |
| Changes, net of acquisitions, in: |  |  |  |  |
| Accounts receivable |  | 15,353 |  | $(7,406)$ |
| Factor accounts receivable |  | $(33,533)$ |  | $(16,878)$ |
| Notes receivable - related party |  | 205 |  | 204 |
| Inventories |  | $(14,289)$ |  | $(19,256)$ |
| Prepaid expenses, prepaid taxes, deposits and other |  | 1,741 |  | 11,183 |
| Accounts payable and accrued expenses |  | 25,725 |  | 34,504 |
| Accrued incentive compensation |  | $(3,089)$ |  | $(2,616)$ |
| Other liabilities |  | (980) |  | 2,904 |
| Net cash provided by operating activities |  | 54,963 |  | 53,783 |
|  |  |  |  |  |
| Cash flows from investing activities: |  |  |  |  |
| Capital expenditures |  | $(8,402)$ |  | $(8,452)$ |
| Purchases of marketable securities |  | $(13,210)$ |  | $(27,093)$ |
| Repayment of notes receivable |  | - |  | 240 |
| Maturity/sale of marketable securities |  | 14,052 |  | 26,224 |
| Acquisitions, net of cash acquired |  | $(3,665)$ |  | $(8,729)$ |
| Net cash used in investing activities |  | $(11,225)$ |  | $(17,810)$ |
|  |  |  |  |  |
| Cash flows from financing activities: |  |  |  |  |
| Proceeds from exercise of stock options |  | 3,708 |  | 19,703 |
| Tax benefit from the exercise of options |  | 3,762 |  | 8,974 |
| Payment of contingent liability |  | $(6,281)$ |  | $(2,950)$ |
| Common stock purchased for treasury |  | $(41,070)$ |  | $(74,156)$ |
| Net cash used in financing activities |  | $(39,881)$ |  | $(48,429)$ |
| Net increase (decrease) in cash and cash equivalents |  | 3,857 |  | $(12,456)$ |
| Cash and cash equivalents - beginning of period |  | 72,414 |  | 81,450 |
| Cash and cash equivalents - end of period | \$ | 76,271 | \$ | 68,994 |

## STEVEN MADDEN, LTD. AND SUBSIDIARIES

Notes to Condensed Consolidated Financial Statements - Unaudited
June 30, 2016
(\$ in thousands except share and per share data)

## Note A-Basis of Reporting





 December 31, 2015 included in the Annual Report of Steven Madden, Ltd. on Form 10-K filed with the SEC on February 26, 2016.

## Note B - Use of Estimates

 date of the financial statements and the reported amounts of revenue and expenses during the reporting period. Actual results could differ from those estimates.


 are analyzed by management to estimate the amount of the anticipated customer allowance.

## Note C - Factor Receivable





 to the extent of any loans made to the Company, Rosenthal maintains a lien on the Company's receivables to secure the Company's obligations.

## Note D - Notes Receivable

As of June 30, 2016 and December 31, 2015, Notes Receivable were comprised of the following:

 Agency Inc.

## STEVEN MADDEN, LTD. AND SUBSIDIARIES

Notes to Condensed Consolidated Financial Statements - Unaudited
June 30, 2016
(\$ in thousands except share and per share data)

Note D - Notes Receivable (continued)


 earn-out periods; see Note F).
 forgiven.

## Note E - Marketable Securities




 and December 31, 2015 are as follows:

|  | Maturities as of June 30, 2016 |  |  |  | Maturities as of December 31, 2015 |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 1 Year or Less |  | 1 to 10 Years |  | 1 Year or Less |  | 1 to 10 Years |  |
| Corporate bonds | \$ | 11,373 | \$ | 90,144 | \$ | 11,240 | \$ | 88,465 |
| Certificates of deposit |  | 21,173 |  | - |  | 21,184 |  | - |
| Total | \$ | 32,546 | \$ | 90,144 | \$ | 32,424 | \$ | 88,465 |


 $\$ 246$. For the comparable period in 2015, current marketable securities included unrealized losses of $\$ 277$ while long-term marketable securities included unrealized gains of $\$ 110$ and unrealized losses of $\$ 491$.

## Note F - Fair Value Measurement


 assumptions. ASC 820-10 utilizes a fair value hierarchy that prioritizes the inputs to valuation techniques used to measure fair value into three broad levels. A brief description of those three levels is as follows:

- Level 1: Observable inputs such as quoted prices in active markets for identical assets or liabilities.
- Level 2: Inputs other than quoted prices that are observable for the asset or liability, either directly or indirectly.
- Level 3: Significant unobservable inputs.


## STEVEN MADDEN, LTD. AND SUBSIDIARIES

Notes to Condensed Consolidated Financial Statements - Unaudited

## June 30, 2016

(\$ in thousands except share and per share data)

## Note F - Fair Value Measurement (continued)

The Company's financial assets and liabilities subject to fair value measurements as of June 30, 2016 and December 31, 2015 are as follows:


|  | Fair value |  | December 31, 2015 |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  | Fair Value Measurements |  |  |  |  |  |
|  |  |  | Level 1 |  | Level 2 |  | Level 3 |  |
| Assets: |  |  |  |  |  |  |  |  |
| Cash equivalents | \$ | 2,242 | \$ | 2,242 | \$ | - | \$ | - |
| Current marketable securities - available for sale |  | 32,424 |  | 32,424 |  | - |  | - |
| Note receivable - related party |  | 2,990 |  | - |  | - |  | 2,990 |
| Note receivable from seller of SM Canada |  | 1,158 |  | - |  | - |  | 1,158 |
| Long-term marketable securities - available for sale |  | 88,465 |  | 88,465 |  | - |  | - |
| Total assets | \$ | 127,279 | \$ | 123,131 | \$ | - | \$ | 4,148 |
| Liabilities: |  |  |  |  |  |  |  |  |
| Contingent consideration | \$ | 24,775 | \$ | - | \$ | - | \$ | 24,775 |
| Total liabilities | \$ | 24,775 | \$ | - | \$ | - | \$ | 24,775 |

## STEVEN MADDEN, LTD. AND SUBSIDIARIES

## Notes to Condensed Consolidated Financial Statements - Unaudited

## June 30, 2016

(\$ in thousands except share and per share data)

## Note F - Fair Value Measurement (continued)

 2015 are as follows:


Forward contracts are entered into to manage the risk associated with the volatility of future cash flows (see Note O). Fair value of these instruments is based on observable market transactions of spot and forward rates.
 current market interest rates.



 out payment of $\$ 3,483$ for the period ended December 31, 2015 was paid to the seller of SM Mexico in the first quarter of this year.


 the financial results of Dolce Vita during the earn-out period

## STEVEN MADDEN, LTD. AND SUBSIDIARIES

Notes to Condensed Consolidated Financial Statements - Unaudited

## June 30, 2016

(\$ in thousands except share and per share data)

## Note F - Fair Value Measurement (continued)



 the seller of SM Canada in the second quarter of this year.


 management's projections of the financial results of Cejon during the earn-out period.

 imputed or actual interest rate, which approximates applicable current market interest rates.

## Note G - Revenue Recognition




 based on historical experience. Such amounts have historically not been material.


 deducting related operating expenses.



 sales percentage as defined in the various agreements. In addition, under

## STEVEN MADDEN, LTD. AND SUBSIDIARIES

Notes to Condensed Consolidated Financial Statements - Unaudited
June 30, 2016
(\$ in thousands except share and per share data)

## Note G - Revenue Recognition (continued)

 the Company's products. Licensing revenue is recognized on the basis of net sales reported by the licensees, or the minimum guaranteed royalties, if higher.

In substantially all of the Company's license agreements, the minimum guaranteed royalty is earned and receivable on a quarterly basis.

## Note H - Sales Deductions


 Such expenses are reflected in the condensed consolidated financial statements as deductions from gross sales to arrive at net sales.

## Note I - Note Receivable - Related Party












 accrued imputed interest of $\$ 71$.

## Note J - Share Repurchase Program




 stock were repurchased under the Share Repurchase Program, at an

## STEVEN MADDEN, LTD. AND SUBSIDIARIES

Notes to Condensed Consolidated Financial Statements - Unaudited
June 30, 2016
(\$ in thousands except share and per share data)

## Note J - Share Repurchase Program (continued)

average price per share of $\$ 34.38$, for an aggregate purchase price of approximately $\$ 33,198$. As of June 30,2016 , approximately $\$ 159,372$ remained available for future repurchases under the Share Repurchase Program.

## Note K - Net Income Per Share of Common Stock






 dilutive.

## Note L - Equity-Based Compensation





 number of shares of common stock available for the grant of stock-based awards under the Plan:

| Common stock authorized | 23,466,000 |
| :---: | :---: |
| Stock-based awards, including restricted stock and stock options granted, net of expired or cancelled | (19,999,000) |
| Common stock available for grant of stock-based awards as of June 30, 2016 | 3,467,000 |

## STEVEN MADDEN, LTD. AND SUBSIDIARIES

Notes to Condensed Consolidated Financial Statements - Unaudited

## June 30, 2016

(\$ in thousands except share and per share data)
Note L - Equity-Based Compensation (continued)
Total equity-based compensation for the three and six months ended June 30, 2016 and 2015 is as follows:

|  | Three Months Ended June 30, |  |  |  | Six Months Ended June 30, |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 2016 |  | 2015 |  | 2016 |  | 2015 |  |
| Restricted stock | \$ | 4,097 | \$ | 3,568 | \$ | 8,240 | \$ | 7,328 |
| Stock options |  | 612 |  | 756 |  | 1,396 |  | 1,754 |
| Total | \$ | 4,709 | \$ | 4,324 | \$ | 9,636 | \$ | 9,082 |

Equity-based compensation is included in operating expenses on the Company's Condensed Consolidated Statements of Income.

## Stock Options

Cash proceeds and intrinsic values related to total stock options exercised during the three and six months ended June 30, 2016 and 2015 are as follows

|  | Three Months Ended June 30, |  |  |  | Six Months Ended June 30, |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 2016 |  | 2015 |  | 2016 |  | 2015 |  |
| Proceeds from stock options exercised | \$ | 30 | \$ | 2,897 | \$ | 3,708 | \$ | 19,703 |
| Intrinsic value of stock options exercised | \$ | 20 | \$ | 1,848 | \$ | 11,050 | \$ | 29,294 |



 common stock outstanding with a total of $\$ 3,688$ of unrecognized compensation cost and an average vesting period of 2.02 years
 based on the historical experience of similar awards. Expected volatility is based on the historical volatility of the Company's common stock. The risk
 the expected dividend rate is assumed to be zero. The following weighted average assumptions were used for stock options granted during the six months ended June 30 , 2016 and 2015:

|  | 2016 | 2015 |
| :---: | :---: | :---: |
| Volatility | 22.2\% to 26.2\% | 22.4\% to 28.3\% |
| Risk free interest rate | 1.07\% to 1.73\% | 0.99\% to 1.60\% |
| Expected life in years | 3.8 to 5.0 | 4.1 to 5.1 |
| Dividend yield | 0.00\% | 0.00\% |
| Weighted average fair value | \$7.38 | \$8.70 |

## STEVEN MADDEN, LTD. AND SUBSIDIARIES

Notes to Condensed Consolidated Financial Statements - Unaudited

## June 30, 2016

(\$ in thousands except share and per share data)
Note L - Equity-Based Compensation (continued)

Activity relating to stock options granted under the Company's plans and outside the plans during the six months ended June 30, 2016 is as follows:

|  | Number of Shares | Weighted Average Exercise Price |  | Weighted Average Remaining Contractual Term | $\underline{\text { Aggregate Intrinsic Value }}$ |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Outstanding at January 1, 2016 | 2,016,000 | \$ | 23.51 |  |  |  |
| Granted | 72,500 |  | 32.44 |  |  |  |
| Exercised | $(410,500)$ |  | 9.04 |  |  |  |
| Cancelled/Forfeited | $(17,000)$ |  | 29.85 |  |  |  |
| Outstanding at June 30, 2016 | 1,661,000 | \$ | 27.40 | 3.2 years | \$ | 11,247 |
| Exercisable at June 30, 2016 | 1,184,000 | \$ | 24.85 | 2.6 years | \$ | 11,051 |

## Restricted Stock

The following table summarizes restricted stock activity during the six months ended June 30, 2016 and 2015 :

|  | 2016 |  |  | 2015 |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Number of Shares | Weighted Average Fair Value at Grant Date |  | Number of Shares | Weighted Average Fair Value at Grant Date |  |
| Non-vested at January 1, | 4,055,000 | \$ | 25.32 | 4,067,000 | \$ | 24.69 |
| Granted | 339,000 |  | 34.24 | 246,000 |  | 36.40 |
| Vested | $(187,000)$ |  | 30.30 | $(222,000)$ |  | 22.94 |
| Forfeited | - |  | - | $(68,000)$ |  | 34.27 |
| Non-vested at June 30, | 4,207,000 | \$ | 25.87 | 4,023,000 | \$ | 25.16 |

 determines the fair value of its restricted stock awards based on the market price of its common stock on the date of grant.


 July 3, 2012, he was granted $1,893,342$ restricted shares of the Company's common stock at the then market price of $\$ 21.13$, which will vest in the same manner as the aforementioned grant.

## STEVEN MADDEN, LTD. AND SUBSIDIARIES

Notes to Condensed Consolidated Financial Statements - Unaudited

## June 30, 2016

(\$ in thousands except share and per share data)

## Note M - Acquisitions

Mad Love

 the acquisition of the minority interest as an equity transaction.

## SM Europe




 Income and "Noncontrolling interests" in the Consolidated Balance Sheets.

## Note $\mathbf{N}$ - Goodwill and Intangible Assets

The following is a summary of the carrying amount of goodwill by segment as of June 30, 2016:

|  | Wholesale |  |  |  | Retail |  | Net Carrying Amount |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Footwear |  | Accessories |  |  |  |  |  |  |
| Balance at January 1, 2016 | \$ | 73,018 | \$ | 49,324 | \$ | 14,755 | \$ |  | 137,097 |
| Acquisitions |  | - |  | - |  | - |  |  | - |
| Purchase accounting adjustment |  | - |  | - |  | - |  |  | - |
| Translation and other |  | 113 |  | - |  | 12 |  |  | 125 |
| Balance at June 30, 2016 | \$ | 73,131 | \$ | 49,324 | \$ | 14,767 |  |  | 137,222 |

## STEVEN MADDEN, LTD. AND SUBSIDIARIES

Notes to Condensed Consolidated Financial Statements - Unaudited

## June 30, 2016

(\$ in thousands except share and per share data)

## Note N - Goodwill and Intangible Assets (continued)

The following table details identifiable intangible assets as of June 30, 2016:

|  | Estimated Lives | Cost Basis |  | Accumulated Amortization (1) |  | Impairment (2) |  | Net Carrying Amount |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Trade names | 6-10 years | \$ | 4,590 | \$ | 3,130 | \$ | - | \$ | 1,460 |
| Customer relationships | 10 years |  | 41,509 |  | 19,331 |  | - |  | 22,178 |
| License agreements | 3-6 years |  | 5,600 |  | 5,600 |  | - |  | - |
| Non-compete agreement | 5 years |  | 2,440 |  | 2,377 |  | - |  | 63 |
| Re-acquired right | 2 years |  | 4,200 |  | 3,147 |  | - |  | 1,053 |
| Other | 3 years |  | 14 |  | 14 |  | - |  | - |
|  |  |  | 58,353 |  | 33,599 |  | - |  | 24,754 |
| Re-acquired right | indefinite |  | 35,200 |  | 8,277 |  | - |  | 26,923 |
| Trademarks | indefinite |  | 100,333 |  | - |  | 3,045 |  | 97,288 |
|  |  | \$ | 193,886 | \$ | 41,876 | \$ | 3,045 | \$ | 148,965 |

(1) Includes the effect of foreign currency translation related primarily to the movements of the Canadian dollar and Mexican peso in relation to the U.S. dollar.
(2) An impairment charge of $\$ 3,045$ was recorded in the first quarter of 2015 related to the Company's Wild Pair trademark. The impairment was triggered by a loss of future anticipated cash flows from a significant custome

The estimated future amortization expense of purchased intangibles as of June 30, 2016 is as follows:

| 2016 (remaining six months) | \$ | 2,753 |
| :---: | :---: | :---: |
| 2017 |  | 3,301 |
| 2018 |  | 3,166 |
| 2019 |  | 3,093 |
| 2020 |  | 2,288 |
| Thereafter |  | 10,153 |
|  | \$ | 24,754 |

## Note $\mathbf{O}$ - Derivative Instruments





 $\$ 359$ were reclassified from accumulated other comprehensive income and recognized in the income statement in cost of sales, as compared to losses of $\$ 511$ and $\$ 725$ for the three and six months ended June 30 , 2015.

## STEVEN MADDEN, LTD. AND SUBSIDIARIES

Notes to Condensed Consolidated Financial Statements - Unaudited

## June 30, 2016

(\$ in thousands except share and per share data)

## Note P-Commitments, Contingencies and Other

## Legal proceedings:



 material effect on the Company's financial position or results of operations. It is the policy of management to disclose the amount or range of reasonably possible losses in excess of recorded amounts.

## Note Q - Operating Segment Information











 bedding, luggage, stationery, umbrellas, and household goods; and furthermore, licenses the Dolce Vita® trademark for use in connection with the manufacture, marketing and sale of women's and children's apparel.

## STEVEN MADDEN, LTD. AND SUBSIDIARIES

Notes to Condensed Consolidated Financial Statements - Unaudited
June 30, 2016
(\$ in thousands except share and per share data)

## Note Q - Operating Segment Information (continued)



## STEVEN MADDEN, LTD. AND SUBSIDIARIES

Notes to Condensed Consolidated Financial Statements - Unaudited

## June 30, 2016

(\$ in thousands except share and per share data)

## Note Q - Operating Segment Information (continued)

Revenues by geographic area for the three and six months ended June 30, 2016 and 2015 are as follows:

|  | Three Months Ended June 30, |  |  |  | Six Months Ended June 30, |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 2016 |  | 2015 |  | 2016 |  | 2015 |  |
| Domestic (a) | \$ | 297,346 | \$ | 291,094 | \$ | 596,741 | \$ | 585,071 |
| International |  | 28,056 |  | 32,488 |  | 58,018 |  | 62,456 |
| Total | \$ | 325,402 | \$ | 323,582 | \$ | 654,759 | \$ | 647,527 |

is recorded by our International business.

## Note R - Recent Accounting Pronouncements



 guidance will have on its financial statements and related disclosures.



 income.


 its financial statements and related disclosures and, while we have not completed the analysis, we expect it will have a material impact on our consolidated balance sheets.
 2016-01 generally

 related disclosures.

 December 15 , 2016, with early adoption

## STEVEN MADDEN, LTD. AND SUBSIDIARIES

Notes to Condensed Consolidated Financial Statements - Unaudited

## June 30, 2016

(\$ in thousands except share and per share data)

## Note R - Recent Accounting Pronouncements (continued)

permitted. The Company is currently evaluating the effect that the new guidance will have on its financial statements and related disclosures.


 guidance; however, the guidance is not expected to have a material impact on our financial statements.



 consolidated financial statements.

## ITEM 2. MANAGEMENT'S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION AND RESULTS OF OPERATIONS

 on Form 10-Q.

All references in this Quarterly Report to "we," "our," "us" and the "Company," refer to Steven Madden, Ltd. and its subsidiaries unless the context indicates otherwise.






 update or revise any forward-looking statements, whether from new information, future events or otherwise.

## Overview:

## (\$ in thousands, except retail sales data per square foot, earnings per share and per share data)






 design creativity and our ability to offer quality products in popular styles at affordable prices, delivered in an efficient manner and time frame.

Key Performance Indicators and Statistic
The following measurements are among the key business indicators reviewed by various members of management to measure consolidated and segment results of the Company:

- net sales
gross profit margin
- operating expenses
income from operations
- adjusted EBITDA
adjusted EBIT
same store sales
inventory turnover
- accounts receivable average collection days
- cash flow and liquidity determined by the Company's working capital and free cash flow
- store metrics such as sales per square foot, average unit retail, conversion, average units per transaction, and contribution margin
 Operations.


## Non-GAAP Measures




 be unique to the Company, as they may be different from non-GAAP measures used by other companies.

|  | Year-To-Date Period Ended (\$ in thousands) |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | June 30, 2016 |  | December 31, 2015 |  | June 30, 2015 |  |
| Net Income | \$ | 44,976 | \$ | 113,655 | \$ | 44,699 |
| Add back: |  |  |  |  |  |  |
| Provision for income taxes |  | 21,164 |  | 58,811 |  | 23,131 |
| Deduct: |  |  |  |  |  |  |
| Other (Loss) Income* |  | $(1,098)$ |  | $(1,373)$ |  | 96 |
| Interest, net |  | 1,468 |  | 2,191 |  | 1,069 |
| Adjusted EBIT |  | 65,770 |  | 171,648 |  | 66,665 |
| Add back: |  |  |  |  |  |  |
| Depreciation and amortization |  | 10,675 |  | 20,757 |  | 9,265 |
| Loss on disposal of fixed assets |  | - |  | 1,780 |  | 661 |
| Adjusted EBITDA | \$ | 76,445 | \$ | 194,185 | \$ | 76,591 |

${ }^{(*)}$ Consists of realized (losses) gains on marketable securities and foreign exchange (losses) gains.

## Executive Summary



 last year.

 $\$ 700,778$. Working capital increased to $\$ 295,394$ as of June 30, 2016, compared to $\$ 257,566$ on June 30, 2015.

|  | 2016 |  |  | 2015 |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| CONSOLIDATED: |  |  |  |  |  |  |
| Net sales | \$ | 325,402 | 100.0\% | \$ | 323,582 | 100.0\% |
| Cost of sales |  | 204,357 | 62.8\% |  | 207,436 | 64.1\% |
| Gross profit |  | 121,045 | 37.2\% |  | 116,146 | 35.9\% |
| Commission and licensing fee income - net of expenses |  | 2,826 | 0.9\% |  | 3,127 | 1.0\% |
| Operating expenses |  | 87,981 | 27.0\% |  | 82,456 | 25.5\% |
| Income from operations |  | 35,890 | 11.0\% |  | 36,817 | 11.4\% |
| Interest and other income - net |  | 546 | 0.2\% |  | 670 | 0.2\% |
| Income before income taxes |  | 36,436 | 11.2\% |  | 37,487 | 11.6\% |
| Net income attributable to Steven Madden, Ltd. |  | 24,672 | 7.6\% |  | 24,503 | 7.6\% |
|  |  |  |  |  |  |  |
| By Segment: |  |  |  |  |  |  |
| WHOLESALE FOOTWEAR SEGMENT: |  |  |  |  |  |  |
| Net sales | \$ | 195,424 | 100.0\% | \$ | 199,038 | 100.0\% |
| Cost of sales |  | 135,568 | 69.4\% |  | 142,583 | 71.6\% |
| Gross profit |  | 59,856 | 30.6\% |  | 56,455 | 28.4\% |
| Operating expenses |  | 41,171 | 21.1\% |  | 39,254 | 19.7\% |
| Income from operations |  | 18,685 | 9.6\% |  | 17,201 | 8.6\% |
|  |  |  |  |  |  |  |
| WHOLESALE ACCESSORIES SEGMENT: |  |  |  |  |  |  |
| Net sales | \$ | 67,442 | 100.0\% | \$ | 67,649 | 100.0\% |
| Cost of sales |  | 45,520 | 67.5\% |  | 44,639 | 66.0\% |
| Gross profit |  | 21,922 | 32.5\% |  | 23,010 | 34.0\% |
| Operating expenses |  | 12,405 | 18.4\% |  | 12,573 | 18.6\% |
| Income from operations |  | 9,517 | 14.1\% |  | 10,437 | 15.4\% |
|  |  |  |  |  |  |  |
| RETAIL SEGMENT: |  |  |  |  |  |  |
| Net sales | \$ | 62,536 | 100.0\% | \$ | 56,895 | 100.0\% |
| Cost of sales |  | 23,269 | 37.2\% |  | 20,214 | 35.5\% |
| Gross profit |  | 39,267 | 62.8\% |  | 36,681 | 64.5\% |
| Operating expenses |  | 34,405 | 55.0\% |  | 30,629 | 53.8\% |
| Income from operations |  | 4,862 | 7.8\% |  | 6,052 | 10.6\% |
| Number of stores |  | 180 |  |  | 161 |  |
|  |  |  |  |  |  |  |
| FIRST COST SEGMENT: |  |  |  |  |  |  |
| Other commission income - net of expenses | \$ | 919 | 100.0\% | \$ | 1,184 | 100.0\% |
|  |  |  |  |  |  |  |
| LICENSING SEGMENT: |  |  |  |  |  |  |
| Licensing income - net of expenses | \$ | 1,907 | 100.0\% | \$ | 1,943 | 100.0\% |


|  | 2016 |  |  | 2015 |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| CONSOLIDATED: |  |  |  |  |  |  |
| Net sales | \$ | 654,759 | 100.0\% | \$ | 647,527 | 100.0\% |
| Cost of sales |  | 417,512 | 63.8\% |  | 420,003 | 64.9\% |
| Gross profit |  | 237,247 | 36.2\% |  | 227,524 | 35.1\% |
| Commission and licensing fee income - net of expenses |  | 4,997 | 0.8\% |  | 7,045 | 1.1\% |
| Operating expenses |  | 176,474 | 27.0\% |  | 164,860 | 25.5\% |
| Impairment charge |  | - | -\% |  | 3,045 | 0.5\% |
| Income from operations |  | 65,770 | 10.0\% |  | 66,664 | 10.3\% |
| Interest and other income - net |  | 370 | 0.1\% |  | 1,166 | 0.2\% |
| Income before income taxes |  | 66,140 | 10.1\% |  | 67,830 | 10.5\% |
| Net income attributable to Steven Madden, Ltd. |  | 44,634 | 6.8\% |  | 44,327 | 6.8\% |
|  |  |  |  |  |  |  |
| By Segment: |  |  |  |  |  |  |
| WHOLESALE FOOTWEAR SEGMENT: |  |  |  |  |  |  |
| Net sales | \$ | 424,346 | 100.0\% | \$ | 421,934 | 100.0\% |
| Cost of sales |  | 293,567 | 69.2\% |  | 297,800 | 70.6\% |
| Gross profit |  | 130,779 | 30.8\% |  | 124,134 | 29.4\% |
| Operating expenses |  | 85,842 | 20.2\% |  | 82,128 | 19.5\% |
| Income from operations - before impairment charges |  | 44,937 | 10.6\% |  | 42,006 | 10.0\% |
|  |  |  |  |  |  |  |
| WHOLESALE ACCESSORIES SEGMENT: |  |  |  |  |  |  |
| Net sales | \$ | 114,321 | 100.0\% | \$ | 120,964 | 100.0\% |
| Cost of sales |  | 77,195 | 67.5\% |  | 80,437 | 66.5\% |
| Gross profit |  | 37,126 | 32.5\% |  | 40,527 | 33.5\% |
| Operating expenses |  | 23,313 | 20.4\% |  | 24,443 | 20.2\% |
| Income from operations - before impairment charges |  | 13,813 | 12.1\% |  | 16,084 | 13.3\% |
|  |  |  |  |  |  |  |
| RETAIL SEGMENT: |  |  |  |  |  |  |
| Net sales | \$ | 116,092 | 100.0\% | \$ | 104,629 | 100.0\% |
| Cost of sales |  | 46,750 | 40.3\% |  | 41,766 | 39.9\% |
| Gross profit |  | 69,342 | 59.7\% |  | 62,863 | 60.1\% |
| Operating expenses |  | 67,319 | 58.0\% |  | 58,289 | 55.7\% |
| Income from operations - before impairment charges |  | 2,023 | 1.7\% |  | 4,574 | 4.4\% |
| Number of stores |  | 180 |  |  | 161 |  |
|  |  |  |  |  |  |  |
| FIRST COST SEGMENT: |  |  |  |  |  |  |
| Other commission income - net of expenses | \$ | 1,504 | 100.0\% | \$ | 2,712 | 100.0\% |
|  |  |  |  |  |  |  |
| LICENSING SEGMENT: |  |  |  |  |  |  |
| Licensing income - net of expenses | \$ | 3,493 | 100.0\% | \$ | 4,333 | 100.0\% |

## RESULTS OF OPERATIONS

(\$ in thousands)

## Three Months Ended June 30, 2016 Compared to Three Months Ended June 30, 2015

## Consolidated:





 of 2016 increased to $\$ 24,672$ compared to net income for the second quarter of 2015 of $\$ 24,503$

## Wholesale Footwear Segment:

 decreases in our private label and international distributor businesses, partially offset by increases in Dolce Vita and Steve Madden Women's brands.

 quarter of 2016 compared to $19.7 \%$ in the same period of 2015 due primarily to deleverage on lower sales.

## Wholesale Accessories Segment

 of 2016 and 2015, respectively.


 the same period of last year

## Retail Segment:







 increased to $\$ 34,405$, or $55.0 \%$

## First Cost Segment:

 footwear customers.

## Licensing Segment:

Net licensing income slightly decreased to $\$ 1,907$ for the second quarter of 2016 compared to $\$ 1,943$ for the comparable period of 2015.

## Six Months Ended June 30, 2016 Compared to Six Months Ended June 30, 2015

## Consolidated:







 six months of 2015 included the $\$ 3,048$ pre-tax benefit related to the closure of our 5th Avenue, New York store location. as well as a pre-tax charge of $\$ 3,045$ related to the partial impairment of our Wild Pair trademark.

## Wholesale Footwear Segment:

 Dolce Vita and Steve Madden Women's brands.

 to employee-related costs.

## Wholesale Accessories Segment:

 attributable to a decline in our branded handbag business.

 $20.4 \%$ in the first six months of


## Retail Segment:










 Retail segment was $\$ 2,023$ in the first six months of 2016 compared to $\$ 4,574$ in the same period of last year.

## First Cost Segment:

 footwear customers.

## Licensing Segment

Net licensing income decreased to $\$ 3,493$ for the first six months of 2016 compared to $\$ 4,333$ for the comparable period of 2015 primarily driven by the discontinuation of the Steve Madden eyewear licenses.

## LIQUIDITY AND CAPITAL RESOURCES

## (\$ in thousands)

 enhancements and retail store expansion and remodeling.





 as a result of having a significant portion of our cash, cash equivalents and short-term investments held by our foreign subsidiaries.




 Company's obligations.

As of June 30, 2016, we had working capital of $\$ 295,394$, cash and cash equivalents of $\$ 76,271$ and investments in marketable securities of $\$ 122,690$.


## OPERATING ACTIVITIES

## (\$ in thousands)

 accounts payable and accrued expenses and accounts receivable. These cash sources were partially offset by uses of cash related to factor accounts receivable, inventories, and accrued incentive compensation.

## INVESTING ACTIVITIES

## (\$ in thousands)


 Consolidated Financial Statements contained in this Quarterly Report).

## FINANCING ACTIVITIES <br> (\$ in thousands)


 exercise of stock options of $\$ 3,708$.

## CONTRACTUAL OBLIGATIONS

(\$ in thousands)
Our contractual obligations as of June 30, 2016 were as follows:

Payment due by period

| Contractual Obligations | Payment due by period |  |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Total |  | $\begin{aligned} & \text { Remainder of } \\ & 2016 \end{aligned}$ |  | 2017-2018 |  | 2019-2020 |  |  |  | 2020 and after |  |
| Operating lease obligations | \$ | 246,566 | \$ | 20,132 | \$ | 73,170 |  | \$ | 63,355 |  | \$ | 89,909 |
| Purchase obligations |  | 244,634 |  | 244,634 |  | - |  |  | - |  |  | - |
| Contingent payment liabilities |  | 20,012 |  | 12,063 |  | 7,949 |  |  | - |  |  | - |
| Other long-term liabilities (future minimum royalty payments) |  | 7,010 |  | 500 |  | 2,510 |  |  | 2,000 |  |  | 2,000 |
| Total | \$ | 518,222 | \$ | 277,329 | \$ | 83,629 |  | \$ | 65,355 |  | \$ | 91,909 |

At June 30, 2016, we had open letters of credit for the purchase of inventory of approximately $\$ 656$










 accumulation, the outstanding principal and the accrued interest as of December 31, 2011 has been discounted to reflect imputed interest, which will be amortized over the remaining life of the loan.
 of these employment agreements provide for discretionary bonuses and some provide for incentive compensation based on various performance criteria as well as other benefits including stock options.






on September 30, 2015 and 2016 equal to $50 \%$ of Dolce Vita's EBITDA in each such year; provided that the aggregate minimum earn-out payments for the entire two-year earn-out period shall be no less than $\$ 5,000$. The first earn-out payment of $\$ 1,019$ was made to the sellers of Dolce Vita in the fourth quarter of 2015 and the second payment will be payable in the last quarter of this year. In connection with our acquisition of all of the outstanding capital stock of Trendy Imports S.A. de C.V., Comercial Diecisiette S.A. de C.V. and Maximus Designer Shoes S.A. de C.V. (together, "SM Mexico") on December 30, 2014, we are subject to potential earn-out payments to the seller of SM Mexico based on the annual performance of SM Mexico for each of the twelve-month periods ending on December 31, 2015 and 2016. The first earn-out payment of $\$ 3,483$ was made in the first quarter of 2016 and the second earn-out payment, if achieved, will be payable in the first quarter of 2017.

 products. Purchases are made primarily in United States dollars.

## INFLATION

 by improving operating efficiencies. However, no assurance can be given that we will be able to offset any such inflationary cost increases in the future

## OFF BALANCE SHEET ARRANGEMENTS

The Company has no off-balance sheet arrangements.

## CRITICAL ACCOUNTING POLICIES AND THE USE OF ESTIMATES






 with prior periods.



 management to estimate the amount of the anticipated customer allowance. Failure to correctly estimate the amount of the reserve could materially impact our results of operations and financial position.


 through off-price or discount store channels. The likelihood of any material inventory write-down is dependent primarily on the expectation of future consumer demand for our product. A misinterpretation
 valuation determined to be appropriate as of the balance sheet date.

 ASC Topic 360, "Property, Plant and Equipment" ("ASC Topic 360").


 income consistent with management's strategic business plans, annual sales growth rates and the selection of assumptions underlying a discount rate (weighted average cost of capital) based on market data available at the time.


 the asset.

 to the pending litigation and revise its estimates. Such revisions in management's estimates of a contingent liability could materially impact our results of operation and financial position.

 results of the acquired businesses. Failure to correctly project the financial results of the acquired businesses could materially impact our results of operations and financial position.

## ITEM 3. QUANTITATIVE AND QUALITATIVE DISCLOSURES ABOUT MARKET RISK

 (\$ in thousands)

 interest rates and credit risk. We have the ability to hold these investments until maturity. In addition, any decline in interest rates would be expected to reduce our interest income.

## ITEM 4. CONTROLS AND PROCEDURES




 Officer, to allow timely decisions regarding required disclosure.

 during the quarter covered by this Quarterly Report.

## PART II. OTHER INFORMATION

## ITEM 1. LEGAL PROCEEDINGS



 material effect on the Company's financial position or results of operations. It is the policy of management to disclose the amount or range of reasonably possible losses in excess of recorded amounts.

## TEM 2. UNREGISTERED SALES OF EQUITY SECURITIES AND USE OF PROCEEDS


 June 30, 2016, there were no sales by the Company of unregistered shares of the Company's common stock

| Period | Total Number of Shares Purchased | Average Price Paid per Share |  | Total Number of Shares Purchased as part of Publicly Announced Plans or Programs | Maximum Dollar Amount of Shares that May Yet Be Purchased Under the Plans or Programs |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 4/1/2016-4/30/2016 | 89,775 | \$ | 34.58 | 89,775 | \$ | 182,950 |
| 5/1/2016-5/31/2016 | 459,961 | \$ | 33.92 | 459,961 | \$ | 167,348 |
| 6/1/2016-6/30/2016 | 233,000 | \$ | 34.23 | 233,000 | \$ | 159,372 |
| Total | 782,736 | \$ | 34.09 | 782,736 | \$ | 159,372 |

## ITEM 5. OTHER INFORMATION

(a) On August 2, 2016, the Company issued a press release reporting its financial results for the fiscal quarter ended June 30, 2016, a copy of which is attached as Exhibit 99.1 to this Quarterly Report.

## ITEM 6. EXHIBITS

The following materials from Steven Madden, Ltd.'s Quarterly Report on Form 10-Q for the quarter ended June 30, 2016, formatted in XBRL (Extensible Business Reporting Language): (i) the Condensed Consolidated Balance Sheets, (ii) the Condensed Consolidated Statements of Income, (iii) the Condensed Consolidated Statements of Comprehensive Income, (iv) the Condensed Consolidated Statements of Cash Flows, and (v) Notes to Condensed Consolidated Financial Statements, tagged as blocks of text*
\# Indicates management contract or compensatory plan or arrangement required to be identified pursuant to Item 6 of this Quarterly Report on Form 10-Q
 any filing under the Securities Act of 1933, as amended, or the Securities Exchange Act of 1934, as amended, whether made before or after the date hereof and irrespective of any general incorporation language in any filing, except to the extent the Company specifically incorporates it by reference.

## Signatures

Pursuant to the requirements of the Securities Exchange Act of 1934, the Registrant has duly caused this report on Form 10-Q to be signed on its behalf by the undersigned thereunto duly authorized. DATE: August 4, 2016

## STEVEN MADDEN, LTD.

/s/ EDWARD R. ROSENFELD
Edward R. Rosenfeld
Chairman and Chief Executive Officer
/s/ ARVIND DHARIA
Arvind Dharia
Chief Financial Officer and Chief Accounting Officer

## Exhibit Index

10.1 First Allonge to Third Amended and Restated Secured Promissory Note made as of April 8, 2016 between Steven H. Madden and the Company (incorporated by reference to Exhibit 10.1 to the Company's Quarterly Report on Form 10-Q filed with the SEC on May 6, 2016)
Third Amendment to Third Amended Employment Agreement dated as of April 8, 2016 between Steven Madden and the Company (incorporated by reference to Exhibit 10.2 to the Company's Quarterly Report on Form 10-Q filed with the SEC on May 6, 2016)\#
First Amendment dated as of May 16, 2016 to Employment Agreement between Edward R. Rosenfeld and the Company (incorporated by reference to Exhibit 10.1 to the Company's Current Report on Form 8-K filed with the SEC on May 16, 2016) \#
Certification of Chief Executive Officer pursuant to Rule 13a-14(a) or 15d-14(a) of the Securities Exchange Act of 1934, as adopted pursuant to Section 302 of the Sarbanes-Oxley Act of 2002 Certification of Chief Financial Officer pursuant to Rule 13a-14(a) or 15d-14(a) of the Securities Exchange Act of 1934, as adopted pursuant to Section 302 of the Sarbanes-Oxley Act of 2002 Certification of Chief Executive Officer pursuant to 18 U.S.C. Section 1350 Adopted Pursuant to Section 906 of the Sarbanes-Oxley Act of 2002*
Certification of Chief Financial Officer pursuant to 18 U.S.C. Section 1350 Adopted Pursuant to Section 906 of the Sarbanes-Oxley Act of 2002*
Press release dated August 2, 2016 of Steven Madden, Ltd.
The following materials from Steven Madden, Ltd.'s Quarterly Report on Form 10-Q for the quarter ended June 30, 2016, formatted in XBRL (Extensible Business Reporting Language): (i) the Condensed Consolidated Balance Sheets, (ii) the Condensed Consolidated Statements of Income, (iii) the Condensed Consolidated Statements of Comprehensive Income, (iv) the Condensed Consolidated Statements of Cash Flows, and (v) Notes to Condensed Consolidated Financial Statements, tagged as blocks of text*
\# Indicates management contract or compensatory plan or arrangement required to be identified pursuant to Item 6 of this Quarterly Report on Form 10-Q.
 any filing under the Securities Act of 1933, as amended, or the Securities Exchange Act of 1934, as amended, whether made before or after the date hereof and irrespective of any general incorporation language in any filing, except to the extent the Company specifically incorporates it by reference.

## I, Edward R. Rosenfeld, certify that:

1. I have reviewed this Quarterly Report on Form 10-Q of Steven Madden, Ltd.;
 made, not misleading with respect to the period covered by this report;
 for, the periods presented in this report;
 reporting (as defined in Exchange Act Rules 13a-15(f) and 15d-15(f)) for the registrant and have:
 consolidated subsidiaries, is made known to us by others within those entities, particularly during the period in which this report is being prepared;
 reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles;
 covered by this report based on such evaluation; and
 report) that has materially affected, or is reasonably likely to materially affect, the registrant's internal control over financial reporting; and
 directors (or persons performing the equivalent functions):
 summarize and report financial information; and
(b) Any fraud, whether or not material, that involves management or other employees who have a significant role in the registrant's internal control over financial reporting.

## CERTIFICATION PURSUANT TO RULE 13a-14(a) OR 15d-14(a) OF THE SECURITIES

EXCHANGE ACT OF 1934, AS ADOPTED PURSUANT TO SECTION 302
OF THE SARBANES-OXLEY ACT OF 2002

## I, Arvind Dharia, certify that:

1. I have reviewed this Quarterly Report on Form 10-Q of Steven Madden, Ltd.;
 made, not misleading with respect to the period covered by this report;
 for, the periods presented in this report;
 reporting (as defined in Exchange Act Rules 13a-15(f) and 15d-15(f)) for the registrant and have:
 consolidated subsidiaries, is made known to us by others within those entities, particularly during the period in which this report is being prepared;
 reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles;
 covered by this report based on such evaluation; and
 report) that has materially affected, or is reasonably likely to materially affect, the registrant's internal control over financial reporting; and
 directors (or persons performing the equivalent functions):
 summarize and report financial information; and
(b) Any fraud, whether or not material, that involves management or other employees who have a significant role in the registrant's internal control over financial reporting.
s/ ARVIND DHARIA

## Arvind Dharia

Chief Financial Officer and Chief Accounting Officer
August 4, 2016
 Rosenfeld, Chairman and Chief Executive Officer of the Company, certify, pursuant to 18 U.S.C. Section 1350, as adopted pursuant to Section 906 of the Sarbanes-Oxley Act of 2002 , that to my knowledge:
(1) The Report fully complies with the requirements of Section 13(a) or 15(d) of the Securities Exchange Act of 1934; and
(2) The information contained in the Report fairly presents, in all material respects, the financial condition and results of operations of the Company.

## /s/ EDWARD R. ROSENFELD

## Edward R. Rosenfeld

Chairman and Chief Executive Officer
August 4, 2016 Dharia, Chief Financial Officer and Chief Accounting Officer of the Company, certify, pursuant to 18 U.S.C. Section 1350, as adopted pursuant to Section 906 of the Sarbanes-Oxley Act of 2002, that to my knowledge:
(1) The Report fully complies with the requirements of Section 13(a) or 15(d) of the Securities Exchange Act of 1934; and
(2) The information contained in the Report fairly presents, in all material respects, the financial condition and results of operations of the Company. /s/ ARVIND DHARIA

## Arvind Dharia

Chief Financial Officer and Chief Accounting Officer
August 4, 2016

LONG ISLAND CITY, N.Y., August 2, 2016 - Steve Madden (Nasdaq: SHOO), a leading designer and marketer of fashion footwear and accessories for women, men and children, today announced financial results for the second quarter ended June 30, 2016.

## For the Second Quarter 2016:

- Net sales increased $0.6 \%$ to $\$ 325.4$ million compared to $\$ 323.6$ million in the same period of 2015.
- Gross margin expanded 130 basis points to $37.2 \%$ as compared to $35.9 \%$ in the same period last year.
- Operating expenses as a percentage of sales were $27.0 \%$ compared to $25.5 \%$ of sales in the same period of 2015.
- Operating income totaled $\$ 35.9$ million, or $11.0 \%$ of net sales, compared with operating income of $\$ 36.8$ million, or $11.4 \%$ of net sales, in the same period of 2015 .
- Net income was $\$ 24.7$ million, or $\$ 0.42$ per diluted share, compared to $\$ 24.5$ million, or $\$ 0.40$ per diluted share, in the prior year's second quarter.

Edward Rosenfeld, Chairman and Chief Executive Officer, commented, "We were pleased with our second quarter performance, which was highlighted by robust gains in our Steve Madden Women's and Dolce Vita wholesale footwear divisions as well as continued strong comparable store sales growth in our retail segment. While these core businesses are meeting or exceeding expectations, we are seeing softer than anticipated trends in our private label footwear business and with certain international distributors. Therefore, we are adjusting our sales outlook and now expect net sales for 2016 to increase $0 \%$ to $1 \%$ compared to 2015. Despite the lower sales expectation, we continue to expect that diluted EPS will be in the range of $\$ 1.93$ to $\$ 2.03$ due to better than anticipated gross margin trends and a reduction in our forecasted full year tax rate."

## Second Quarter 2016 Segment Results

Net sales for the wholesale business were $\$ 262.9$ million in the second quarter of 2016 compared to $\$ 266.7$ million in the second quarter of 2015 . Gross margin in the wholesale business increased to $31.1 \%$ compared to $29.8 \%$ in last year's second quarter driven by improvement in the wholesale footwear segment.

Retail net sales in the second quarter were $\$ 62.5$ million compared to $\$ 56.9$ million in the second quarter of the prior year. Same store sales increased $5.4 \%$ for the second quarter. Retail gross margin decreased to $62.8 \%$ in the second quarter of 2016 compared to $64.5 \%$ in the second quarter of 2015 due to the positive impact in the second quarter of 2015 of insurance proceeds related to prior period losses as well as the negative impact in the second quarter of 2016 of a stronger U.S. dollar on the Company's international retail businesses.
During the second quarter, the Company opened 2 full price stores and 7 outlet locations. The Company ended the quarter with 180 company-operated retail locations, including 4 Internet stores.
The effective tax rate for the second quarter of 2016 was $32.0 \%$ compared to $33.9 \%$ in the second quarter of the prior year.

## Balance Sheet and Cash Flow

During the second quarter of 2016, the Company repurchased 792,933 shares of the Company's common stock for approximately $\$ 27.0$ million, which includes shares acquired through the net settlement of employee stock awards.

## Company Outlook

The Company has adjusted its sales outlook for fiscal year 2016. The Company now expects that net sales will increase $0 \%$ to $1 \%$ over net sales in 2015. The Company continues to expect diluted EPS for fiscal year 2016 to be in the range of $\$ 1.93$ to $\$ 2.03$.

## Conference Call Information

Interested stockholders are invited to listen to the second quarter earnings conference call scheduled for today, August 2, 2016, at 8:30 a.m. Eastern Time. The call will be broadcast live over the Internet and can be accessed by logging onto http://www.stevemadden.com. An online archive of the broadcast will be available within one hour of the conclusion of the call and will be accessible for a period of 30 days following the call. Additionally, a replay of the call can be accessed by dialing 1-877-870-5176 (U.S.) and 1-858-384-5517 (international), passcode 8289304, and will be available until September 2, 2016.

## About Steve Madden

Steve Madden designs, sources and markets fashion-forward footwear and accessories for women, men and children. In addition to marketing products under its own brands including Steve $\underline{\text { Madden }}{ }^{\circledR}$, Dolce Vita ${ }^{\circledR}$, Betsey Johnson ${ }^{\circledR}, \underline{\text { Report }}{ }^{\circledR}$, Big Buddha ${ }^{\circledR}$, Brian Atwood $\mathbb{B}^{\circledR}$, Cejon ${ }^{\circledR}$, Blondo ${ }^{\circledR}$ and Mad Love ${ }^{\circledR}$, Steve Madden is the licensee of various brands, including Superga $\underline{B}^{\circledR}$ for footwear in North America. Steve Madden also designs and sources products under private label brand names for various retailers. Steve Madden's wholesale distribution includes department stores, specialty stores, luxury retailers, national chains and mass merchants. Steve Madden also operates 180 retail stores (including Steve Madden's four Internet stores). Steve Madden licenses certain of its brands to third parties for the marketing and sale of certain products, including for ready-to-wear, outerwear, intimate apparel, hosiery, jewelry, luggage and bedding and bath products. For local store information and the latest Steve Madden booties, pumps, men's and women's boots, dress shoes, sandals and more, visit http://www.stevemadden.com/

## Safe Harbor

This press release and oral statements made from time to time by representatives of the Company contain certain "forward looking statements" as that term is defined in the federal securities laws. The events described in forward looking statements may not occur. Generally, these statements relate to business plans or strategies, projected or anticipated benefits or other consequences of the Company's plans or strategies, projected or anticipated benefits from acquisitions to be made by the Company, or projections involving anticipated revenues, earnings or other aspects of the Company's operating results. The words "may," "will," "expect," "believe," "anticipate," "project," "plan," "intend," "estimate," and "continue," and their opposites and similar expressions are intended to identify forward looking statements. The Company cautions you that these statements concern current expectations about the Company's future results and condition and are not guarantees of future performance or events and are subject to a number of uncertainties, risks and other influences, many of which are beyond the Company's control, that may influence the accuracy of the statements and the projections upon which the statements are based. Factors which may affect the Company's results include, but are not limited to, the risks and uncertainties discussed in the Company's Annual Report on Form 10-K, Quarterly Reports on Form 10-Q and Current Reports on Form 8-K filed with the Securities and Exchange Commission. Any one or more of these uncertainties, risks and other influences could materially
affect the Company's results of operations and financial condition and whether forward looking statements made by the Company ultimately prove to be accurate and, as such, the Company's actual results, performance and achievements could differ materially from those expressed or implied in these forward looking statements. The Company undertakes no obligation to publicly update or revise any forward looking statements, whether as a result of new information, future events or otherwise.

# STEVEN MADDEN, LTD. AND SUBSIDIARIES 

## CONDENSED CONSOLIDATED STATEMENT OF OPERATIONS DATA

(In thousands, except per share amounts)
Unaudited

Net sales
Cost of sales
Gross profit
Commission and licensing fee income, net Operating expenses
Impairment charge
Income from operations
Interest and other income, net
Income before provision for income taxes
Provision for income taxes
Net income
Net income attributable to noncontrolling interest
Net income attributable to Steven Madden, Ltd.

Basic income per share Diluted income per share

Basic weighted average common shares outstanding
Diluted weighted average common shares outstanding

June 30. 2016 June 30. 2015 June 30. 2016 June 30. 2015

| \$ | 325,402 | \$ | 323,582 | \$ | 654,759 | \$ | 647,527 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 204,357 |  | 207,436 |  | 417,512 |  | 420,003 |
|  | 121,045 |  | 116,146 |  | 237,247 |  | 227,524 |
|  | 2,826 |  | 3,127 |  | 4,997 |  | 7,045 |
|  | 87,981 |  | 82,456 |  | 176,474 |  | 164,860 |
|  | - |  | - |  | - |  | 3,045 |
|  | 35,890 |  | 36,817 |  | 65,770 |  | 66,664 |
|  | 546 |  | 670 |  | 370 |  | 1,166 |
|  | 36,436 |  | 37,487 |  | 66,140 |  | 67,830 |
|  | 11,659 |  | 12,723 |  | 21,164 |  | 23,131 |
|  | 24,777 |  | 24,764 |  | 44,976 |  | 44,699 |
|  | 105 |  | 261 |  | 342 |  | 372 |
| \$ | 24,672 | \$ | 24,503 | \$ | 44,634 | \$ | 44,327 |


| $\$$ | 0.43 | $\$$ | 0.41 | $\$$ | 0.78 | $\$$ | 0.75 |
| :--- | ---: | ---: | ---: | ---: | ---: | ---: | ---: |
| $\$$ | 0.42 | $\$$ | 0.40 | $\$$ | 0.75 | $\$$ | 0.72 |
|  |  |  |  |  |  |  |  |
|  | 57,430 |  | 59,302 | 57,572 |  | 59,453 |  |
|  | 59,174 |  | 61,417 | 59,474 |  | 61,747 |  |

# STEVEN MADDEN, LTD. AND SUBSIDIARIES 

## CONDENSED CONSOLIDATED BALANCE SHEET DATA

(In thousands)

|  | June 30, 2016 |  | As of |  | June 30, 2015 |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | (Unaudited) |  |  |  | Unaudited) |  |
| Cash and cash equivalents | \$ | 76,271 | \$ | 72,414 | \$ | 68,994 |
| Marketable securities (current \& non current) |  | 122,690 |  | 120,889 |  | 120,639 |
| Accounts receivables, net |  | 216,564 |  | 198,384 |  | 218,878 |
| Inventories |  | 116,369 |  | 102,080 |  | 112,434 |
| Other current assets |  | 54,328 |  | 52,517 |  | 42,276 |
| Property and equipment, net |  | 73,485 |  | 72,010 |  | 70,036 |
| Goodwill and intangibles, net |  | 286,187 |  | 286,855 |  | 295,265 |
| Other assets |  | 9,011 |  | 9,236 |  | 10,119 |
| Total assets | \$ | 954,905 | \$ | 914,385 | \$ | 938,641 |
| Accounts payable | \$ | 101,473 | \$ | 79,790 | \$ | 105,431 |
| Contingent payment liability (current \& non current) |  | 20,012 |  | 24,775 |  | 35,541 |
| Other current liabilities |  | 79,199 |  | 78,246 |  | 92,861 |
| Other long term liabilities |  | 53,443 |  | 52,911 |  | 32,004 |
| Total Steven Madden, Ltd. stockholders' equity |  | 700,437 |  | 678,404 |  | 672,369 |
| Noncontrolling interest |  | 341 |  | 259 |  | 435 |
| Total liabilities and stockholders' equity | \$ | 954,905 | \$ | 914,385 | \$ | 938,641 |

# STEVEN MADDEN, LTD. AND SUBSIDIARIES 

## CONDENSED CONSOLIDATED CASH FLOW DATA

(In thousands)
Unaudited

|  | Six Months Ended |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
|  | June 30, 2016 |  | June 30, 2015 |  |
| Net cash provided by operating activities | \$ | 54,963 | \$ | 53,783 |
| Investing Activities |  |  |  |  |
| Purchases of property and equipment |  | $(8,402)$ |  | $(8,452)$ |
| Sales (purchases) of marketable securities, net |  | 842 |  | (869) |
| Repay ment of notes receivable |  | - |  | 240 |
| Acquisitions, net of cash acquired |  | $(3,665)$ |  | $(8,729)$ |
| Net cash used in investing activities |  | $(11,225)$ |  | $(17,810)$ |
| Financing Activities |  |  |  |  |
| Common stock share repurchases for treasury |  | $(41,070)$ |  | $(74,156)$ |
| Payment of contingent liability |  | $(6,281)$ |  | $(2,950)$ |
| Proceeds from exercise of stock options |  | 3,708 |  | 19,703 |
| Tax benefit from the exercise of stock options |  | 3,762 |  | 8,974 |
| Net cash used in financing activities |  | $(39,881)$ |  | $(48,429)$ |
| Net increase (decrease) in cash and cash equivalents |  | 3,857 |  | $(12,456)$ |
| Cash and cash equivalents - beginning of period |  | 72,414 |  | 81,450 |
| Cash and cash equivalents - end of period | \$ | 76,271 | \$ | 68,994 |

## Contact

ICR, Inc.
Investor Relations
Jean Fontana/Megan Crudele
203-682-8200
www.icrinc.com

