## FORM 10-Q

[X] QUARTERLY REPORT PURSUANT TO SECTION 13 OR 15 (d) OF THE SECURITIES EXCHANGE
ACT OF 1934
For the quarterly period ended March 31,2001
[ ] TRANSITION REPORT PURSUANT TO SECTION 13 OR 15 (d) OF THE SECURITIES
EXCHANGE ACT OF 1934
For the transition period from
For Quarter Ended March $31,2001 \quad$ to

STEVEN MADDEN, LTD.
(Exact name of Registrant as specified in its charter)

Delaware
13-3588231
(State or other jurisdiction of incorporation or organization)

52-16 Barnett Avenue, Long Island City, New York 11104
(Address of principal executive offices) (Zip Code)
Registrant's telephone number, including area code (718) 446-1800

Indicate by check mark whether the Registrant (1) has filed all reports required to be filed by Section 13 of 15 (d) of the Securities and Exchange Act of 1934 during the preceding 12 months and (2) has been subject to such filing requirements for the past 90 days.

CLASS
COMMON STOCK

# OUTSTANDING AS OF MAY 9, 2001 <br> Yes [X] No [ ] <br> 11, 484, 055 

TAbLE OF CONTENTS

PART I - FINANCIAL INFORMATION
ITEM 1. Condensed Consolidated Financial Statements:
Consolidated Balance Sheets
3

Consolidated Statements of Operations........................................ 4
Consolidated Statement of Cash Flows................................... 5
Notes to condensed consolidated financial statements.............. 6

ITEM 2. Management's Discussion and Analysis of Financial Condition and Results of Operations8

## ASSETS

Current assets：
Cash and cash equivalents
Accounts receivable－net of allowances of $\$ 898$ and $\$ 774$
Due from factor－net of allowances of \＄581 and \＄866
Inventories
Prepaid expenses and other current assets
Deferred taxes

Total current assets

Property and equipment，net
Deferred taxes
Deposits and other
\＄35，259
1， 273
27， 296
16， 344
1， 281
1，300

March 31，
2001
（unaudited）

73，148
15，457
2，462
222
2，170
\＄93，459
ニニニニニニニニニニ＝

| \＄ | 106 | \＄ | 128 |
| :---: | :---: | :---: | :---: |
|  | 6，696 |  | 9，502 |
|  | 3，312 |  | 4，178 |
|  | 117 |  | 229 |
|  | 10，231 |  | 14，037 |
|  | 1，136 |  | 1，074 |
|  | 54 |  | 56 |
|  | 11，421 |  | 15，167 |
|  | 1 |  | 1 |
|  | 48，478 |  | 46，688 |
|  | 42，415 |  | 38，765 |
|  | （865） |  | （897） |
|  | $(7,991)$ |  | $(7,991)$ |
|  | 82，038 |  | 76，566 |
| \＄ | 93，459 | \＄ | 91，733 |

## LIABILITIES

Current liabilities：
Current portion of lease payable
Accounts payable
Accrued expenses
Accrued bonuses

Total current liabilities

Deferred rent
Lease payable，less current portion

Contingencies（Note D）
STOCKHOLDERS＇EQUITY
Common stock－\＄．0001 par value，60，000 shares authorized，12，537
and 12,307 issued and outstanding
Additional paid－in capital
Retained earnings
Unearned compensation
Treasury stock at cost－1，245 shares

| STEVEN MADDEN, LTD. AND SUBSIDIARIES |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
| CONSOLIDATED STATEMENTS OF OPERATIONS (unaudited) |  |  |  |  |
| Three Months EndedMarch 31, |  |  |  |  |
|  |  | 2001 |  | 2000 |
| Net sales | \$ | 53,395 | \$ | 44,109 |
| Cost of sales |  | 31,314 |  | 25,925 |
| Gross profit |  | 22,081 |  | 18,184 |
| Commission and licensing fee income |  | 1,134 |  | 1,004 |
| Operating expenses |  | $(17,415)$ |  | $(14,420)$ |
| Income from operations |  | 5,800 |  | 4,768 |
| Interest income, net |  | 501 |  | 536 |
| Gain on sale of marketable securities |  |  |  | 230 |
| Income before provision for income taxes |  | 6,301 |  | 5,534 |
| Provision for income taxes |  | 2,651 |  | 2,352 |
| NET INCOME | \$ | 3,650 | \$ | 3,182 |
| BASIC INCOME PER SHARE | \$ | . 33 | \$ | . 28 |
| diluted income Per share | \$ | . 29 | \$ | . 24 |
| Weighted average common shares outstanding - basic |  | 11,160 |  | 11,505 |
| Effect of dilutive securities - options and warrants |  | 1,247 |  | 1,729 |
| WEIGHtEd AVERAGE COMmon Shares outstanding - diluted |  | 12,407 |  | 13,234 |


| STEVEN MADDEN, LTD. AND SUBSIDIARIES |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
| CONSOLIDATED STATEMENTS OF CASH FLOWS (unaudited) <br> (in thousands) |  |  |  |  |
|  | Three Months Ended March 31 |  |  |  |
|  |  | 2001 |  | 2000 |
| CASH FLOWS FROM OPERATING ACTIVITIES: |  |  |  |  |
| Adjustments to reconcile net income to net cash used in operating activities: |  |  |  |  |
| Issuance of compensatory stock options |  | 110 |  |  |
| Depreciation and amortization |  | 781 |  | 701 |
| Deferred compensation |  | 32 |  | 96 |
| Provision for bad debts |  | (161) |  | 174 |
| Gain on sale of marketable securities |  |  |  | (230) |
| Deferred rent expense |  | 62 |  | 56 |
| Changes in: |  |  |  |  |
| Accounts receivable |  | 1,020 |  | (545) |
| Due from factor |  | $(11,856)$ |  | $(8,441)$ |
| Inventories |  | (520) |  | 2,372 |
| Prepaid expenses and other assets |  | 8 |  | 329 |
| Accounts payable and accrued expenses |  | $(3,784)$ |  | $(2,800)$ |
| Net cash used in operating activities |  | $(10,658)$ |  | $(5,106)$ |
| CASH FLOWS FROM INVESTING ACTIVITIES: |  |  |  |  |
| Purchase of property and equipment |  | (603) |  | $(2,930)$ |
| Sale/maturity of investment securities |  |  |  | 487 |
| Net cash used in investing activities |  | (603) |  | $(2,443)$ |
| CASH FLOWS FROM FINANCING ACTIVITIES: |  |  |  |  |
| Proceeds from options and warrants exercised |  | 1,680 |  | 285 |
| Repayment of lease obligations |  | (24) |  | (32) |
| Net cash provided by financing activities |  | 1,656 |  | 253 |
| NET DECREASE IN CASH AND CASH EQUIVALENTS |  | $(9,605)$ |  | $(7,296)$ |
| Cash and cash equivalents - beginning of period |  | 35,259 |  | 37,361 |
| CASH AND CASH EQUIVALENTS - END OF PERIOD | \$ | 25,654 | \$ | 30,065 |

NOTES TO FINANCIAL STATEMENTS
MARCH 31, 2001

## NOTE A - BASIS OF REPORTING

The accompanying unaudited financial statements have been prepared in accordance with generally accepted accounting principles for interim financial information and with the instructions to Form 10-Q. Accordingly, they do not include all of the information and footnotes required by generally accepted accounting principles for complete financial statements. In the opinion of management, such statements include all adjustments (consisting only of normal recurring items) which are considered necessary for a fair presentation of the financial position of Steven Madden, Ltd. and subsidiaries (the "Company") as of March 31, 2001, and the results of their operations and cash flows for the three-month period then ended. The results of operations for the three-month period ended March 31, 2001 are not necessarily indicative of the operating results for the full year. It is suggested that these financial statements be read in conjunction with the financial statements and related disclosures for the year ended December 31, 2000 included in the Annual Report of Steven Madden, Ltd. on Form 10-K.

## NOTE B - INVENTORIES

Inventories, which consist of finished goods, are stated at the lower of cost (first-in, first-out method) or market.

## NOTE C - NET INCOME PER SHARE OF COMMON STOCK

Basic income per share is based on the weighted average number of common shares outstanding during the year. Diluted income per share reflects the potential dilution assuming common shares were issued upon the exercise of outstanding options and warrants and the proceeds thereof were used to purchase outstanding common shares.

## NOTE D - PENDING LITIGATION

## [1] CLASS ACTION LITIGATION:

On or about August 9, 2000, several class action lawsuits were commenced in the United States District Court for the Eastern District of New York against the Company, Steven Madden personally, and, in some of the actions, the Company's President and its Chief Financial officer.

On December 8, 2000, the court consolidated these actions and appointed a lead plaintiff and approved the plaintiff as lead counsel. On February 26, 2001, the plaintiff served a consolidated amended complaint.

The amended complaint generally alleges that the Company and the individual defendants violated Sections 10(b) and 20(a) of the Securities Exchange Act of 1934 and Rule 10b-5 promulgated thereunder by issuing false and misleading statements, and failing to disclose material adverse information relating, among other things, to certain matters and allegations concerning Mr. Madden. The plaintiff seeks an unspecified amount of damages, costs and expenses on behalf of the plaintiff and all other purchasers of the Company's common stock during the period June 21, 1997 through June 20, 2000. On April 19, 2001, all of the defendants served motions to dismiss the consolidated amended complaint. Briefing on the motions currently is scheduled to be completed by July 3, 2001. The Company believes that it has substantial defenses to the claims. The resulting liability, if any, cannot presently be determined.

## [2] DERIVATIVE ACTION:

On or about September 26, 2000, a shareholders derivative action was commenced in the United States District Court for the Eastern District of New York, captioned, HERRERA V. STEVEN MADDEN AND STEVEN MADDEN, LTD. The Company is named as a nominal defendant in the action. The complaint seeks to recover alleged damages on behalf of the Company from Mr. Madden's June 20, 2000 indictment and to require him to disgorge certain profits, bonuses and stock option grants he received from the Company. On January 3, 2001, the plaintiff filed an amended complaint. On February 2, 2001, both the Company and Mr. Madden filed motions to dismiss the amended complaint because of the plaintiff's failure to make a prelitigation demand upon the Company's Board of Directors. Briefing on the motions has been completed. The resulting liability, if any cannot presently be determined.
[3] OTHER MATTERS:
On June 20, 2000, Steve Madden, the Company's former Chairman and Chief Executive Officer, was indicted in the Southern District and Eastern District of New York. The indictments allege that Mr. Madden engaged in securities fraud and money laundering activities. In addition, the Securities and Exchange Commission ("SEC") filed a complaint in the United States District Court for the Eastern District of New York alleging that Mr. Madden violated Section 17(a) of the Securities Exchange Act of 1934, as amended. Neither the indictment nor the SEC complaint alleges any wrongdoing by the Company or its other officers or directors. Mr. Madden has denied any improper conduct and has advised the Company that he will vigorously defend himself against any and all charges.

In March 2001, the Company became aware that the SEC issued a formal order of investigation with respect to trading in the Company's securities. The SEC is investigating possible securities law violations. Certain officers and directors of the Company sold shares of the Company's common stock during 1999 and the first half of 2000, as previously disclosed on Form 4's filed with the Securities and Exchange Commission. The ultimate effects of this matter if any, cannot reasonably be determined at this time.

NOTE E - SUBSEQUENT EVENT
The Company announced on May 2, 2001 that Steve Madden is resigning as Chief Executive Officer. He will become the Company's Chief Creative Officer and has entered into a ten year employment agreement. Steve Madden also entered into a cross-license agreement ensuring that the Company retains exclusive rights to the use of the Madden name.

Jamieson Karson, a member of the Company's Board of Directors since January 2001, will succeed Steve Madden as the Company's Chief Executive Officer on July 1, 2001.

ITEM 2.
MANAGEMENT'S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION AND RESULTS OF OPERATIONS.

The following discussion of the Company's financial condition and results of operations should be read in conjunction with the Financial Statements and Notes thereto appearing elsewhere in this document.

Statements in this "Management's Discussion and Analysis of Financial Condition and Results of Operations" and elsewhere in this document as well as statements made in press releases and oral statements that may be made by the Company or by officers, directors or employees of the Company acting on the Company's behalf that are not statements of historical or current fact constitute "forward looking statements" within the meaning of the Private Securities Litigation Reform Act of 1995. Such forward-looking statements involve known and unknown risks, uncertainties and other unknown factors that could cause the actual results of the Company to be materially different from the historical results or from any future results expressed or implied by such forward-looking statements. In addition to statements which explicitly describe such risks and uncertainties, readers are urged to consider statements labeled with the terms "believes", "belief", "expects", "intends", "anticipates" or "plans" to be uncertain forward-looking statements. The forward looking statements contained herein are also subject generally to other risks and uncertainties that are described from time to time in the Company's reports and registration statements filed with the Securities and Exchange Commission.

The following table sets forth information on operations for the periods indicated:

## PERCENTAGE OF NET REVENUES

THREE MONTHS ENDED
MARCH 31
(\$ in thousands)

CONSOLIDATED:

Net Sales
Cost of Sales
Other Operating Income
Operating Expenses
Income from Operations
Interest Income (Expense) Net
Gain on sale of Marketable Securities
Income Before Income Taxes
Net Income

| 2001 |  | 2000 |  |
| ---: | ---: | ---: | ---: |
| $-----\cdots$ | $-\cdots$ |  |  |
| $\$ 53,395$ | $100 \%$ | $\$ 44,109$ | $100 \%$ |
| 3,314 | 59 | 25,925 | 59 |
| 1,134 | 2 | 1,004 | 2 |
| 17,415 | 33 | 14,420 | 33 |
| 5,800 | 11 | 4,768 | 11 |
| 501 | 1 | 536 | 1 |
| 0 | 0 | 230 | 1 |
| 6,301 | 12 | 5,534 | 13 |
| 3,650 | 7 | 3,182 | 7 |

## MARCH 31

(\$ in thousands)

By Segment
2001
------
WHOLESALE DIVISIONS:

- -----------------

Steven Madden, Ltd.
Net Sales
Cost of Sales
Other Operating Incom
\$23, 076 14, 668 222 6,307 2,323 Income from Operations
l.e.i. Footwear:

Net Sales
Cost of sales
Operating Expenses
Income from Operations
Madden Mens:

- ----------

Net Sales
Cost of sales
Operating Expenses
Loss from Operations
Diva Acquisition Corp:
Net Sales

Cost of sales
Operating Expenses
Income from Operations
Stevies Inc.:

- -----------

Net Sales
Cost of sales
Other Operating Income Operating Expenses

| $\$ 9,745$ | $100 \%$ |
| :---: | :---: |
| 6,336 | 65 |
| 1,873 | 19 |
| 1,536 | 16 |

\$ 910 100\%
100
65
40
(4)

Income from Operations
STEVEN MADDEN RETAIL INC.:
------------------------------
Net Sales
Cost of Sales
Operating Expenses
\$15, 092
6,701
7,572
819
$100 \%$
44
50
5
$\$ 11,278$
4,905
5,671

100\%
44
Operating Expenses
Income from Operations

| $\$ 1,779$ | $100 \%$ |
| ---: | :---: |
| 1,243 | 70 |
| 387 | 22 |
| 149 | 8 |
|  |  |
|  |  |
| $\$ 2,793$ | $100 \%$ |
| 1,775 | 64 |
| 104 | 4 |
| 565 | 20 |
| 557 | 20 |

\$ 1, 079
100\%
6, 438
100\%
66
1,825
19
1,469
15
100\%
\$22,020
63
287
1
6,262
28
2,189 10
-- --

359

72
67
194
18
15

## MARCH 31

(\$ in thousands)

By Segment (Continued)

| ADESSO MADDEN INC.: | 2001 |  | 2000 |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| (FIRST COST) | ----- |  |  |  |  |  |
| Other Operating Revenue | \$ | 808 | 100\% | \$ | 717 | 100\% |
| Operating Expenses |  | 352 | 44 |  | 468 | 65 |
| Income from Operations |  | 456 | 56 |  | 249 | 35 |

RESULTS OF OPERATIONS
(\$ in thousands)
THREE MONTHS ENDED MARCH 31, 2001 VS. THREE MONTHS ENDED MARCH 31, 2000
CONSOLIDATED:

Sales for the three month period ended March 31, 2001 were $\$ 53,395$ or $21 \%$ higher than the $\$ 44,109$ in the comparable period of 2000 . The increase in sales is due to several factors, including (i) the addition of new wholesale accounts, (ii) a $34 \%$ increase in retail sales and an increases in same store sales, (iii) a 65\% increase in sales from the Diva Acquisition Corp Wholesale Division ("Diva Wholesale"), (iv) $\$ 2,793$ in sales from the Company's new Stevies wholesale division ("Stevies Wholesale"), which commenced shipping in the second quarter of 2000, (v) the Company's New Madden Mens Wholesale Division ("Madden Mens Wholesale") commenced shipping in the first quarter of 2001 and generated revenue of $\$ 910$ for the first three months of 2001, (vi) an increase in the number of Steve Madden concept shops located in major department stores and specialty stores, and (vii) an increase in public awareness with respect to the Company's brands. In turn, increased sales have enabled the Company to expand its advertising and in store concept efforts, all of which have contributed to the continuing increase in sales. Consolidated gross profit as a percentage of sales in first quarter of 2001 remains the same as first quarter of 2000.

Selling, general and administrative (SG\&A) expenses increased to \$17,415 in 2001 from $\$ 14,420$ in 2000. The increase in SG\&A is due primarily to a $25 \%$ increase in payroll, officers' bonuses and payroll related expenses from $\$ 5,188$ in 2000 to \$6,485 in 2001. Also, the Company focused its efforts on advertising and marketing by increasing those expenses by $34 \%$ from $\$ 1,200$ in 2000 to $\$ 1,609$ in 2001. Additionally, selling and designing expenses increased by $13 \%$ from $\$ 1,527$ in 2000 to $\$ 1,731$ in 2001. This is due in part to an increase in sales in the current period and to the Company's increased focus on selling and designing activities. The increase in the number of retail outlets and expanded office and warehouse facilities resulted in an increase in occupancy, telephone, utilities, warehouse, printing/supplies and depreciation expenses by $36 \%$ from $\$ 3,093$ in 2000 to $\$ 4,200$ in 2001.

Income from operations for 2001 was $\$ 5,800$ which represents an increase of $\$ 1,032$ or $22 \%$ over the income from operations of $\$ 4,768$ in 2000. Net income increased by $15 \%$ to $\$ 3,650$ in 2001 from $\$ 3,182$ in 2000.

Sales from the Steve Madden Wholesale Division ("Madden Wholesale") accounted for $\$ 23,076$ or $43 \%$, and $\$ 22,020$ or $50 \%$, of total sales in 2001 and 2000 , respectively. The increase in sales were driven by the expansion of our sneaker classification with the continuation of platform bottom classics and the addition of closed-toe open-back varieties. Also, sales were driven by the addition of 350 concept shops in the first quarter of 2001 , ending the quarter with 1,210 concept shops compared to 860 in the first quarter of 2000, an increase of $41 \%$. Gross profit as a percentage of sales decreased from $37 \%$ in 2000 to $36 \%$ in 2001 due to higher markdowns experienced in the first quarter of 2001. Operating expenses increased to $\$ 6,307$ in 2001 from $\$ 6,262$ in 2000. This increase resulted from an increase in advertising and marketing expenses resulting from the Company's expanded marketing strategy. Madden Wholesale income from operations was $\$ 2,323$ in 2001 compared to income from operations of \$2,189 in 2000.

Sales from the l.e.i. Wholesale Division ("l.e.i. Wholesale") accounted for $\$ 9,745$ or $18 \%$, and $\$ 9,732$ or $22 \%$, of total sales in 2001 and 2000 , respectively. During the first quarter of 2001, the l.e.i. Wholesale Division and the planning department focused on key item flow by door with the ultimate goal of increasing inventory turns and profitability. Additionally, l.e.i Wholesale turned its attention toward the mid tier channel working with accounts such as Mervyns, Kohl's and Penneys to restructure the flow and commitment behind key items. The result of this effort caused revenues to be flat during the first quarter of 2001 compared to first quarter of 2000. Gross profit as a percentage of sales increased from 34\% in 2000 to $35 \%$ in 2001 due to changes in product mix, balanced sourcing and improved inventory management. Operating expenses increased to $\$ 1,873$ in 2001 from $\$ 1,825$ in 2000 due to increases in payroll and payroll related expenses. Additionally, advertising and marketing expenses increased due to the Company's expanded marketing strategy. Income from operations for l.e.i. Wholesale was $\$ 1,536$ in 2001 compared to income from operations of $\$ 1,469$ in 2000.

The Company's new Madden Mens Wholesale Division ("Madden Mens Wholesale") commenced shipping in the first quarter of 2001. Madden Mens Wholesale generated revenue of $\$ 910$ for the first quarter of 2001 . The Company is very excited by the market's acceptance of the new Mens line, particularly in the sport-casual classification. Key items have already been identified and for the third quarter of 2001, the Company will be prepared to offer an EDI open stock replenishment program on two best selling styles. The Company is also encouraged by the response from key department stores, such as Lord and Taylor, Foleys, Hechts and Filenes. After recording strong initial sales result, the Company believes that these retailers will expand their door distribution. Madden Mens is planning its concept shop program to roll out in the fall of 2001.

Sales from the Diva Acquisition Corp. Wholesale Division ("Diva Wholesale") which markets the "David Aaron" brand name in footwear accounted for $\$ 1,779$ or $3 \%$, and $\$ 1,079$ or $2 \%$, of total sales in 2001 and 2000, respectively. The Company believes that the increase in sales were driven by placements of its new product line in major department stores, specialty stores, and specialty catalogues, such as Bloomingdale's by Mail. Also, sales were driven by key styles include bowling inspired casuals and casual loafers, including closed-toe open-back styles. By implementing its own test and react model, David Aaron was out in front of market delivering closed-up spring casuals to a strong reception, at a time when competitors were delivering opened up footwear. Gross profit as a percentage of sales decreased from $33 \%$ in 2000 to $30 \%$ in 2001 as under performing carryover inventory was cleared at lower gross margins. Operating expenses increased to $\$ 387$ in 2001 from $\$ 194$ in 2000 due to increases in payroll and payroll related expenses. Additionally, selling and designing expenses increased due to an increase in sales in the current period. Income from operations from Diva Wholesale was $\$ 149$ in 2001 compared to income from operations of $\$ 159$ in 2000.

The Company's new Stevies Wholesale Division ("Stevies Wholesale") commenced shipping to department stores and specialty stores throughout the country in the second quarter of 2000. Stevies is the Company's children's brand, targeted at girls ages 6-9 and "tweens" 10-12. Stevies Wholesale generated revenue of $\$ 2,793$ for the first quarter of 2001. Stevies now sells in over 1,500 doors including the Limited Too, Journey's kids stores, Filenes, Foley's, Dillards and Macys, as well as independent footwear stores, such as StrideRite and Jacobsons. As of March 31, 2001 Stevies ended with more than 800 concept shops. Also, fueling the brand for the future is the introduction of toddler girls. The Stevies toddler line was introduced at the WSA show in February 2001 and the line was well received by the existing customers. Gross profit as a percentage of sales was $36 \%$ for the period ended March 31, 2001. Income from operations was $\$ 557$ in the first quarter of 2001.

RETAIL DIVISION:

Sales from the Retail Division accounted for $\$ 15,092$ or $28 \%$ and $\$ 11,278$ or $26 \%$ of total revenues in 2001 and 2000, respectively. This increase in Retail Division sales is primarily due to the increase in the number of Steve Madden retail stores. As of March 31, 2001, there were 65 Steve Madden retail stores compared to 52 stores as of March 31, 2000. Additionally, same store sales for the period ended March 31, 2001 increased $4 \%$ over the same period of 2000. Colder weather in March dampened the momentum in the North East region which comprises approximately $60 \%$ of Company's retail business. Revenues from the internet store for the first quarter ended March 31, 2001 were in excess of $\$ 1,000$, showing an increase of $67 \%$ over the same period of 2000. The Company expects sales generated through its websites at WWW.STEVEMADDEN.COM and WWW.STEVIES.COM to continue to increase as the Company makes additional styles available for sale and usage of the internet continues to grow. Also, the web site for Madden Mens at WWW.STEVEMADDENMENS.COM launched in February 2001. Gross profit as a percentage of sales remains the same in 2001 and 2000. Operating expenses increased to $\$ 7,572$ or $50 \%$ of sales in 2001 from $\$ 5,671$ or $50 \%$ of sales in 2000. This increase was due to increases in payroll and payroll related expenses such as incentive bonuses for store managers and the corporate retail management team, marketing and operating expenses for the internet store, occupancy, printing, and depreciation expenses as a result of opening 13 additional stores since March 31, 2000. Income from operations from the retail division was $\$ 819$ in 2001 compared to income from operations of $\$ 702$ in 2000.

ADESSO-MADDEN DIVISION:

Adesso-Madden, Inc., a wholly owned subsidiary of the Company, generated commission revenues of $\$ 808$ for the period ended March 31, 2001 which represents a $13 \%$ increase over commission revenues of $\$ 717$ during the same period in 2000. This increase was primarily due to the growth in accounts such as Walmart, Target and Payless. Growth classifications included sandals and big unit bottom casuals. The Company is pleased to announce that for the second time in four years, Adesso-Madden received the `Vendor Award of Excellence" from Target. Operating expenses decreased to $\$ 352$ in 2001 from $\$ 468$ in 2000 primarily due to decreases in commission and related expenses. Income from operations from Adesso-Madden was $\$ 456$ in 2001 compared to income from operations of $\$ 249$ in 2000.

## LICENSE AGREEMENTS

Revenues from licensing increased by $14 \%$ to $\$ 326$ in first quarter of 2001 from $\$ 287$ in 2000. This increase was primarily driven by increases in licensing income from leather sportswear and sunglasses. As of March 31, 2001, the Company had 6 license partners covering 6 product categories for its Steve Madden brand. Also, as of March 31, 2001, the Company had 6 license partners covering 6 product categories for its Stevies brand. The product categories include handbags, hosiery, sunglasses, hair, fashion accessories, belts, watches and plush toys. In order to enhance the performance of the Company's licensing business, in January 2001 the Company
engaged Jassin O'Rourke Group, LLC, a consulting firm specializing in marketing, management and licensing for the apparel industry. In February 2001, the Company signed termination agreements with respect to jewelry and hair accessories for both the Steve Madden(R) and Stevies(TM) brands, and sportswear for the Stevies(TM) brand. The Company expects that, with the assistance of Jassin O'Rourke, it will be successful in finding new licensees.

As of March 15, 2000, the Company and its sportswear licensee, Iron Will Group, Inc. executed a Termination Agreement with respect to that certain License Agreement dated as of January 1, 1999. Iron Will Group is an affiliate of Jordache Enterprises. The Termination Agreement required that Iron Will terminate its sale and distribution of Steve Madden Sportswear products on or before June 15, 2000. The Company is currently focusing on its leather sportswear, which is produced and sold by its outerwear licensee.

## LIQUIDITY AND CAPITAL RESOURCES

The Company had working capital of $\$ 62,917$ at March 31,2001 compared to $\$ 49,448$ in working capital at March 31, 2000. This represents an increase of $\$ 13,469$. This increase in working capital is primarily due to the Company's net income and proceeds received from options exercised.

## OPERATING ACTIVITIES

During the three month period ended March 31, 2001, cash used by operating activities was $\$ 10,658$. Uses of cash arose principally from an increase in factored accounts receivable of $\$ 11,856$, an increase in inventory of $\$ 520$ and a decrease in accounts payable and accrued expenses of $\$ 3,784$. Cash was provided principally by net income of $\$ 3,650$.

The Company has lease agreements for office, warehouse, and retail space, expiring at various times through 2011. Future obligations under these lease agreements total approximately \$47,000.

The Company has employment agreements with seven officers currently providing for aggregate annual salaries of approximately $\$ 1,775$ subject to annual bonuses and annual increases as may be determined by the Company's Board of Directors. In addition, as part of two of the employment agreements, the Company is committed to pay incentive bonuses based on income before interest, depreciation and taxes to certain officers.

The Company's customers consist principally of department stores and specialty stores, including shoe boutiques. Presently, the Company's Wholesale Division sells approximately sixty two percent (62\%) of its products to department stores, including Federated Department Stores (Bloomingdales, Bon Marche, Burdines, Macy's and Rich's), May Department Stores (Famous Barr, Filene's, Foley's, Hecht's, Kaufmann's, Meier \& Frank, Lord \& Taylor and Robinsons May), Dillard's, Dayton-Hudson and Nordstrom and approximately thirty eight percent (38\%) to specialty stores, including Journey's, Wet Seal and The Buckle and catalog retailers, including Victoria's Secret and Fingerhut. Federated Department Stores and May Department Stores presently account for approximately twenty one percent (21\%) and eighteen percent (18\%) of the Company's Wholesale Division sales, respectively.

A significant portion of the Company's product is supplied from foreign manufacturers, the majority of which are located in Brazil, China, Italy and Mexico. Although the Company has not entered into any manufacturing contracts with any of these foreign companies, the Company believes that a sufficient number of alternative sources exist outside of the United States for the manufacture of its products if current suppliers need to be replaced. In addition, the Company currently conducts approximately ninety five percent (95\%) of its transactions in U.S. currency.

During the three month period ended March 31, 2001, the Company used cash of $\$ 603$ primarily for leasehold improvements on retail stores and office space and for a new point of sale computer system for the retail stores.

## FINANCING ACTIVITIES

During the three month period ended March 31, 2001, the Company received \$1,680 from the sale of its common stock in connection with exercise of stock options. On February 29, 2000, the Company announced a 1,500,000 stock repurchase program. As of March 31, 2001, the Company repurchased 900,000 shares of the Company's common stock at a total cost of $\$ 6,076$ under this program.

## INFLATION

The Company does not believe that inflation has had a material adverse effect on sales or income during the past several years. Competitive pressures could limit the extent to which such costs could be passed along in the form of increased prices. As such, inflationary price increases in goods or operating costs could adversely affect the profitability of the Company's operations.

## RECENT DEVELOPMENTS

In May 2001, the Company announced the restructuring of several key management positions designed to enhance the Company's executive management team and creative design capabilities. Charles Koppelman, currently serving as the Acting Chairman of the Board, will become an officer of the Company, adding the title of Executive Chairman. As of July 1, 2001, Steve Madden will be resigning as Chief Executive Officer and will become the Company's Chief Creative Officer. As Chief Creative Officer, he will continue to be responsible for all creative and design functions at the Company. The Company has entered into a 10-year employment agreement with Mr. Madden as well as a cross-license agreement. The license agreement will provide the Company with the exclusive right to the use of the Steve Madden name for all current and related businesses of the Company as well as an expanded group of potential product lines. Jamieson A. Karson, a prominent attorney who joined the Company's Board of Directors in January 2001, has been appointed to succeed Mr. Madden as the Company's Chief Executive Officer. Mr. Karson will also hold the title of Vice Chairman. Mr. Karson is a partner with Tannenbaum, Helpern Syracuse \& Hirschtritt, LLP, a New York-based law firm, where he serveS on the firm's Finance Committee. In addition, Mr. Koppelman will also head a newly created Office of the Chairperson which will be responsible for corporate policy and strategic planning. The Office of the Chairperson will be comprised of the Executive Chairman, the Chief Executive Officer, and the President of the Company. The Chief Creative Officer will also be a non-voting member.

Except as set forth below, no material legal proceedings are pending to which the Company or any of its property is subject.

As of May 9, 2001, eight putative securities fraud class action lawsuits have been commenced in the United States District Court for the Eastern District of New York against the Company, Steven Madden and, in five of the actions, Rhonda J. Brown and Arvind Dharia. These actions are captioned: WILNER v. STEVEN MADDEN, LTD., ET AL., 00 CV 3676 (filed June 21, 2000); CONNOR v. STEVEN MADDEN, ET al., 00 CV 3709 (filed June 22, 2000); BLUMENTHAL v. STEVEN MADDEN, LTD., ET AL., 00 CV 3709 (filed June 23, 2000); CURRY v. STEVEN MADDEN, LTD., ET AL., 00 CV 3766 (filed June 26, 2000); DEMPSTER v. STEVEN MADDEN LTD., ET AL., 00 CV 3702 (filed June 30, 2000); SALAFIA v. STEVEN MADDEN, LTD., ET AL., 00 CV 4289 (filed July 24, 2000); FAHEY v. STEVEN MADDEN, LTD., ET AL., 00 CV 4712 (filed August 11, 2000); PROCESS ENGINEERING SERVICES, INC. v. STEVEN MADDEN, LTD., ET AL., 00 CV 5002 (filed August 22, 2000). By Order dated December 8, 2000, the Court consolidated these eight actions, appointed Process Engineering, Inc., Michael Fasci and Mark and Libby Adams as lead plaintiffs and approved their selection of lead counsel. On February 26, 2001, Plaintiffs served a Consolidated Amended Complaint. The amended complaint principally alleges that the Company and the individual defendants violated Sections 10(b) and 20(a) of the Securities Exchange Act of 1934 and Rule 10b-5 promulgated under the 1934 Act by issuing false and misleading statements, and failing to disclose material adverse information, generally relating to matters arising from Mr. Madden's June 2000 indictment. The plaintiffs seek an unspecified amount of damages, costs and expenses on behalf of themselves and all other purchasers of the Company's common stock during the period June 21, 1997 through June 20, 2000. The Company believes it has substantial defenses to the claims. On April 19, 2001, all of the defendants served motions to dismiss the Consolidated Amended Complaint. Briefing on the motions currently is scheduled to be completed by July 3, 2001.

On or about September 26, 2000, a putative shareholders derivative action was commenced in the United States District Court for the Eastern District of New York, captioned HERRERA v. STEVEN MADDEN AND STEVEN MADDEN, LTD., 00 CV 5803 (JG). The Company is named as a nominal defendant in the action. The complaint seeks to recover alleged damages on behalf of the Company from Mr. Madden arising from his June 2000 indictment and to require him to disgorge certain profits, bonuses and stock option grants he received. On January 3, 2001, plaintiff filed an Amended Shareholder's Derivative Complaint. On February 2, 2001, both the Company and Mr. Madden filed motions to dismiss the Amended Complaint because of plaintiff's failure to make a pre-litigation demand upon the Company's board of directors. Briefing on the motions has been completed.

On March 14, 2001, the Company became aware that the Securities and Exchange Commission had issued a formal order of investigation with respect to trading in the Company's securities. The Company has reason to believe that the Staff is investigating possible securities law violations by persons trading in the Company's securities prior to June 20, 2000 who may have been in possession of alleged material, non-public information. As previously disclosed on Form 4's filed with the Securities and Exchange Commission, certain officers and directors of the Company sold shares of the Company's common stock during 1999 and the first half of 2000. Each of such officers and directors denies having knowledge of any material, non-public information prior to engaging in such transactions.

Pursuant to the requirements of the Securities Exchange Act of 1934, the Registrant has duly caused this report on Form 10-Q to be signed on its behalf by the undersigned thereunto duly authorized.

STEVEN MADDEN, LTD
/s/ ARVIND DHARIA
--------------------------
Arvind Dharia
Chief Financial Officer

