

UNITED STATES
SECURITIES AND EXCHANGE COMMISSION
WASHINGTON, DC 20549

FORM 8-K

CURRENT REPORT

Pursuant to Section 13 or 15(d) of the
Securities Exchange Act of 1934

Date of Report: May 6, 2020
(Date of earliest event reported)

STEVEN MADDEN, LTD.

(Exact Name of Registrant as Specified in Charter)

Delaware

(State or Other Jurisdiction
of Incorporation)

000-23702

(Commission File Number)

13-3588231

(IRS Employer
Identification No.)

52-16 Barnett Avenue, Long Island City, New York 11104

(Address of Principal Executive Offices) (Zip Code)

Registrant's telephone number, including area code: (718) 446-1800

Securities registered pursuant to Section 12(b) of the Exchange Act:

Title of Each Class	Trading Symbol(s)	Name of each exchange on which registered
Common Stock, par value \$0.0001 per share	SHOO	The NASDAQ Stock Market LLC

Check the appropriate box below if the Form 8-K filing is intended to simultaneously satisfy the filing obligation of the registrant under any of the following provisions:

- Written communications pursuant to Rule 425 under the Securities Act (17 CFR 230.425)
- Soliciting material pursuant to Rule 14a-12 under the Exchange Act (17 CFR 240.14a-12)
- Pre-commencement communications pursuant to Rule 14d-2(b) under the Exchange Act (17 CFR 240.14d-2(b))
- Pre-commencement communications pursuant to Rule 13e-4(c) under the Exchange Act (17 CFR 240.13e-4(c))

Indicate by check mark whether the registrant is an emerging growth company as defined in Rule 405 of the Securities Act of 1933 (§230.405 of this chapter) or Rule 12b-2 of the Securities Exchange Act of 1934 (§240.12b-2 of this chapter).

Emerging growth company

If an emerging growth company, indicate by check mark if the registrant has elected not to use the extended transition period for complying with any new or revised financial accounting standards provided pursuant to Section 13(a) of the Exchange Act.

Item 1.01. Entry into a Material Definitive Agreement.

On May 6, 2020, Steven Madden, Ltd. (the “Company”) entered into an amendment (the “Amendment”) to its existing collection agency agreement, dated as of July 10, 2009, as previously amended (the “Collection Agency Agreement”) with Rosenthal & Rosenthal, Inc. (“Rosenthal”). The Amendment amends the Collection Agency Agreement to provide the Company with advances to be made and letters of credit to be opened in aggregate amounts of up to \$50,000,000. All other terms of the Collection Agency Agreement remain unchanged.

Prior to the Amendment, the Collection Agency Agreement provided the Company with advances to be made and letters of credit to be opened in aggregate amounts of up to \$30,000,000.

Item 2.02. Results of Operations and Financial Condition.

The information contained in Item 7.01 is incorporated by reference into this Item 2.02.

Item 7.01. Regulation FD Disclosure.

On May 28, 2020, the Company issued a press release, furnished as Exhibit 99.1 and incorporated in this Item 7.01 by reference, announcing the Company’s financial results for the quarter ended March 31, 2020.

The full text of the press release is attached as Exhibit 99.1 to this Current Report on Form 8-K.

This information is intended to be furnished under Items 2.02 and 7.01 of Form 8-K and shall not be deemed “filed” for purposes of Section 18 of the Securities Exchange Act of 1934, as amended (the “Exchange Act”), or incorporated by reference in any filing under the Securities Act of 1933, as amended, or the Exchange Act, except as shall be expressly set forth by specific reference in such a filing.

Item 8.01. Other Events.

By unanimous action of the Board of Directors of the Company on May 27, 2020, the Board of Directors, upon the recommendation of the Nominating/Corporate Governance Committee and in accordance with the Company’s by-laws, reduced the number of directors constituting the Company’s Board of Directors from ten members to nine members, such reduction to be effective as of June 5, 2020, the date of the Company’s 2020 Annual Meeting of Stockholders.

Item 9.01. Financial Statements and Exhibits.

(d) Exhibits:

Exhibit	Description
10.1	Amendment to Collection Agency Agreement, dated May 6, 2020, between Rosenthal & Rosenthal, Inc. and the Company.
99.1	Press Release, dated May 28, 2020, issued by Steven Madden, Ltd.
104	Cover Page Interactive Data File (formatted as Inline XBRL).

SIGNATURES

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned hereunto duly authorized.

Dated: May 28, 2020

STEVEN MADDEN, LTD.

By: /s/ Edward R. Rosenfeld
Edward R. Rosenfeld
Chief Executive Officer

ROSENTHAL & ROSENTHAL, INC.1370 BROADWAY
NEW YORK, NY 10018

May 6, 2020

STEVEN MADDEN LTD.
STEVEN MADDEN RETAIL, INC.
DAMINEL M. FRIEDMAN ASSOCIATES, INC.
DIVA ACQUISITION CORP.
SML ACQUISITION CORP.
DOLCE VITA FOOTWEAR, INC.
DANIEL BARBARA ENTERPRISES, LLC
SCHWARTZ & BENJAMIN, INC.
BDS, INC.
QUINBY RIDGE ENTERPRISES, LLC
REPORT FOOTWEAR, INC.
B.B. DAKOTA, INC.
GREATS BRAND INC.
52-16 Barnett Avenue
Long Island City, NY 11104

Ladies and Gentlemen:

Reference is made to the Collection Agency Agreement entered into between Rosenthal & Rosenthal, Inc. and Steven Madden Ltd., dated July 10, 2009, and joined by each of the other undersigned affiliates of Steven Madden Ltd., as amended and/or supplemented (the "Agreement"). This will confirm that, effective the date hereof, Section 8.1 of the Agreement is hereby amended and restated as follows:

"8.1. Advances. In our sole discretion, in accordance with the terms of this Agreement, we will, from time to time, at your request, subject to the terms of the Combined Charges Agreement, (i) advance to you sums ("Advances"); and/or (ii) cause to be opened for your account letters of credit issued by an L/C Bank ("Letters of Credit"), provided that the aggregate amount of (x) the Advances outstanding will not, after giving effect to such requested Advances, exceed the lesser of (a) 85% of the aggregate Net Amount of Eligible Receivables outstanding at the time of such request, less Reserves, if any (the "Receivables Availability"); and (b) \$50,000,000 less the outstanding amount of undrawn Letters of Credit; and (y) the outstanding amount of undrawn Letters of Credit will not, after giving effect to such requested Letters of Credit, exceed the lesser of (a) the Receivables Availability; and (b) \$15,000,000."

Except as hereinabove specifically set forth, all of the terms and conditions of the Agreement shall remain in full force and effect, and shall continue unmodified.

Very truly yours,

ROSENTHAL & ROSENTHAL, INC.

By: /s/ Gary Norman

Name: Gary Norman

Title: Executive Vice President

Agreed:

STEVEN MADDEN LTD.
STEVEN MADDEN RETAIL, INC.
DAMINEL M. FRIEDMAN ASSOCIATES , INC.
DIVA ACQUISITION CORP.
SML ACQUISITION CORP.
DOLCE VITA FOOTWEAR, INC.
DANIEL BARBARA ENTERPRISES , LLC
SCHWARTZ & BENJAMIN, INC.
BDS, INC.
QUINBY RIDGE ENTERPRISES, LLC
REPORT FOOTWEAR, INC.
B.B. DAKOTA, INC.
GREATS BRAND INC.

By: /s/ Arvind Dharia

Name: Arvind Dharia

Title: CFO

Steve Madden Announces First Quarter 2020 Results

LONG ISLAND CITY, N.Y., May 28, 2020 – Steve Madden (Nasdaq: SHOO), a leading designer and marketer of fashion-forward footwear, accessories and apparel for women, men and children, today announced financial results for the first quarter ended March 31, 2020.

Amounts referred to as “Adjusted” exclude the items that are described under the heading “Non-GAAP Adjustments.”

The Company reclassified commission and licensing fee income to Total Revenue and reclassified its respective expenses into Operating Expenses from previously labeled Commission and Licensing Fee Income - Net on the Company’s Consolidated Statement of Operations for each period provided.

First Quarter 2020 Review

- Revenue decreased 13.6% to \$359.2 million compared to \$415.8 million in the same period of 2019.
- Gross margin was 37.2% compared to 38.9% in the same period last year.
- Operating expenses as a percentage of revenue were 41.8% compared to 28.2% of revenue in the same period of 2019. Adjusted operating expenses as a percentage of revenue were 33.2% compared to 28.1% of revenue in the same period of 2019.
- Loss from operations totaled (\$26.2) million, or (7.3%) of revenue, compared to income from operations of \$44.7 million, or 10.7% of revenue, in the same period of 2019. Adjusted income from operations was \$14.2 million, or 4.0% of revenue, compared to \$45.1 million, or 10.8% of revenue, in the same period of 2019.
- Net loss attributable to Steven Madden, Ltd. was (\$17.5) million, or (\$0.22) per diluted share, compared to net income attributable to Steven Madden, Ltd. of \$34.5 million, or \$0.41 per diluted share, in the prior year’s first quarter. Adjusted net income attributable to Steven Madden, Ltd. was \$13.0 million, or \$0.16 per diluted share, compared to \$35.1 million, or \$0.42 per diluted share, in the prior year’s first quarter.

Edward Rosenfeld, Chairman and Chief Executive Officer, commented, “After a strong 2019, we got off to a good start to 2020, with revenue and earnings trending above plan through the first two months of the year and very positive consumer reaction to the Spring product in our flagship Steve Madden brand. Beginning in March, however, our business weakened materially due to the effects of the COVID-19 pandemic. Since then, our top priority has been protecting the safety and well-being of our employees and the broader community, followed by ensuring the long-term viability and strength of our business. We entered this crisis with an exceptionally strong balance sheet, but we have nonetheless taken a number of precautionary but significant measures to preserve liquidity and enhance financial flexibility. As we look ahead, we are confident that our strengths – including our brands, business model and balance sheet – will enable us to navigate this crisis and to thrive once conditions normalize.”

Actions Taken In Response to COVID-19

In response to the COVID-19 pandemic, the Company has taken the following precautionary measures to maintain ample liquidity and financial flexibility:

- Suspended share repurchases;
 - Suspended the quarterly cash dividend;
 - Significantly reduced payroll, non-essential operating expenses, capital expenditures and planned inventory receipts; and
 - Drew down \$50 million from its existing credit facility as of May.
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First Quarter 2020 Segment Results

Revenue for the wholesale business decreased 13.0% to \$302.7 million in the first quarter of 2020, including a 15.0% decline in wholesale footwear and a 5.4% decline in wholesale accessories/apparel. The revenue decline was driven by significant order cancellations in March resulting from the COVID-19 pandemic. Gross margin in the wholesale business decreased to 32.5% compared to 34.5% in last year's first quarter due to inventory reserves taken as a result of the COVID-19 pandemic.

Retail revenue in the first quarter decreased 15.8% to \$52.9 million compared to \$62.8 million in the first quarter of the prior year due to the closure in March of all the Company's retail stores outside of China as a result of the COVID-19 pandemic. Retail gross margin increased to 59.8% in the first quarter of 2020 compared to 58.5% in the first quarter of the prior year due to a benefit recognized in connection with the modification of the Company's loyalty program, partially offset by inventory reserves taken as a result of the COVID-19 pandemic.

The Company ended the quarter with 224 company-operated retail stores, including eight Internet stores, as well as 30 company-operated concessions in international markets.

The Company's effective tax rate for the first quarter of 2020 was 29.4% compared to 23.1% in the first quarter of 2019. On an Adjusted basis, the effective tax rate for the first quarter of 2020 was 15.2% compared to 22.6% in the first quarter of 2019.

Balance Sheet and Cash Flow

Prior to the suspension of share repurchases, the Company repurchased 878,817 shares of the Company's common stock during the first quarter of 2020 for approximately \$29.1 million, which includes shares acquired through the net settlement of employee stock awards.

As of March 31, 2020, cash, cash equivalents and marketable securities totaled \$245.4 million. Advances from factor totaled \$29.1 million.

Fiscal Year 2020 Outlook

Given the continued disruption and uncertainty related to the COVID-19 pandemic, the Company previously withdrew its 2020 revenue and earnings guidance and is not providing guidance at this time.

Non-GAAP Adjustments

Amounts referred to as "Adjusted" exclude the items below.

For the first quarter 2020:

- \$16.8 million pre-tax (\$12.8 million after-tax) expense in connection with the impairment of lease right-of-use assets, included in operating expenses.
 - \$12.0 million pre-tax (\$9.1 million after-tax) expense associated with the impairment of store fixed assets, included in operating expenses.
 - \$1.3 million pre-tax (\$1.0 million after-tax) expense in connection with benefits provided to furloughed employees, included in operating expenses.
 - \$0.7 million pre-tax (\$0.5 million after-tax) expense in connection with a provision for a loan receivable, included in operating expenses.
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- \$0.1 million pre-tax (\$0.1 million after-tax) expense in connection with a provision for early lease termination charges, included in operating expenses.
- \$9.5 million pre-tax (\$7.3 million after-tax) expense associated with the impairment of certain trademarks.
- \$0.3 million loss in connection with the impairment of lease right-of-use assets and trademark attributable to noncontrolling interest.

For the first quarter 2019:

- \$0.7 million pre-tax (\$0.6 million after-tax) expense in connection with a provision for early lease termination charges, included in operating expenses.
- \$1.6 million pre-tax (\$1.4 million after-tax) bad debt expense associated with the Payless ShoeSource bankruptcy, included in operating expenses.
- \$1.9 million pre-tax (\$1.4 million after-tax) net benefit associated with the change in a contingent liability and the acceleration of amortization related to the termination of the Kate Spade license agreement as of December 31, 2019, included in operating expenses.

Reconciliations of amounts on a GAAP basis to Adjusted amounts are presented in the Non-GAAP Reconciliation tables at the end of this release and identify and quantify all excluded items.

Conference Call Information

Interested stockholders are invited to listen to the first quarter earnings conference call scheduled for today, May 28, 2020, at 8:30 a.m. Eastern Time. The call will be broadcast live over the Internet and can be accessed by logging onto <http://stevemadden.gcs-web.com>. An online archive of the broadcast will be available within two hours of the conclusion of the call and will remain available for 12 months following the live call.

About Steve Madden

Steve Madden designs, sources and markets fashion-forward footwear, accessories and apparel for women, men and children. In addition to marketing products under its own brands including Steve Madden®, Dolce Vita®, Betsey Johnson®, Blondo®, Report®, Brian Atwood®, Cejon®, GREATS®, BB Dakota®, Mad Love® and Big Buddha®, Steve Madden is a licensee of various brands, including Anne Klein®, Superga® and DKNY®. Steve Madden also designs and sources products under private label brand names for various retailers. Steve Madden's wholesale distribution includes department stores, specialty stores, luxury retailers, national chains and mass merchants. Steve Madden also operates 224 retail stores (including eight Internet stores). Steve Madden licenses certain of its brands to third parties for the marketing and sale of certain products, including ready-to-wear, outerwear, eyewear, hosiery, jewelry, fragrance, luggage and bedding and bath products. For local store information and the latest Steve Madden booties, pumps, men's and women's boots, fashion sneakers, dress shoes, sandals and more, visit <http://www.stevemadden.com>.

Safe Harbor Statement Under the U.S. Private Securities Litigation Reform Act of 1995

This press release contains “forward-looking statements” within the meaning of the safe harbor provisions of the U.S. Private Securities Litigation Reform Act of 1995. Examples of forward-looking statements include, among others, statements regarding revenue and earnings guidance, plans, strategies, objectives, expectations and intentions. Forward-looking statements can be identified by words such as: “may”, “will”, “expect”, “believe”, “should”, “anticipate”, “project”, “predict”, “plan”, “intend”, or “estimate”, and similar expressions or the negative of these expressions. Forward-looking statements are neither historical facts nor assurances of future performance. Instead, they represent the Company’s current beliefs, expectations and assumptions regarding anticipated events and trends affecting its business and industry based on information available as of the time such statements are made. Investors are cautioned that such forward-looking statements are inherently subject to risks and uncertainties, many of which cannot be predicted with accuracy and some of which may be outside of the Company’s control. The Company’s actual results and financial condition may differ materially from those indicated in these forward-looking statements. As such, investors should not rely upon them. Important risk factors include:

- the Company’s ability to maintain adequate liquidity when negatively impacted by unforeseen events such as an epidemic or pandemic (COVID-19), which may cause disruption to the Company’s business operations and temporary closure of Company-operated and wholesale partner retail stores, resulting in a significant reduction in revenue for an indeterminable period of time;
- the Company’s ability to accurately anticipate fashion trends and promptly respond to consumer demand;
- the Company’s ability to compete effectively in a highly competitive market;
- the Company’s ability to adapt its business model to rapid changes in the retail industry;
- the Company’s dependence on the retention and hiring of key personnel;
- the Company’s ability to successfully implement growth strategies and integrate acquired businesses;
- the Company’s reliance on independent manufacturers to produce and deliver products in a timely manner, especially when faced with adversities such as work stoppages, transportation delays, public health emergencies, social unrest, changes in local economic conditions, and political upheavals as well as meet the Company’s quality standards;
- changes in trade policies and tariffs imposed by the United States government and the governments of other nations in which the Company manufactures and sells products;
- disruptions to product delivery systems and the Company’s ability to properly manage inventory;
- the Company’s ability to adequately protect its trademarks and other intellectual property rights;
- legal, regulatory, political and economic risks that may affect the Company’s sales in international markets;
- changes in U.S. and foreign tax laws that could have an adverse effect on the Company’s financial results;
- additional tax liabilities resulting from audits by various taxing authorities;
- the Company’s ability to achieve operating results that are consistent with prior financial guidance; and
- other risks and uncertainties indicated from time to time in the Company’s filings with the Securities and Exchange Commission.

The Company does not undertake any obligation to publicly update any forward-looking statement, including, without limitation, any guidance regarding revenue or earnings, whether as a result of new information, future developments or otherwise.

STEVEN MADDEN, LTD. AND SUBSIDIARIES

CONDENSED CONSOLIDATED STATEMENT OF OPERATIONS DATA

(In thousands, except per share amounts)

(Unaudited)

	Three Months Ended	
	March 31, 2020	March 31, 2019
Net sales	\$ 355,684	\$ 410,940
Commission and licensing fee income	3,484	4,848
Total revenue	<u>359,168</u>	<u>415,788</u>
Cost of sales	225,704	253,943
Gross profit	<u>133,464</u>	<u>161,845</u>
Operating expenses	150,194	117,185
Trademark impairment charges	9,518	—
(Loss) / income from operations	<u>(26,248)</u>	<u>44,660</u>
Interest and other income, net	1,046	1,192
(Loss) / income before provision for income taxes	<u>(25,202)</u>	<u>45,852</u>
(Benefit) / provision for income taxes	<u>(7,401)</u>	<u>10,587</u>
Net (loss) / income	<u>(17,801)</u>	<u>35,265</u>
Less: net (loss) / income attributable to noncontrolling interest	<u>(350)</u>	<u>740</u>
Net (loss) / income attributable to Steven Madden, Ltd.	<u><u>\$ (17,451)</u></u>	<u><u>\$ 34,525</u></u>
Basic net (loss) / income per share	\$ (0.22)	\$ 0.43
Diluted net (loss) / income per share	\$ (0.22)	\$ 0.41
Basic weighted average common shares outstanding	78,875	80,534
Diluted weighted average common shares outstanding	78,875	84,255
Cash dividends declared per common share	\$ 0.15	\$ 0.14

STEVEN MADDEN, LTD. AND SUBSIDIARIES

CONDENSED CONSOLIDATED BALANCE SHEET DATA

(In thousands)

	March 31, 2020 <u>(Unaudited)</u>	As of December 31, 2019 <u> </u>	March 31, 2019 <u>(Unaudited)</u>
Cash and cash equivalents	\$ 211,138	\$ 264,101	\$ 160,256
Marketable securities	34,271	40,521	61,383
Accounts receivable, net	261,551	254,637	295,880
Inventories	102,265	136,896	115,260
Other current assets	31,567	22,724	28,285
Property and equipment, net	52,206	65,504	63,657
Operating lease right-of-use assets	127,187	155,700	181,896
Goodwill and intangibles, net	314,852	334,058	289,965
Other assets	10,867	4,506	13,172
Total assets	<u>\$ 1,145,904</u>	<u>\$ 1,278,647</u>	<u>\$ 1,209,754</u>
Accounts payable	\$ 76,284	\$ 61,706	\$ 62,564
Operating leases (current & non-current)	158,704	171,796	195,798
Advances from factor	29,100	—	—
Other current liabilities	89,811	180,941	103,584
Contingent payment liability	6,440	9,124	—
Other long-term liabilities	11,941	13,856	17,262
Total Steven Madden, Ltd. stockholders' equity	761,207	828,501	819,695
Noncontrolling interest	12,417	12,723	10,851
Total liabilities and stockholders' equity	<u>\$ 1,145,904</u>	<u>\$ 1,278,647</u>	<u>\$ 1,209,754</u>

STEVEN MADDEN, LTD. AND SUBSIDIARIES
CONDENSED CONSOLIDATED CASH FLOW DATA

(In thousands)

(Unaudited)

	Three Months Ended	
	March 31, 2020	March 31, 2019
Net cash (used in) operating activities	\$ (39,609)	\$ (15,754)
<u>Investing Activities</u>		
Capital expenditures	(3,301)	(3,399)
Sales of marketable securities, net	3,074	6,165
Net cash (used in) / provided by investing activities	(227)	2,766
<u>Financing Activities</u>		
Common stock purchased for treasury	(29,139)	(17,154)
Investment of noncontrolling interest	—	1,283
Proceeds from exercise of stock options	874	722
Cash dividends paid	(12,459)	(12,042)
Advances from factor, net	29,100	—
Net cash (used in) financing activities	(11,624)	(27,191)
Effect of exchange rate changes on cash and cash equivalents	(1,503)	404
Net decrease in cash and cash equivalents	(52,963)	(39,775)
Cash and cash equivalents - beginning of period	264,101	200,031
Cash and cash equivalents - end of period	\$ 211,138	\$ 160,256

STEVEN MADDEN, LTD. AND SUBSIDIARIES

NON-GAAP RECONCILIATION

(In thousands, except per share amounts)

(Unaudited)

The Company uses non-GAAP financial information to evaluate its operating performance and in order to represent the manner in which the Company conducts and views its business. Additionally, the Company believes the information assists investors in comparing the Company's performance across reporting periods on a consistent basis by excluding items that are not indicative of its core business. The non-GAAP financial information is provided in addition to, and not as an alternative to, the Company's reported results prepared in accordance with GAAP.

Table 1 - Reconciliation of GAAP operating expenses to Adjusted operating expenses

	Three Months Ended	
	March 31, 2020	March 31, 2019
GAAP operating expenses	\$ 150,194	\$ 117,185
Expense in connection with impairment of lease right-of-use assets	(16,826)	—
Expense in connection with impairment of store fixed assets	(11,995)	—
Expense in connection with benefits provided to furloughed employees	(1,258)	—
Expense in connection with provision for loan receivable	(697)	—
Expense in connection with provision for early lease termination charges	(142)	(749)
Bad debt expense in connection with the Payless ShoeSource bankruptcy	—	(1,552)
Net benefit in connection with the change in a contingent liability and the acceleration of amortization related to the termination of the Kate Spade license agreement	—	1,868
Adjusted operating expenses	\$ 119,276	\$ 116,752

Table 2 - Reconciliation of GAAP (loss) / income from operations to Adjusted income from operations

	Three Months Ended	
	March 31, 2020	March 31, 2019
GAAP (loss) / income from operations	\$ (26,248)	\$ 44,660
Expense in connection with impairment of lease right-of-use assets	16,826	—
Expense in connection with impairment of store fixed assets	11,995	—
Expense in connection with benefits provided to furloughed employees	1,258	—
Expense in connection with provision for loan receivable	697	—
Expense in connection with provision for early lease termination charges	142	749
Impairment of certain trademarks	9,518	—
Bad debt expense in connection with the Payless ShoeSource bankruptcy	—	1,552
Net benefit in connection with the change in a contingent liability and the acceleration of amortization related to the termination of the Kate Spade license agreement	—	(1,868)
Adjusted income from operations	<u>\$ 14,188</u>	<u>\$ 45,093</u>

Table 3 - Reconciliation of GAAP (benefit) / provision for income taxes to Adjusted provision for income taxes

	Three Months Ended	
	March 31, 2020	March 31, 2019
GAAP (benefit) / provision for income taxes	\$ (7,401)	\$ 10,587
Tax effect of expense in connection with impairment of lease right-of-use assets	4,060	—
Tax effect of expense in connection with impairment of store fixed assets	2,906	—
Tax effect of expense in connection with benefits provided to furloughed employees	298	—
Tax effect of expense in connection with provision for loan receivable	165	—
Tax effect of expense in connection with provision for early lease termination charges	34	188
Tax effect of impairment of certain trademarks	2,254	—
Tax effect of bad debt expense in connection with the Payless ShoeSource bankruptcy	—	170
Tax effect of net benefit in connection with the change in a contingent liability and the acceleration of amortization related to the termination of the Kate Spade license agreement	—	(469)
Adjusted provision for income taxes	<u>\$ 2,316</u>	<u>\$ 10,476</u>

Table 4 - Reconciliation of GAAP net income / (loss) attributable to noncontrolling interest to Adjusted net income / (loss) attributable to noncontrolling interest

	Three Months Ended	
	March 31, 2020	March 31, 2019
GAAP net income / (loss) attributable to noncontrolling interest	\$ (350)	\$ 740
Net loss in connection with impairment of lease right-of-use assets and trademark attributable to noncontrolling interest	307	—
Adjusted net income / (loss) attributable to noncontrolling interest	\$ (43)	\$ 740

Table 5 - Reconciliation of GAAP net (loss) / income attributable to Steven Madden, Ltd. to Adjusted net income attributable to Steven Madden, Ltd.

	Three Months Ended	
	March 31, 2020	March 31, 2019
GAAP net (loss) / income attributable to Steven Madden, Ltd.	\$ (17,451)	\$ 34,525
After-tax impact of expense in connection with impairment of lease right-of-use assets	12,766	—
After-tax impact of expense in connection with impairment of store fixed assets	9,089	—
After-tax impact of expense in connection with benefits provided to furloughed employees	960	—
After-tax impact of expense in connection with provision for loan receivable	532	—
After-tax impact of expense in connection with provision for early lease termination charges	109	561
After-tax impact of impairment of certain trademarks	7,265	—
Less: Net loss in connection with impairment of lease right-of-use assets and trademark attributable to noncontrolling interest	(307)	—
After-tax impact of bad debt expense in connection with the Payless ShoeSource bankruptcy	—	1,383
After-tax impact of net benefit in connection with the change in a contingent liability and the acceleration of amortization related to the termination of the Kate Spade license agreement	—	(1,399)
Adjusted net income attributable to Steven Madden, Ltd.	\$ 12,963	\$ 35,070
GAAP diluted (loss) / income per share	\$ (0.22)	\$ 0.41
GAAP diluted weighted average shares outstanding	78,875	84,255
Adjusted diluted income per share	\$ 0.16	\$ 0.42
Adjusted diluted weighted average shares outstanding	82,121	84,255

Contact

Steven Madden, Ltd.
 Director of Corporate Development & Investor Relations
 Danielle McCoy
 718-308-2611
 InvestorRelations@stevemadden.com