# UNITED STATES <br> SECURITIES AND EXCHANGE COMMISSION WASHINGTON, D.C. 20549 <br> <br> FORM 10-Q 

 <br> <br> FORM 10-Q}

## x QUARTERLY REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934

For the quarterly period ended September 30, 2015
or
o TRANSITION REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934
For the transition period from $\qquad$ to $\qquad$
Commission File Number 0-23702

## STEVEN MADDEN, LTD.

(Exact name of registrant as specified in its charter)

| Delaware | 13-3588231 |
| :---: | :---: |
| (State or other jurisdiction of incorporation or organization) | (I.R.S. Employer Identification No.) |
| 52-16 Barnett Avenue, Long Island City, New York | 11104 |
| (Address of principal executive offices) | (Zip Code) |

> (718) 446-1800
(Registrant's telephone number, including area code)
Indicate by check mark whether the registrant: (1) has filed all reports required to be filed by Section 13 or 15 (d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days.
Yes x Noo
Indicate by check mark whether the registrant has submitted electronically and posted on its corporate Web site, if any, every Interactive Data File required to be submitted and posted pursuant to Rule 405 of Regulation S-T ( $\$ 232.405$ of this chapter) during the preceding 12 months (or for such shorter period that the registrant was required to submit and post such files).
Yes x Noo

Indicate by check mark whether the registrant is a large accelerated filer, an accelerated filer, a non-accelerated filer or a smaller reporting company. See the definitions of "large accelerated filer", "accelerated filer", and "smaller reporting company" in Rule 12b-2 of the Exchange Act.

Large accelerated filer x
Non-accelerated filer o (do not check if smaller reporting company)

Accelerated filer o
Smaller reporting company o

Indicate by check mark whether the registrant is a shell company (as defined in Rule 12b-2 of the Exchange Act).
Yes o Nox
As of November 5, 2015, the latest practicable date, there were $62,577,109$ shares of the registrant's common stock, $\$ .0001$ par value, outstanding.

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## PART I. FINANCIAL INFORMATION

## Item 1. Condensed Consolidated Financial Statements

## STEVEN MADDEN, LTD. AND SUBSIDIARIES

## Condensed Consolidated Balance Sheets

(in thousands)

|  | September 30, 2015 |  | $\begin{gathered} \text { December 31, } \\ 2014 \end{gathered}$ |  | September 30, 2014 |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | (unaudited) |  | (unaudited) |  |  |  |
| ASSETS |  |  |  |  |  |  |
| Current assets: |  |  |  |  |  |  |
| Cash and cash equivalents | \$ | 38,654 | \$ | 81,450 | \$ | 169,911 |
| Accounts receivable, net of allowances of \$2,589, \$880 and \$3,781 |  | 23,269 |  | 10,551 |  | 29,997 |
| Factor accounts receivable, net of allowances of \$21,977, \$22,683 and \$15,301 |  | 261,566 |  | 184,043 |  | 230,436 |
| Inventories |  | 123,768 |  | 92,677 |  | 103,151 |
| Marketable securities - available for sale |  | 22,834 |  | 31,198 |  | 16,989 |
| Prepaid expenses and other current assets |  | 23,663 |  | 17,131 |  | 18,763 |
| Prepaid taxes |  | - |  | 11,051 |  | - |
| Deferred taxes |  | 14,302 |  | 14,125 |  | 12,288 |
| Total current assets |  | 508,056 |  | 442,226 |  | 581,535 |
| Notes receivable |  | 1,197 |  | 1,878 |  | 2,440 |
| Note receivable - related party |  | 3,074 |  | 3,328 |  | 3,581 |
| Property and equipment, net |  | 71,162 |  | 68,905 |  | 63,092 |
| Other assets |  | 5,422 |  | 10,036 |  | 6,463 |
| Marketable securities - available for sale |  | 89,705 |  | 90,446 |  | 2,573 |
| Goodwill - net |  | 143,589 |  | 154,759 |  | 144,972 |
| Intangibles - net |  | 147,680 |  | 139,657 |  | 129,876 |
| Total Assets | \$ | 969,885 | \$ | 911,235 | \$ | 934,532 |

LIABILITIES
Current liabilities:

| Accounts payable | \$ | 130,556 | \$ | 92,635 | \$ | 118,817 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Accrued expenses |  | 71,511 |  | 67,828 |  | 56,693 |
| Income taxes payable |  | 13,039 |  | - |  | 11,645 |
| Contingent payment liability - current portion |  | 19,893 |  | 11,455 |  | 12,476 |
| Accrued incentive compensation |  | 5,930 |  | 5,673 |  | 5,386 |
| Total current liabilities |  | 240,929 |  | 177,591 |  | 205,017 |
| Contingent payment liability |  | 13,286 |  | 27,178 |  | 17,082 |
| Deferred rent |  | 11,921 |  | 11,573 |  | 11,101 |
| Deferred taxes |  | 18,487 |  | 24,706 |  | 15,514 |
| Other liabilities |  | - |  | 658 |  | 139 |
| Total Liabilities |  | 284,623 |  | 241,706 |  | 248,853 |
| Commitments, contingencies and other |  |  |  |  |  |  |

STOCKHOLDERS' EQUITY
Preferred stock - \$. 0001 par value, 5,000 shares authorized; none issued; Series A Junior
Participating preferred stock - $\$ .0001$ par value, 60 shares authorized; none issued
Common stock - \$.0001 par value, 135,000 shares authorized, 85,173, 83,491 and 83,302 shares

| issued, 62,564, 63,625 and 64,696 shares outstanding |  | 6 |  | 6 |  | 8 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Additional paid-in capital |  | 320,229 |  | 275,039 |  | 267,021 |
| Retained earnings |  | 871,109 |  | 783,904 |  | 762,931 |
| Accumulated other comprehensive loss |  | $(25,623)$ |  | $(12,752)$ |  | $(8,104)$ |
| Treasury stock - 22,609, 19,866, and 18,606 shares at cost |  | $(480,834)$ |  | $(376,942)$ |  | $(336,466)$ |
| Total Steven Madden, Ltd. stockholders' equity |  | 684,887 |  | 669,255 |  | 685,390 |
| Non-controlling interests |  | 375 |  | 274 |  | 289 |
| Total stockholders' equity |  | 685,262 |  | 669,529 |  | 685,679 |
| Total Liabilities and Stockholders' Equity | \$ | 969,885 | \$ | 911,235 | \$ | 934,532 |

See accompanying notes to condensed consolidated financial statements - unaudited.

## STEVEN MADDEN, LTD. AND SUBSIDIARIES

## Condensed Consolidated Statements of Income

(unaudited)
(in thousands, except per share data)

|  | Three Months Ended September 30, |  |  |  | Nine Months Ended September 30, |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 2015 |  | 2014 |  | 2015 |  | 2014 |  |
| Net sales | \$ | 413,462 | \$ | 391,992 | \$ | 1,060,989 | \$ | 992,331 |
| Cost of sales |  | 264,691 |  | 255,895 |  | 684,694 |  | 640,826 |
| Gross profit |  | 148,771 |  | 136,097 |  | 376,295 |  | 351,505 |
|  |  |  |  |  |  |  |  |  |
| Commission and licensing fee income - net |  | 6,643 |  | 5,103 |  | 13,689 |  | 11,461 |
| Operating expenses |  | $(89,130)$ |  | $(81,867)$ |  | $(253,991)$ |  | $(227,328)$ |
| Impairment charge |  | - |  | - |  | $(3,045)$ |  | - |
| Income from operations |  | 66,284 |  | 59,333 |  | 132,948 |  | 135,638 |
| Interest and other (loss) income - net |  | (895) |  | 1,132 |  | 273 |  | 3,218 |
| Income before provision for income taxes |  | 65,389 |  | 60,465 |  | 133,221 |  | 138,856 |
| Provision for income taxes |  | 22,298 |  | 21,163 |  | 45,428 |  | 47,385 |
| Net income |  | 43,091 |  | 39,302 |  | 87,793 |  | 91,471 |
| Net income attributable to non-controlling interests |  | 206 |  | 54 |  | 578 |  | 584 |
| Net income attributable to Steven Madden, Ltd. | \$ | 42,885 | \$ | 39,248 | \$ | 87,215 | \$ | 90,887 |
|  |  |  |  |  |  |  |  |  |
|  |  |  |  |  |  |  |  |  |
| Basic net income per share | \$ | 0.73 | \$ | 0.64 | \$ | 1.47 | \$ | 1.47 |
|  |  |  |  |  |  |  |  |  |
| Diluted net income per share | \$ | 0.70 | \$ | 0.62 | \$ | 1.42 | \$ | 1.42 |
|  |  |  |  |  |  |  |  |  |
| Basic weighted average common shares outstanding |  | 58,911 |  | 61,019 |  | 59,271 |  | 61,936 |
| Effect of dilutive securities - options/restricted stock |  | 2,149 |  | 2,196 |  | 2,245 |  | 2,248 |
| Diluted weighted average common shares outstanding |  | 61,060 |  | 63,215 |  | 61,516 |  | 64,184 |

[^0]
## STEVEN MADDEN, LTD. AND SUBSIDIARIES

## Condensed Consolidated Statements of Comprehensive Income

(unaudited)
(in thousands)


See accompanying notes to condensed consolidated financial statements - unaudited.

## STEVEN MADDEN, LTD. AND SUBSIDIARIES

## Condensed Consolidated Statements of Cash Flows <br> (unaudited) <br> (in thousands)

|  | Nine Months Ended September 30, |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
|  | 2015 |  | 2014 |  |
| Cash flows from operating activities: |  |  |  |  |
| Net income | \$ | 87,793 | \$ | 91,471 |
| Adjustments to reconcile net income to net cash provided by operating activities: |  |  |  |  |
| Tax benefit from the exercise of stock options |  | $(10,428)$ |  | $(1,631)$ |
| Depreciation and amortization |  | 13,940 |  | 10,961 |
| Loss on disposal of fixed assets |  | 989 |  | 278 |
| Impairment charge |  | 3,045 |  | - |
| Deferred taxes |  | $(8,890)$ |  | $(1,120)$ |
| Note receivable - related party |  | (52) |  | - |
| Stock-based compensation |  | 13,609 |  | 14,593 |
| Deferred rent |  | 348 |  | 1,035 |
| Realized gain on sale of marketable securities |  | 82 |  | 678 |
| Contingent liability |  | $(2,504)$ |  | $(1,378)$ |
| Changes, net of acquisitions, in: |  |  |  |  |
| Accounts receivable, net of allowances |  | $(12,718)$ |  | $(1,060)$ |
| Factor accounts receivable, net of allowances |  | $(77,523)$ |  | $(62,079)$ |
| Inventories |  | $(31,592)$ |  | $(17,075)$ |
| Prepaids and other assets |  | 17,448 |  | 6,965 |
| Accounts payable and other accrued expenses |  | 56,601 |  | 32,416 |
| Net cash provided by operating activities |  | 50,148 |  | 74,054 |

Cash flows from investing activities:

| Purchases of property and equipment | $\mathbf{( 1 3 , 5 2 4 )}$ | $(12,605)$ |
| :--- | :---: | :---: |
| Purchases of marketable securities | $\mathbf{( 2 8 , 7 0 5 )}$ | $(17,420)$ |
| Sales of marketable securities | $\mathbf{3 3 , 3 3 2}$ | 112,293 |
| Repayment of notes receivable | $\mathbf{3 4 2}$ | 383 |
| Acquisitions, net of cash acquired | $\mathbf{( 9 , 1 2 9 )}$ | $\mathbf{( 6 1 , 4 1 4 )}$ |
| Net cash (used for) provided by investing activities | $\mathbf{( 1 7 , 6 8 4 )}$ | 21,237 |

Cash flows from financing activities:

| Common stock repurchases for treasury |  | $(103,892)$ |  | $(101,751)$ |
| :---: | :---: | :---: | :---: | :---: |
| Proceeds from exercise of stock options |  | 21,154 |  | 2,940 |
| Tax benefit from the exercise of stock options |  | 10,428 |  | 1,631 |
| Payment of contingent liability |  | $(2,950)$ |  | $(8,475)$ |
| Net cash used for financing activities |  | $(75,260)$ |  | $(105,655)$ |
| Net decrease in cash and cash equivalents |  | $(42,796)$ |  | $(10,364)$ |
| Cash and cash equivalents - beginning of period |  | 81,450 |  | 180,275 |
| Cash and cash equivalents - end of period | \$ | 38,654 | \$ | 169,911 |

See accompanying notes to condensed consolidated financial statements - unaudited.

## STEVEN MADDEN, LTD. AND SUBSIDIARIES

## Notes to Condensed Consolidated Financial Statements - Unaudited

## September 30, 2015

(\$ in thousands except share and per share data)

## Note A - Basis of Reporting

The accompanying unaudited condensed consolidated financial statements of Steven Madden, Ltd. and subsidiaries (the "Company") have been prepared in accordance with generally accepted accounting principles in the United States of America ("GAAP") for interim financial information and pursuant to the rules and regulations of the Securities and Exchange Commission (the "SEC"). Accordingly, they do not include all of the information and footnotes required by GAAP for complete financial statements. In the opinion of management, such statements include all adjustments (consisting only of normal recurring items) which are considered necessary for a fair presentation of the financial position of the Company and the results of its operations and cash flows for the periods presented. Certain adjustments were made to prior years' amounts to conform to the 2015 presentation. The results of operations for the three and nine month periods ended September 30, 2015 are not necessarily indicative of the operating results for the full year. These financial statements should be read in conjunction with the financial statements and related disclosures for the year ended December 31, 2014 included in the Annual Report of Steven Madden, Ltd. on Form 10-K filed with the SEC on February 26, 2015.

## Note B - Use of Estimates

The preparation of financial statements in conformity with GAAP requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenue and expenses during the reporting period. Actual results could differ from those estimates.

Significant areas involving management estimates include allowances for bad debts, returns and customer chargebacks, inventory valuation, valuation of intangible assets, litigation reserves and contingent payment liabilities. The Company provides reserves on trade accounts receivables and factor receivables for future customer chargebacks and markdown allowances, discounts, returns and other miscellaneous compliance related deductions that relate to the current period sales. The Company evaluates anticipated chargebacks by reviewing several performance indicators of its major customers. These performance indicators, which include retailers' inventory levels, sell-through rates and gross margin levels, are analyzed by management to estimate the amount of the anticipated customer allowance.

## Note C - Factor Receivable

The Company has a collection agency agreement with Rosenthal \& Rosenthal, Inc. ("Rosenthal") that became effective on September 15, 2009. The agreement can be terminated by the Company or Rosenthal at any time upon 60 days prior written notice. Under the agreement, the Company can request advances from Rosenthal of up to $85 \%$ of aggregate receivables submitted to Rosenthal. The agreement provides the Company with a $\$ 30$ million credit facility with a $\$ 15$ million sub-limit for letters of credit at an interest rate based, at the Company's election, upon a calculation that utilizes either the prime rate minus $0.5 \%$ or LIBOR plus $2.5 \%$. The Company also pays Rosenthal a fee based on a percentage of the gross invoice amount submitted to Rosenthal. With respect to receivables related to our private label business, the fee is $0.14 \%$ of the gross invoice amount. With respect to all other receivables, the fee is $0.20 \%$ of the gross invoice amount. Rosenthal assumes the credit risk on a substantial portion of the receivables that the Company submits to it and, to the extent of any loans made to the Company, Rosenthal maintains a lien on all of the Company's receivables to secure the Company's obligations.

## Note D - Notes Receivable

As of September 30, 2015 and December 31, 2014, Notes Receivable were comprised of the following:


In connection with the Company's February 21, 2012 acquisition of all of the assets comprising the footwear, handbags and accessories wholesale and retail businesses of Steve Madden Canada Inc., Steve Madden Retail Canada Inc., Pasa Agency Inc.

## STEVEN MADDEN, LTD. AND SUBSIDIARIES

Notes to Condensed Consolidated Financial Statements - Unaudited

## September 30, 2015

(\$ in thousands except share and per share data)

## Note D - Notes Receivable (continued)

and Gelati Imports Inc. (collectively, "SM Canada"), which had been the Company's sole distributor in Canada since 1994, the Company provided an interestfree loan to the seller of SM Canada in the principal amount of \$3,107 Canadian dollars (which converted to approximately \$3,085 in U.S. dollars at the time of the acquisition). The note is payable in five annual installments, which are due on the same dates that the five annual earn-out payments (to the extent such contingent consideration is earned as a result of SM Canada's financial performance in the earn-out periods; see Note F) are payable by the Company to the seller of SM Canada. The note was recorded net of the imputed interest, which will be amortized to income over the term of the note.

To the extent that any earn-out payment is not achieved in future earn-out periods, the repayment of the note may result in less than the entire principal amount of the loan being repaid. In such event the unpaid annual installment of the principal amount of the note will be forgiven.

## Note E - Marketable Securities

Marketable securities consist primarily of certificates of deposit and corporate bonds with maturities greater than three months and up to ten years at the time of purchase as well as marketable equity securities. These securities, which are classified as available-for-sale, are carried at fair value, with unrealized gains and losses, net of any tax effect, reported in stockholders' equity as accumulated other comprehensive income (loss). For the three and nine months ended September 30, 2015, losses of $\$ 14$ and gains of $\$ 82$, respectively, were reclassified from accumulated other comprehensive income and recognized in the income statement in other income compared to gains of $\$ 674$ and $\$ 678$ for the comparable periods in 2014. These securities are classified as current and noncurrent marketable securities based upon their maturities. Amortization of premiums and discounts is included in interest income. For the three and nine months ended September 30, 2015, the amortization of bond premiums totaled $\$ 347$ and $\$ 1,040$ compared to $\$ 51$ and $\$ 324$ for the comparable periods in 2014. The values of these securities may fluctuate as a result of changes in equity values, market interest rates and credit risk. The schedule of maturities at September 30, 2015 and December 31, 2014 are as follows:

|  | Maturities as of September 30, 2015 |  |  |  | Maturities as of December 31, 2014 |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 1 Year or Less |  | 1 to 10 Years |  | 1 Year or Less |  | 1 to 10 Years |  |
| Corporate bonds | \$ | 11,436 | \$ | 89,705 | \$ | 11,363 | \$ | 90,446 |
| Certificates of deposit |  | 11,398 |  | - |  | 19,835 |  | - |
| Total | \$ | 22,834 | \$ | 89,705 | \$ | 31,198 | \$ | 90,446 |

## Note F - Fair Value Measurement

The accounting guidance under Accounting Standards Codification "Fair Value Measurements and Disclosures" ("ASC 820-10") requires the Company to make disclosures about the fair value of certain of its assets and liabilities. ASC 820-10 clarifies the principle that fair value should be based on the assumptions market participants would use when pricing an asset or liability and establishes a fair value hierarchy that prioritizes the information used to develop those assumptions. ASC 820-10 utilizes a fair value hierarchy that prioritizes the inputs to valuation techniques used to measure fair value into three broad levels. A brief description of those three levels is as follows:

- Level 1: Observable inputs such as quoted prices in active markets for identical assets or liabilities.
- Level 2: Inputs other than quoted prices that are observable for the asset or liability, either directly or indirectly.
- Level 3: Significant unobservable inputs.


## STEVEN MADDEN, LTD. AND SUBSIDIARIES

Notes to Condensed Consolidated Financial Statements - Unaudited

## September 30, 2015

(\$ in thousands except share and per share data)

## Note F - Fair Value Measurement (continued)

The Company's financial assets and liabilities subject to fair value measurements as of September 30, 2015 and December 31, 2014 are as follows:

|  | Fair value |  | September 30, 2015 |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  | Fair Value Measurements |  |  |  |  |  |
|  |  |  | Level 1 |  | Level 2 |  | Level 3 |  |
| Assets: |  |  |  |  |  |  |  |  |
| Cash equivalents | \$ | 2,423 | \$ | 2,423 | \$ | - | \$ | - |
| Current marketable securities - available for sale (a) |  | 22,834 |  | 22,834 |  | - |  | - |
| Note receivable - related party (b) |  | 3,074 |  | - |  | - |  | 3,074 |
| Note receivable from seller of SM Canada (c) |  | 1,197 |  | - |  | - |  | 1,197 |
| Long-term marketable securities - available for sale (d) |  | 89,705 |  | 89,705 |  | - |  | - |
| Total assets | \$ | 119,233 | \$ | 114,962 | \$ | - | \$ | 4,271 |
| Liabilities: |  |  |  |  |  |  |  |  |
| Forward contracts | \$ | 1,460 | \$ | - | \$ | 1,460 | \$ | - |
| Contingent consideration (e) |  | 33,179 |  | - |  | - |  | 33,179 |
| Total liabilities | \$ | 34,639 | \$ | - | \$ | 1,460 | \$ | 33,179 |

(a) Current marketable securities includes unrealized losses of \$639.
(b) The decrease in the balance of the note receivable from related party is due to forgiveness of $\$ 306$, partially offset by accrued interest income of $\$ 52$ (see Note I).
 payment and of \$339 in foreign currency translation.
(d) Long-term marketable securities includes unrealized gains of \$151 and unrealized losses of \$962.
 SM Canada and a decrease of $\$ 2,504$ due to a change in estimate of the expected payments.

## STEVEN MADDEN, LTD. AND SUBSIDIARIES

Notes to Condensed Consolidated Financial Statements - Unaudited

## September 30, 2015

(\$ in thousands except share and per share data)

## Note F - Fair Value Measurement (continued)

|  | Fair value |  | December 31, 2014 |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  | Fair Value Measurements |  |  |  |  |  |
|  |  |  | Level 1 |  | Level 2 |  | Level 3 |  |
| Assets: |  |  |  |  |  |  |  |  |
| Cash equivalents | \$ | 2,280 | \$ | 2,280 | \$ | - | \$ | - |
| Current marketable securities - available for sale (a) |  | 31,198 |  | 31,198 |  | - |  | - |
| Note receivable - related party (b) |  | 3,328 |  | - |  | - |  | 3,328 |
| Note receivable from seller of SM Canada (c) |  | 1,878 |  | - |  | - |  | 1,878 |
| Long-term marketable securities - available for sale (d) |  | 90,446 |  | 90,446 |  | - |  | - |
| Total assets | \$ | 129,130 | \$ | 123,924 | \$ | - | \$ | 5,206 |
| Liabilities: |  |  |  |  |  |  |  |  |
| Forward contracts | \$ | 2,334 | \$ | - | \$ | 2,334 | \$ | - |
| Contingent consideration (e) |  | 38,633 |  | - |  | - |  | 38,633 |
| Total liabilities | \$ | 40,967 | \$ | - | \$ | 2,334 | \$ | 38,633 |

(a) Current marketable securities includes unrealized gains of $\$ 1$ and unrealized losses of $\$ 145$.
(b) The decrease in the balance of the note receivable from related party is due to one-tenth forgiveness of $\$ 409$, partially offset by accrued interest income of $\$ 156$.
(c) The decrease in the balance of the note receivable from the seller of SM Canada is due to principal payments of $\$ 893$ and $\$ 400$ in foreign currency translation.
(d) Long-term marketable securities includes unrealized gains of $\$ 11$ and unrealized losses of $\$ 589$.
(e) The change in the contingent consideration is due to an earn-out payment of $\$ 3,315$ during the second quarter of 2014 to the seller of SM Canada, an earn-out payment of $\$ 5,160$ during the third quarter of 2014 to the seller of Cejon and a decrease of $\$ 2,139$ due to a change in estimate of expected payments. These were offset by the addition of earn-out payments to the seller of Dolce Vita of \$4,616 and SM Mexico of \$9,836.

The Company enters into forward contracts (see Note O) to manage the risk associated with the volatility of future cash flows denominated in Mexican pesos. Fair value of these instruments is based on observable market transactions of spot and forward rates.

For the note receivable due from related party (see Note I) and from the seller of SM Canada (see Note D), the carrying value was determined to be the fair value, based upon their imputed or actual interest rates, which approximate current market interest rates.

The Company has recorded a liability for potential contingent consideration in connection with the December 30, 2014 acquisition of SM Mexico (see Note M). Pursuant to the terms of an earn-out agreement between the Company and the seller of SM Mexico, earn-out payments will be due annually to the seller of SM Mexico based on the financial performance of SM Mexico for each of the twelve-month periods ending on December 31, 2015 and 2016, inclusive. The fair value of the contingent payments was estimated using the present value of management's projections of the financial results of SM Mexico during the earn-out period.

The Company has recorded a liability for potential contingent consideration in connection with the August 13, 2014 acquisition of Dolce Vita (see Note M). Pursuant to the terms of an earn-out agreement between the Company and the seller of Dolce Vita, earn-out payments will be due annually to the seller of Dolce Vita based on the financial performance of Dolce Vita for each of the twelve-month periods ending on September 30, 2015 and 2016, inclusive, provided that the aggregate minimum earn-out payment shall be no less than $\$ 5,000$. The fair value of the contingent payments was estimated using the present value of management's projections of the financial results of Dolce Vita during the earn-out period.

The Company has recorded a liability for potential contingent consideration in connection with the February 21, 2012 acquisition of SM Canada. Pursuant to the terms of an earn-out agreement between the Company and the seller of SM Canada, earn-out payments will be due annually to the seller of SM Canada based on the financial performance of SM Canada for each of the twelve-month periods ending on March 31, 2013 through 2017, inclusive. The fair value of the contingent payments was estimated using the present value of management's projections of the financial results of SM Canada during the earn-out period. The current portion

## STEVEN MADDEN, LTD. AND SUBSIDIARIES

## Notes to Condensed Consolidated Financial Statements - Unaudited

## September 30, 2015

(\$ in thousands except share and per share data)

## Note F - Fair Value Measurement (continued)

of the earn-out due based on the twelve-month period ending March 31, 2016 approximates the recorded value. An earn-out payment of $\$ 2,950$ for the period ended March 31, 2015 was paid to the seller of SM Canada in the second quarter this year.

The Company has recorded a liability for potential contingent consideration in connection with the May 25 , 2011 acquisition of Cejon Inc., Cejon Accessories, Inc. and New East Designs, LLC (collectively "Cejon"). Pursuant to the terms of an earn-out agreement between the Company and the sellers of Cejon, earn-out payments will be made annually to the sellers of Cejon, based on the financial performance of Cejon for each of the twelve-month periods ending on June 30, 2012 through 2016, inclusive. The fair value of the remaining contingent payments was estimated using the present value of management's projections of the financial results of Cejon during the earn-out period.

The carrying value of certain financial instruments such as accounts receivable, factor accounts receivable and accounts payable approximates their fair values due to the short-term nature of their underlying terms. The fair values of investment in marketable securities available for sale are determined by reference to publicly quoted prices in an active market.

## Note G - Revenue Recognition

The Company recognizes revenue on wholesale sales when (i) products are shipped pursuant to its standard terms, which are freight on board ("FOB") Company warehouse, or when products are delivered to the consolidators, or any other destination, as per the terms of the customers' purchase order, (ii) persuasive evidence of an arrangement exists, (iii) the price is fixed and determinable and (iv) collection is reasonably assured. Sales reductions on wholesale sales for anticipated discounts, allowances and other deductions are recognized during the period when sales are recorded. With the exception of our cold weather accessories business, we do not accept returns from our wholesale customers unless there are product quality issues, which we charge back to the vendors. Sales of cold weather accessories to wholesale customers are recorded net of returns, which are estimated based on historical experience. Such amounts have historically not been material. Retail sales are recognized when the payment is received from customers and are recorded net of estimated returns. The Company generates commission income acting as a buying agent by arranging to manufacture private label shoes to the specifications of its customers. The Company's commission revenue also includes fees charged for its design, product and development services provided to certain suppliers in connection with the Company's private label business. Commission revenue and product and development fees are recognized as earned when title to the product transfers from the manufacturer to the customer and collections are reasonably assured and are reported on a net basis after deducting related operating expenses.

The Company licenses its Steve Madden ${ }^{\circledR}$ and Steven by Steve Madden ${ }^{\circledR}$ trademarks for use in connection with the manufacture, marketing and sale of sunglasses, eyewear, outerwear, bedding, hosiery, women's fashion apparel, jewelry, watches and luggage. In addition, the Company licenses the Betsey Johnson ${ }^{\circledR}$ and Betseyville ${ }^{\circledR}$ trademarks for use in connection with the manufacture, marketing and sale of apparel, jewelry, swimwear, eyewear, watches, fragrances and outerwear. The license agreements require the licensee to pay the Company a royalty and, in substantially all of the agreements, an advertising fee based on the higher of a minimum or a net sales percentage as defined in the various agreements. In addition, under the terms of retail selling agreements, most of the Company's international distributors are required to pay the Company a royalty based on a percentage of net sales, in addition to a commission and a design fee on the purchases of the Company's products. Licensing revenue is recognized on the basis of net sales reported by the licensees, or the minimum guaranteed royalties, if higher.

In substantially all of the Company's license agreements, the minimum guaranteed royalty is earned and receivable on a quarterly basis.

## Note H - Sales Deductions

The Company supports retailers’ initiatives to maximize sales of the Company's products on the retail floor by subsidizing the co-op advertising programs of such retailers, providing them with inventory markdown allowances and participating in various other marketing initiatives of its major customers. In addition, the Company accepts returns for damaged products for which the Company's costs are normally charged back to the responsible third-party factory. Such expenses are reflected in the condensed consolidated financial statements as deductions to net sales.

## STEVEN MADDEN, LTD. AND SUBSIDIARIES

## Notes to Condensed Consolidated Financial Statements - Unaudited

## September 30, 2015

(\$ in thousands except share and per share data)

## Note I - Note Receivable - Related Party

On June 25, 2007, the Company made a loan to Steve Madden, its Creative and Design Chief and a principal stockholder of the Company, in the amount of $\$ 3,000$ in order for Mr. Madden to satisfy a personal tax obligation resulting from the exercise of stock options that were due to expire and to retain the underlying Company common stock, which common stock he pledged to the Company as collateral to secure the loan. Mr. Madden executed a secured promissory note in favor of the Company bearing interest at an annual rate of $8 \%$, which was due on the earlier of the date Mr. Madden ceases to be employed by the Company or December 31, 2007. The note was amended and restated as of December 19, 2007 to extend the maturity date to March 31, 2009, and amended and restated again as of April 1, 2009 to change the interest rate to $6 \%$ and the maturity date to June 30 , 2015 at which time all principal and accrued interest would become due. On January 3, 2012, in connection with an amendment of Mr. Madden's employment contract, the note was again amended and restated (the "Third Amended and Restated Note") to extend its maturity date to December 31, 2023 and eliminate the accrual of interest after December 31, 2011. In addition, the Third Amended and Restated Note provides that, commencing on December 31, 2014, and annually on each December 31 thereafter through the maturity date, one-tenth of the principal amount thereof, together with accrued interest, will be cancelled by the Company, provided that Mr. Madden continues to be employed by the Company on each such December 31. As of December 31, 2011, $\$ 1,090$ of interest has accrued on the principal amount of the loan related to the period prior to the elimination of the accrual of interest and has been reflected on the Company's Condensed Consolidated Financial Statements. Based upon the increase in the market value of the Company's common stock since the inception of the loan, on July 12 , 2010, the Company released from its security interest a portion of the shares of the Company's common stock, pledged by Mr. Madden as collateral for the loan. The number of shares of the Company's common stock currently securing the repayment of the loan is 472,500 shares. On September 30 , 2015 , the total market value of these shares was $\$ 17,303$. Pursuant to the elimination of further interest accumulation under the Third Amended and Restated Note, the outstanding principal and the accrued interest has been discounted to reflect imputed interest, which will be amortized over the remaining life of the loan. On December 31, 2014, the Company also recorded a charge in the amount of $\$ 409$ to write-off the required one-tenth of the principal amount of the Third Amended and Restated Note, which was partially offset by $\$ 156$ of accrued interest.

## Note J - Share Repurchase Program

The Company's Board of Directors authorized a share repurchase program (the "Share Repurchase Program"), effective as of January 1, 2004. The Share Repurchase Program does not have a fixed expiration or termination date and may be modified or terminated by the Board of Directors at any time. On several occasions the Board of Directors has increased the amount authorized for repurchase. On February 20, 2015, the Board of Directors approved the extension of the Share Repurchase Program for an additional \$150,000 in repurchases of the Company's common stock. The Share Repurchase Program permits the Company to effect repurchases from time to time through a combination of open market repurchases or in privately negotiated transactions at such prices and times as are determined to be in the best interest of the Company. During the nine months ended September 30, 2015, an aggregate of 2,744,985 shares of the Company's common stock were repurchased under the Share Repurchase Program, at an average price per share of $\$ 37.85$, for an aggregate purchase price of approximately $\$ 103,894$. As of September 30, 2015, approximately $\$ 95,872$ remained available for future repurchases under the Share Repurchase Program.

## Note K - Net Income Per Share of Common Stock

Basic net income per share is based on the weighted average number of shares of common stock outstanding during the period, which does not include unvested restricted common stock subject to forfeiture of $4,037,000$ and $4,058,000$ shares for the three and nine months ended September 30 , 2015 , respectively, compared to $4,129,000$ and $4,156,000$ shares for the three and nine months ended September 30, 2014, respectively. Diluted net income per share reflects: (a) the potential dilution assuming shares of common stock were issued upon the exercise of outstanding in-the-money options and the proceeds thereof were used to purchase shares of the Company's common stock at the average market price during the period, and (b) the vesting of granted nonvested restricted stock awards for which the assumed proceeds upon vesting are deemed to be the amount of compensation cost not yet recognized attributable to future services using the treasury stock method, to the extent dilutive. For the three and nine months ended September 30 , 2015, options to purchase approximately 6,000 and 15,000 shares of common stock, respectively, have been excluded in the calculation of diluted net income per share as compared to 362,000 and 347,000 shares that were excluded for the three and nine months ended September 30 , 2014, as the result would have been antidilutive. For the three and nine months ended September 30, 2015 and 2014, all unvested restricted stock awards were dilutive.

## STEVEN MADDEN, LTD. AND SUBSIDIARIES

Notes to Condensed Consolidated Financial Statements - Unaudited

## September 30, 2015

(\$ in thousands except share and per share data)

## Note L-Equity-Based Compensation

In March 2006, the Company's Board of Directors approved the Steven Madden, Ltd. 2006 Stock Incentive Plan (the "Plan") under which nonqualified stock options, stock appreciation rights, performance shares, restricted stock, other stock-based awards and performance-based cash awards may be granted to employees, consultants and non-employee directors. The stockholders approved the Plan on May 26, 2006. On May 25, 2007, the stockholders approved an amendment to the Plan to increase the maximum number of shares that may be issued under the Plan from $4,050,000$ to $5,231,250$. On May 22, 2009, the stockholders approved a second amendment to the Plan that increased the maximum number of shares that may be issued under the Plan to $13,716,000$. On May 25,2012 , the stockholders approved a third amendment to the Plan that increased the maximum number of shares that may be issued under the Plan to $23,466,000$. The following table summarizes the number of shares of common stock authorized for use under the Plan, the number of stock-based awards granted (net of expired or cancelled awards) under the Plan and the number of shares of common stock available for the grant of stock-based awards under the Plan:

| Common stock authorized | $23,466,000$ |
| :--- | ---: |
| Stock-based awards, including restricted stock and stock options granted, net of expired or cancelled | $(19,151,000)$ |
| Common stock available for grant of stock-based awards as of September 30,2015 | $4,315,000$ |

Total equity-based compensation for the three and nine months ended September 30, 2015 and 2014 is as follows:

|  | Three Months Ended September 30, |  |  |  | Nine Months Ended September 30, |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 2015 |  | 2014 |  | 2015 |  | 2014 |  |
| Restricted stock | \$ | 3,792 | \$ | 3,787 | \$ | 11,120 | \$ | 11,300 |
| Stock options |  | 735 |  | 1,030 |  | 2,489 |  | 3,293 |
| Total | \$ | 4,527 | \$ | 4,817 | \$ | 13,609 | \$ | 14,593 |

Equity-based compensation is included in operating expenses on the Company's Condensed Consolidated Statements of Income.

## Stock Options

Cash proceeds and intrinsic values related to total stock options exercised during the three and nine months ended September 30, 2015 and 2014 are as follows:

|  | Three Months Ended September 30, |  |  |  | Nine Months Ended September 30, |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 2015 |  | 2014 |  | 2015 |  | 2014 |  |
| Proceeds from stock options exercised | \$ | 1,451 | \$ | 1,913 | \$ | 21,154 | \$ | 2,940 |
| Intrinsic value of stock options exercised | \$ | 4,340 | \$ | 1,948 | \$ | 33,634 | \$ | 3,083 |

During the three and nine months ended September 30, 2015, options to purchase approximately 23,074 shares of common stock with a weighted average exercise price of $\$ 31.02$ and options to purchase approximately 416,275 shares of common stock with a weighted average exercise price of $\$ 26.94$ vested, respectively. During the three and nine months ended September 30, 2014, options to purchase approximately 32,072 shares of common stock with a weighted average exercise price of $\$ 25.69$ and options to purchase approximately 462,846 shares of common stock with a weighted average exercise price of $\$ 21.48$ vested, respectively. As of September 30, 2015, there were unvested options relating to 704,000 shares of common stock outstanding with a total of $\$ 5,375$ of unrecognized compensation cost and an average vesting period of 2.20 years.

The Company uses the Black-Scholes option-pricing model to estimate the fair value of options granted, which requires several assumptions. The expected term of the options represents the estimated period of time until exercise and is based on the historical experience of similar awards. Expected volatility is based on the historical volatility of the Company's common stock. The risk

## STEVEN MADDEN, LTD. AND SUBSIDIARIES

Notes to Condensed Consolidated Financial Statements - Unaudited

## September 30, 2015

(\$ in thousands except share and per share data)

## Note L - Equity-Based Compensation (continued)

free interest rate is based on the U.S. Treasury yield curve in effect at the time of the grant. With the exception of special dividends paid in November of 2005 and 2006, the Company historically has not paid regular cash dividends and thus the expected dividend rate is assumed to be zero. The following weighted average assumptions were used for stock options granted during the nine months ended September 30, 2015 and 2014:

|  | $\mathbf{2 0 1 5}$ | $\mathbf{2 0 1 4}$ |
| :--- | :---: | :---: |
| Volatility | $\mathbf{2 2 . 4 \%}$ to $\mathbf{2 8 . 3 \%}$ | $28.8 \%$ to $31.8 \%$ |
| Risk free interest rate | $\mathbf{0 . 9 9 \%}$ to $\mathbf{1 . 6 0 \%}$ | $1.06 \%$ to $1.80 \%$ |
| Expected life in years | $\mathbf{4 . 1}$ to $\mathbf{5 . 1}$ | 4.1 to 5.1 |
| Dividend yield | $\mathbf{0 . 0 0 \%}$ | $0.00 \%$ |
| Weighted average fair value | $\mathbf{\$ 8 . 8 1}$ | $\$ 10.07$ |

Activity relating to stock options granted under the Company's plans and outside the plans during the nine months ended September 30, 2015 is as follows:

|  | Number of Shares | Weighted Average Exercise Price |  | Weighted Average Remaining Contractual Term | Aggregate Intrinsic Value |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Outstanding at January 1, 2015 | 3,428,000 | \$ | 19.48 |  |  |  |
| Granted | 69,000 |  | 36.59 |  |  |  |
| Exercised | $(1,456,000)$ |  | 14.57 |  |  |  |
| Cancelled/Forfeited | $(10,000)$ |  | 30.11 |  |  |  |
| Outstanding at September 30, 2015 | 2,031,000 | \$ | 23.52 | 3.2 years | \$ | 25,493 |
| Exercisable at September 30, 2015 | 1,327,000 | \$ | 18.50 | 2.1 years | \$ | 23,777 |

## Restricted Stock

The following table summarizes restricted stock activity during the nine months ended September 30, 2015 and 2014:

|  | 2015 |  |  | 2014 |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Number of Shares | Weighted Average Fair Value at Grant Date |  | Number of Shares | Weighted Average Fair Value at Grant Date |  |
| Non-vested at January 1, | 4,067,000 | \$ | 24.69 | 4,257,000 | \$ | 24.24 |
| Granted | 284,000 |  | 37.10 | 168,000 |  | 35.05 |
| Vested | $(235,000)$ |  | 22.94 | $(244,000)$ |  | 24.64 |
| Forfeited | $(68,000)$ |  | 34.27 | $(2,000)$ |  | 27.03 |
| Non-vested at September 30, | 4,048,000 | \$ | 25.29 | 4,179,000 | \$ | 24.54 |

As of September 30, 2015, the Company had $\$ 73,415$ of total unrecognized compensation cost related to restricted stock awards granted under the Plan. This cost is expected to be recognized over a weighted average of 6.60 years. The Company determines the fair value of its restricted stock awards based on the market price of its common stock on the date of grant.

## STEVEN MADDEN, LTD. AND SUBSIDIARIES

## Notes to Condensed Consolidated Financial Statements - Unaudited

## September 30, 2015

(\$ in thousands except share and per share data)

## Note L - Equity-Based Compensation (continued)

On January 3, 2012, the Company and its Creative and Design Chief, Steven Madden, entered into an amendment of Mr. Madden's existing employment agreement, pursuant to which, on February 8 , 2012, Mr. Madden was granted $1,463,057$ restricted shares of the Company's common stock at the then market price of $\$ 27.34$, which will vest in equal annual installments over a seven-year period commencing on December 31, 2017 and, thereafter, on each December 31 through December 31, 2023, subject to Mr. Madden’s continued employment on each such vesting date. Pursuant to the contract, on June 30, 2012, Mr. Madden exercised his right to receive an additional restricted stock award, and, on July 3, 2012, he was granted 1,893,342 restricted shares of the Company's common stock at the then market price of $\$ 21.13$, which will vest in the same manner as the aforementioned grant.

## Note M - Acquisitions

## Blondo

On January 23, 2015 the Company acquired the trademarks and other intellectual property and related assets of Blondo, a fashion-oriented footwear brand specializing in waterproof leather boots, from Regence Footwear Inc. and 3074153 Canada Inc. for a purchase price of approximately $\$ 9,129$. The purchase price has been preliminarily allocated as follows:

| Inventory | $\$$ | 233 |
| :--- | ---: | ---: |
| Trademarks | 7,196 |  |
| Total fair value excluding goodwill | 7,429 |  |
| Goodwill | 1,700 |  |
|  |  |  |
| Net assets acquired | $\$$ | 9,129 |

## SM Mexico

On December 30, 2014, the Company purchased all of the outstanding capital stock of Trendy Imports S.A. de C.V., Comercial Diecisiette S.A. de C.V., and Maximus Designer Shoes S.A. de C.V. (together, "SM Mexico"). SM Mexico is a division of Grupo Dicanco, which has been the exclusive distributor of the Company's products in Mexico since 2005. The total purchase price for the acquisition was approximately $\$ 25,172$, which is subject to a working capital adjustment. The total purchase price includes a cash payment at closing of $\$ 15,336$, plus potential earn-out payments based on the achievement of certain earnings targets for each of the twelve month periods ending December 31, 2015 and 2016. The fair value of the contingent payments was estimated using the present value of management's projections of the financial results of SM Mexico during the earn-out period. At December 31, 2014, the Company estimated the fair value of the contingent consideration to be $\$ 9,836$.

The transaction was accounted for using the acquisition method required by GAAP. Accordingly, the assets and liabilities of SM Mexico were recorded at their fair values, and the excess of the purchase price over the fair value of the assets acquired and liabilities assumed, including identified intangible assets, was recorded as goodwill. The fair values assigned to tangible and intangible assets acquired and liabilities assumed are based on management's estimates and assumptions, which are subject to change. The purchase price has been preliminarily allocated as follows:

## STEVEN MADDEN, LTD. AND SUBSIDIARIES

## Notes to Condensed Consolidated Financial Statements - Unaudited

## September 30, 2015

(\$ in thousands except share and per share data)

## Note M - Acquisitions (continued)

| Accounts Receivable | 890 |  |
| :--- | ---: | ---: |
| Inventory | 4,760 |  |
| Fixed assets | 1,525 |  |
| Other assets | 4,065 |  |
| Accounts payable | $(4,144)$ |  |
| Deposits \& other | $(1,241)$ |  |
| Total fair value excluding goodwill | 5,855 |  |
| Goodwill | 19,317 |  |
|  |  |  |
| Net assets acquired | $\$$ | 25,172 |

The allocation of the purchase price is based on certain preliminary valuations and analysis that have not been completed as of the date of this filing. Any changes in the estimated fair values of the assets acquired, including identifiable intangible assets, and liabilities assumed upon the finalization of more detailed analysis, within the measurement period, will change the allocation of the purchase price. Any subsequent changes to the purchase price allocation that are material will be adjusted retroactively. Contingent consideration classified as a liability will be remeasured at fair value at each reporting date, until the contingency is resolved, with changes recognized in earnings. The goodwill related to this transaction is expected to be deductible for tax purposes over 15 years.

## Dolce Vita

On August 13, 2014, the Company purchased all of the outstanding capital stock of Dolce Vita Holdings, Inc., a Washington corporation ("Dolce Vita"). The total purchase price for the acquisition was approximately $\$ 62,146$ which includes a cash payment at closing of $\$ 56,872$ plus potential earn-out payments based on achievement of certain earnings targets for each of the twelve month periods ending on September 30, 2015 and 2016 provided that the aggregate minimum earn-out payment for such two year earn-out period shall be no less than $\$ 5,000$. The fair value of the contingent payments was estimated using the present value of
management's projections of the financial results of Dolce Vita during the earn-out period. At August 13, 2014, the Company estimated the fair value of the contingent consideration to be $\$ 4,616$.

The transaction was accounted for using the acquisition method required by GAAP. Accordingly, the assets and liabilities of Dolce Vita were recorded at their fair values, and the excess of the purchase price over the fair value of the assets acquired and liabilities assumed, including identified intangible assets, was recorded as goodwill. The fair values assigned to tangible and intangible assets acquired and liabilities assumed are based on management's estimates and assumptions, which are subject to change. During the third quarter of 2015 and prior to August 13, 2015, the Company finalized the allocation of the purchase price for Dolce Vita. The final allocation of the purchase price is allocated as follows:

## STEVEN MADDEN, LTD. AND SUBSIDIARIES

Notes to Condensed Consolidated Financial Statements - Unaudited

## September 30, 2015

(\$ in thousands except share and per share data)

## Note M - Acquisitions (continued)

| Cash | 1,481 |  |
| :--- | ---: | ---: |
| Accounts receivable | 11,872 |  |
| Inventory | 11,498 |  |
| Fixed assets | 2,019 |  |
| Trade name | 12,200 |  |
| Customer Relations | 12,270 |  |
| Prepaid and other assets | 1,289 |  |
| Accounts payable | $(13,569)$ |  |
| Accrued expenses | $(2,500)$ |  |
| Other liabilities | $(1,355)$ |  |
| Total fair value excluding goodwill | 35,205 |  |
| Goodwill | 26,941 |  |
| Net assets acquired | $\$$ | 62,146 |

Contingent consideration classified as a liability will be remeasured at fair value at each reporting date, until the contingency is resolved, with changes recognized in earnings. The goodwill related to this transaction is expected to be deductible for tax purposes over 15 years.

## Note $\mathbf{N}$ - Goodwill and Intangible Assets

The following is a summary of the carrying amount of goodwill by segment as of September 30, 2015:

|  | Wholesale |  |  |  | Retail |  | Net Carrying Amount |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Footwear |  | Accessories |  |  |  |  |  |
| Balance at January 1, 2015 | \$ | 87,637 | \$ | 49,324 | \$ | 17,798 | \$ | 154,759 |
| Acquisitions (1) |  | 1,700 |  | - |  | - |  | 1,700 |
| Purchase accounting adjustment (2) |  | $(12,408)$ |  | - |  | - |  | $(12,408)$ |
| Translation and other |  | (157) |  | - |  | (305) |  | (462) |
| Balance at September 30, 2015 | \$ | 76,772 | \$ | 49,324 | \$ | 17,493 | \$ | 143,589 |

(1) Includes goodwill related to the purchase of Blondo in January 2015.
(2) Amount represents the final purchase price allocation of customer relations related to the Dolce Vita acquisition originally recorded in goodwill.

## STEVEN MADDEN, LTD. AND SUBSIDIARIES

Notes to Condensed Consolidated Financial Statements - Unaudited

## September 30, 2015

(\$ in thousands except share and per share data)

## Note N - Goodwill and Intangible Assets (continued)

The following table details identifiable intangible assets as of September 30, 2015:

|  | Estimated Lives | Cost Basis |  | Accumulated Amortization (1) |  | Impairment (2) |  | Net Carrying Amount |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Trade names | 6-10 years | \$ | 4,590 | \$ | 2,817 | \$ | - | \$ | 1,773 |
| Customer relationships | 10 years |  | 39,609 |  | 16,848 |  | - |  | 22,761 |
| License agreements | 3-6 years |  | 5,600 |  | 5,600 |  | - |  | - |
| Non-compete agreement | 5 years |  | 2,440 |  | 2,330 |  | - |  | 110 |
| Other | 3 years |  | 14 |  | 14 |  | - |  | - |
|  |  |  | 52,253 |  | 27,609 |  | - |  | 24,644 |
| Re-acquired right | indefinite |  | 35,200 |  | 9,452 |  | - |  | 25,748 |
| Trademarks | indefinite |  | 100,333 |  | - |  | 3,045 |  | 97,288 |
|  |  | \$ | 187,786 | \$ | 37,061 | \$ | 3,045 | \$ | 147,680 |

(1) Includes the effect of foreign currency translation related primarily to the movements of the Canadian dollar in relation to the U.S. dollar.
(2) An impairment charge of $\$ 3,045$ was recorded in the first quarter of 2015 related to the Company's Wild Pair trademark. The impairment was triggered by a loss of future anticipated cash flows from a significant customer.

The estimated future amortization expense of purchased intangibles as of September 30, 2015 is as follows:

| 2015 (remaining three months) | 910 <br> 2016 <br> 2017 <br> 2018 <br> 2019 |
| :--- | ---: |
| Thereafter | 3,391 |
|  | 3,165 |

## Note $\mathbf{O}$ - Derivative Instruments

The Company uses derivative instruments, specifically, forward foreign exchange contracts, to manage the risk associated with the volatility of future cash flows denominated in Mexican pesos. The foreign exchange contracts are used to mitigate the impact of exchange rate fluctuations on forecasted purchases of inventory from Mexico and are designated as cash flow hedging instruments. As of September 30, 2015, the fair value of the Company's foreign currency derivatives, which is included on the Condensed Consolidated Balance Sheets in accrued expenses, is $\$ 1,460$. As of September 30, 2015, $\$ 1,307$ of losses related to cash flow hedges are recorded in accumulated other comprehensive loss, net of taxes and are expected to be recognized in earnings at the same time the hedged items affect earnings. As of September 30, 2014, $\$ 142$ of losses related to cash flow hedges were recorded in accumulated other comprehensive loss, net of taxes. As of September 30, 2015, the Company's hedging activities were considered effective and, thus, no ineffectiveness from hedging activities were recognized in the Condensed Consolidated Statements of Income. For the three and nine months ended September 30, 2015, losses of $\$ 671$ and $\$ 1,396$ were reclassified from accumulated other comprehensive income and recognized in the income statement in cost of sales, as compared to gains of $\$ 40$ and $\$ 53$ for the three and nine months ended September 30, 2014. Also included in other (loss) income are losses of $\$ 1,440$ for the three and nine months ended September 30, 2015 that were reclassified from accumulated other comprehensive income as a result of the discontinuance of certain foreign currency cash flow hedges because it is probable that the original forecasted transactions will not occur by the end of the originally specified time period. The hedging instruments are now being carried at fair value with any changes in fair value recorded to earnings.

## STEVEN MADDEN, LTD. AND SUBSIDIARIES

## Notes to Condensed Consolidated Financial Statements - Unaudited

## September 30, 2015

(\$ in thousands except share and per share data)

## Note P - Commitments, Contingencies and Other

## Legal proceedings:

Information regarding certain specific legal proceedings in which the Company is involved is contained in Part 1, Item 3, and in Note O to the notes to the Consolidated Financial Statements included in the Company's Annual Report on Form 10-K for the year ended December 31, 2014. Unless otherwise indicated in this report, all proceedings discussed in the earlier reports which are not indicated therein as having been concluded, remain outstanding as of September 30, 2015.

The Company has been named as a defendant in certain other lawsuits in the normal course of business. In the opinion of management, after consulting with legal counsel, the liabilities, if any, resulting from these matters should not have a material effect on the Company's financial position or results of operations. It is the policy of management to disclose the amount or range of reasonably possible losses in excess of recorded amounts.

## Note Q - Operating Segment Information

The Company operates the following business segments: Wholesale Footwear, Wholesale Accessories, Retail, First Cost and Licensing. The Wholesale Footwear segment, through sales to department stores, mid-tier retailers, mass market merchants, online retailers and specialty stores, derives revenue, both domestically and worldwide (via our International business), from sales of branded and private label women's, men's, girls' and children's footwear. The Wholesale Accessories segment, which includes branded and private label handbags, belts and small leather goods as well as cold weather and selected other fashion accessories, derives revenue, both domestically and worldwide (via our International business), from sales to department stores, mid-tier retailers, mass market merchants, online retailers and specialty stores. Our Wholesale Footwear and Wholesale Accessories segments, through our International business, derive revenue from Canada, Mexico and South Africa and, under special distribution arrangements, from Asia, Australia, Europe, the Middle East, India, South and Central America and New Zealand. The Retail segment, through the operation of Company-owned retail stores in the United States, Canada, Mexico and South Africa and the Company's websites, derives revenue from sales of branded women's, men's and children's footwear, accessories and licensed products to consumers. The First Cost segment represents activities of a subsidiary that earns commissions and design fees for serving as a buying agent of footwear products to mass-market merchandisers, mid-tier department stores and other retailers with respect to their purchase of footwear. In the Licensing segment, the Company generates revenue by licensing its Steve Madden® and Steven by Steve Madden® trademarks and other trademark rights for use in connection with the manufacture, marketing and sale of sunglasses, eyewear, outerwear, bedding, hosiery and women's fashion apparel, jewelry, watches and luggage. In addition, this segment licenses the Betsey Johnson ${ }^{\circledR}$ and Betseyville $®$ trademarks for use in connection with the manufacture, marketing and sale of apparel, jewelry, swimwear, eyewear, watches, fragrances and outerwear.

## STEVEN MADDEN, LTD. AND SUBSIDIARIES

Notes to Condensed Consolidated Financial Statements - Unaudited

## September 30, 2015

(\$ in thousands except share and per share data)

Note Q - Operating Segment Information (continued)

| As of and three months ended, | Wholesale <br> Footwear |  | Wholesale Accessories |  | Total Wholesale |  | Retail |  | First Cost |  | Licensing |  | Consolidated |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| September 30, 2015 |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Net sales to external customers | \$ | 278,813 | \$ | 78,227 | \$ | 357,040 | \$ | 56,422 |  |  |  |  | \$ | 413,462 |
| Gross profit |  | 87,504 |  | 27,179 |  | 114,683 |  | 34,088 |  |  |  |  |  | 148,771 |
| Commissions and licensing fees - net |  | - |  | - |  | - |  | - | \$ | 3,479 | \$ | 3,164 |  | 6,643 |
| Income from operations |  | 42,850 |  | 15,299 |  | 58,149 |  | 1,492 |  | 3,479 |  | 3,164 |  | 66,284 |
| Segment assets | \$ | 567,116 | \$ | 193,535 |  | 760,651 |  | 153,273 |  | 55,961 |  | - |  | 969,885 |
| Capital expenditures |  |  |  |  | \$ | 1,329 | \$ | 3,743 | \$ | - | \$ | - | \$ | 5,072 |
| September 30, 2014 |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Net sales to external customers | \$ | 272,923 | \$ | 70,044 | \$ | 342,967 | \$ | 49,025 |  |  |  |  | \$ | 391,992 |
| Gross profit |  | 82,642 |  | 24,597 |  | 107,239 |  | 28,858 |  |  |  |  |  | 136,097 |
| Commissions and licensing fees - net |  | - |  | - |  | - |  | - | \$ | 3,101 | \$ | 2,002 |  | 5,103 |
| Income from operations |  | 41,326 |  | 13,010 |  | 54,336 |  | (106) |  | 3,101 |  | 2,002 |  | 59,333 |
| Segment assets | \$ | 658,011 | \$ | 102,955 |  | 760,966 |  | 128,213 |  | 45,353 |  | - |  | 934,532 |
| Capital expenditures |  |  |  |  | \$ | 2,026 | \$ | 2,557 | \$ | - | \$ | - | \$ | 4,583 |
| As of and nine months ended, |  | Wholesale Footwear |  | Wholesale Accessories |  | Total Wholesale |  | Retail |  | Cost |  | ing |  | olidated |
| September 30, 2015 |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Net sales to external customers | \$ | 703,430 | \$ | 196,508 | \$ | 899,938 | \$ | 161,051 |  |  |  |  | \$ | 1,060,989 |
| Gross profit (a) |  | 212,579 |  | 66,765 |  | 279,344 |  | 96,951 |  |  |  |  |  | 376,295 |
| Commissions and licensing fees - net |  | - |  | - |  | - |  | - | \$ | 6,191 | \$ | 7,497 |  | 13,688 |
| Income from operations (a) |  | 82,614 |  | 30,920 |  | 113,534 |  | 5,726 |  | 6,191 |  | 7,497 |  | 132,948 |
| Segment assets | \$ | 567,116 | \$ | 193,535 |  | 760,651 |  | 153,273 |  | 55,961 |  | - |  | 969,885 |
| Capital expenditures |  |  |  |  | \$ | 5,994 | \$ | 7,530 | \$ | - | \$ | - | \$ | 13,524 |
| September 30, 2014 |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Net sales to external customers | \$ | 685,027 | \$ | 172,759 | \$ | 857,786 | \$ | 134,545 |  |  |  |  | \$ | 992,331 |
| Gross profit |  | 209,335 |  | 62,403 |  | 271,738 |  | 79,767 |  |  |  |  |  | 351,505 |
| Commissions and licensing fees - net |  | - |  | - |  | - |  | - | \$ | 6,076 | \$ | 5,385 |  | 11,461 |
| Income (loss) from operations |  | 97,991 |  | 29,284 |  | 127,275 |  | $(3,098)$ |  | 6,076 |  | 5,385 |  | 135,638 |
| Segment assets | \$ | 658,011 | \$ | 102,955 |  | 760,966 |  | 128,213 |  | 45,353 |  | - |  | 934,532 |
| Capital expenditures |  |  |  |  | \$ | 6,253 | \$ | 6,352 | \$ | - | \$ | - | \$ | 12,605 |

[^1]
## STEVEN MADDEN, LTD. AND SUBSIDIARIES

Notes to Condensed Consolidated Financial Statements - Unaudited

## September 30, 2015

(\$ in thousands except share and per share data)

## Note Q - Operating Segment Information (continued)

Revenues by geographic area for the three and nine months ended September 30, 2015 and 2014 are as follows:

|  | Three Months Ended September 30, |  |  |  | Nine Months Ended September 30, |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 2015 |  | 2014 |  | 2015 |  | 2014 |  |
| Domestic (a) | \$ | 362,475 | \$ | 357,349 | \$ | 935,204 | \$ | 908,168 |
| International |  | 50,987 |  | 34,643 |  | 125,785 |  | 84,163 |
| Total | \$ | 413,462 | \$ | 391,992 | \$ | 1,060,989 | \$ | 992,331 |

(a) Includes revenues of $\$ 82,637$ and $\$ 240,822$ for the three and nine months ended September $\overline{30,2015 \text {, respectively, and } \overline{\$ 87,982} \text { and } \$ 247,302 \text { for the comparable periods }}$ in 2014 related to sales to U.S. customers where the title is transferred outside the U.S. and the sale is recorded by our International business.

## Note R - Recent Accounting Pronouncements

In September 2015, the Financial Accounting Standards Board issued Accounting Standards Update 2015-16, Business Combinations (Topic 805): Simplifying the Accounting for Measurement-Period Adjustments which requires that an acquirer recognize adjustments to provisional amounts that are identified during the measurement period in the reporting period in which the adjustment amounts are determined. Accounting Standards Update 2015-16 is effective for periods beginning after December 15, 2015, including interim periods within those fiscal years. The new guidance must be applied prospectively to adjustments to provisional amounts that occur after the effective date, with early adoption permitted. The Company is currently evaluating the effect that the new guidance will have on its financial statements and related disclosures.

In July 2015, the Financial Accounting Standards Board issued Accounting Standards Update 2015-11, Inventory (Topic 330): Simplifying the Measurement of Inventory which changes the measurement principle for inventory from the lower of cost or market to the lower of cost and net realizable value. Accounting Standards Update 2015-11 defines net realizable value as estimated selling prices in the ordinary course of business, less reasonably predictable costs of completion, disposal, and transportation. The new guidance must be applied on a prospective basis and is effective for periods beginning after December 15, 2016, with early adoption permitted. We are currently evaluating the effect that the new guidance will have on its financial statements and related disclosures.

In May 2014, the Financial Accounting Standards Board ("FASB") issued new accounting guidance, Accounting Standards Update No. 2014-09, Revenue from Contracts with Customers, on revenue recognition. The new standard provides for a single five-step model to be applied to all revenue contracts with customers as well as requires additional financial statement disclosures that will enable users to understand the nature, amount, timing and uncertainty of revenue and cash flows relating to customer contracts. Companies have an option to use either a retrospective approach or cumulative effect adjustment approach to implement the standard. Accounting Standards Update No. 2014-09 is effective for annual reporting periods beginning after December 15, 2017, including interim periods within that reporting period. Early adoption is permitted, but not before the original effective date of the standard. We are currently evaluating the impact of the new guidance on our consolidated financial statements.

## ITEM 2. MANAGEMENT'S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION AND RESULTS OF OPERATIONS

The following discussion of our financial condition and results of operations should be read in conjunction with the unaudited Condensed Consolidated Financial Statements and notes thereto appearing elsewhere in this Quarterly Report on Form 10-Q.

All references in this Quarterly Report to "we," "our," "us" and the "Company," refer to Steven Madden, Ltd. and its subsidiaries unless the context indicates otherwise.

This Quarterly Report contains certain "forward-looking statements" as that term is defined in the federal securities laws. The events described in forwardlooking statements contained in this Quarterly Report may not occur. Generally, forward-looking statements relate to business plans or strategies, projected or anticipated benefits or other consequences of our plans or strategies, projected or anticipated benefits from acquisitions to be made by us, or projections involving anticipated revenues, earnings or other aspects of our operating results. The words "may", "will", "expect", "believe", "anticipate", "project", "plan", "intend", "estimate", and "continue", and their opposites and similar expressions are intended to identify forward-looking statements. We caution you that these statements are not guarantees of future performance or events and are subject to a number of uncertainties, risks and other influences, many of which are beyond our control, that may influence the accuracy of the statements and the projections upon which the statements are based. Factors that may affect our results include, but are not limited to, the risks and uncertainties discussed in our Annual Report on Form 10-K for the year ended December 31, 2014. Any one or more of these uncertainties, risks and other influences could materially affect our results of operations and whether forward-looking statements made by us ultimately prove to be accurate. Our actual results, performance and achievements could differ materially from those expressed or implied in these forward-looking statements. We undertake no obligation to publicly update or revise any forward-looking statements, whether from new information, future events or otherwise.

## Overview:

(\$ in thousands, except retail sales data per square foot, earnings per share and per share data)
Steven Madden, Ltd. and its subsidiaries (collectively, the "Company") design, source, market and sell fashion-forward name brand and private label footwear for women, men and children and name brand and private label fashion handbags and accessories. We also license our trademarks for use in connection with the manufacture, marketing and sale of various products to our licensees. Our products are marketed through our retail stores and our ecommerce websites, as well as better department stores, major department stores, mid-tier department stores, specialty stores, luxury retailers, value priced retailers, national chains, mass market merchants and catalog retailers throughout the United States, Canada, Mexico and South Africa. In addition, we have special distribution arrangements for the marketing and sale of our products in Asia, Australia, Europe, India, the Middle East, Mexico, South and Central America and New Zealand. We offer a broad range of updated styles designed to establish or complement and capitalize on market trends. We have established a reputation for design creativity and our ability to offer quality products in popular styles at affordable prices, delivered in an efficient manner and time frame.

## Key Performance Indicators and Statistics

The following measurements are among the key business indicators reviewed by various members of management to measure consolidated and segment results of the Company:

- net sales
- gross profit margin
- operating expenses
- income from operations
- adjusted EBITDA
- adjusted EBIT
- same store sales
- inventory turnover
- accounts receivable average collection days
- cash flow and liquidity determined by the Company's working capital and free cash flow
- store metrics such as sales per square foot, average unit retail, conversion, average units per transaction, and contribution margin.

While not all of these metrics are disclosed due to the proprietary nature of the information, many of these metrics are disclosed and discussed in this Management's Discussion and Analysis of Financial Condition and Results of Operations.

## Non-GAAP Measures

The Company's reported results are presented in accordance with GAAP. The Company uses adjusted earnings before interest and taxes ("Adjusted EBIT") and adjusted earnings before interest, taxes, depreciation and amortization ("Adjusted EBITDA"), as calculated in the table below, as non-GAAP measures, in internal management reporting and planning processes as well as in evaluating the performance of the Company. Management believes these measures are useful to investors in evaluating the Company's ongoing operating and financial results. By providing these non-GAAP measures, as a supplement to GAAP information, we believe we are enhancing investors' understanding of our business and our results of operations. The non-GAAP financial measures are limited in their usefulness and should be considered in addition to, and not in lieu of, U.S. GAAP financial measures. Further, these non-GAAP measures may be unique to the Company, as they may be different from non-GAAP measures used by other companies.

The table below reconciles these metrics to net income as presented in the condensed consolidated statements of income.

|  | Year-To-Date Period Ended (\$ in thousands) |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | September 30, 2015 |  | December 31, 2014 |  | September 30, 2014 |  |
| Net Income | \$ | 87,793 | \$ | 112,629 | \$ | 91,471 |
| Add back: |  |  |  |  |  |  |
| Provision for income taxes |  | 45,428 |  | 58,764 |  | 47,385 |
| Deduct: |  |  |  |  |  |  |
| Other (Loss) Income |  | $(1,356)$ |  | 677 |  | 678 |
| Interest, net |  | 1,629 |  | 3,074 |  | 2,540 |
| Adjusted EBIT |  | 132,948 |  | 167,642 |  | 135,638 |
| Add back: |  |  |  |  |  |  |
| Depreciation and amortization |  | 13,940 |  | 14,519 |  | 10,961 |
| Loss on disposal of fixed assets |  | 989 |  | 291 |  | 278 |
| Adjusted EBITDA |  | 147,877 |  | 182,452 |  | 146,877 |

## Executive Summary

Net sales for the quarter ended September 30, 2015 increased $5.5 \%$ to $\$ 413,462$ from $\$ 391,992$ in the same period of last year. Net income attributable to Steven Madden, Ltd. increased $9.3 \%$ to $\$ 42,885$ in the third quarter of 2015 compared to $\$ 39,248$ in the same period of last year. The effective tax rate for the third quarter of 2015 decreased to $34.1 \%$ compared to $35.0 \%$ in the third quarter of last year primarily due to planned reinvestment of foreign earnings in foreign locations. Diluted earnings per share increased to $\$ 0.70$ per share on 61,060 diluted weighted average shares outstanding compared to $\$ 0.62$ per share on 63,215 diluted weighted average shares outstanding in the third quarter of last year. The financial information includes the results of operations of our recent acquisitions, which include Dolce Vita, SM Mexico and Blondo from their respective dates of acquisition. When significant, the results of operations section discusses results excluding acquisitions.

Our inventory turnover (calculated on a trailing twelve month average) excluding acquisitions for the quarter ended September 30, 2015 and 2014 was 9.8 times and 10.6 times, respectively. Our accounts receivable average collection was 75 days in the third quarter of 2015 compared to 70 days in the comparable period in 2014. As of September 30, 2015, we had $\$ 151,193$ in cash, cash equivalents and marketable securities, no long-term debt and total stockholders' equity of $\$ 685,262$. Working capital decreased to $\$ 267,127$ as of September 30, 2015, compared to $\$ 376,518$ on September 30, 2014.

The following tables set forth information on operations for the periods indicated:
Selected Financial Information
Three Months Ended September 30, (\$ in thousands)

|  | 2015 |  |  | 2014 |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| CONSOLIDATED: |  |  |  |  |  |  |
| Net sales | \$ | 413,462 | 100.0 \% | \$ | 391,992 | 100.0 \% |
| Cost of sales |  | 264,691 | 64.0 \% |  | 255,895 | 65.3 \% |
| Gross profit |  | 148,771 | 36.0 \% |  | 136,097 | 34.7 \% |
| Commission and licensing fee income - net of expenses |  | 6,643 | 1.6 \% |  | 5,103 | 1.3 \% |
| Operating expenses |  | 89,130 | 21.6 \% |  | 81,867 | 20.9 \% |
| Income from operations |  | 66,284 | 16.0 \% |  | 59,333 | 15.1 \% |
| Interest and other income - net |  | (895) | (0.2)\% |  | 1,132 | 0.3 \% |
| Income before income taxes |  | 65,389 | 15.8 \% |  | 60,465 | 15.4 \% |
| Net income attributable to Steven Madden, Ltd. |  | 42,885 | 10.4 \% |  | 39,248 | 10.0 \% |
|  |  |  |  |  |  |  |
| By Segment: |  |  |  |  |  |  |
| WHOLESALE FOOTWEAR SEGMENT: |  |  |  |  |  |  |
| Net sales | \$ | 278,813 | 100.0 \% | \$ | 272,923 | 100.0 \% |
| Cost of sales |  | 191,309 | 68.6 \% |  | 190,281 | 69.7 \% |
| Gross profit |  | 87,504 | 31.4 \% |  | 82,642 | 30.3 \% |
| Operating expenses |  | 44,654 | 16.0 \% |  | 41,316 | 15.1 \% |
| Income from operations |  | 42,850 | 15.4 \% |  | 41,326 | 15.1 \% |
|  |  |  |  |  |  |  |
| WHOLESALE ACCESSORIES SEGMENT: |  |  |  |  |  |  |
| Net sales | \$ | 78,227 | 100.0 \% | \$ | 70,044 | 100.0 \% |
| Cost of sales |  | 51,048 | 65.3 \% |  | 45,447 | 64.9 \% |
| Gross profit |  | 27,179 | 34.7 \% |  | 24,597 | 35.1 \% |
| Operating expenses |  | 11,880 | 15.2 \% |  | 11,587 | 16.5 \% |
| Income from operations |  | 15,299 | 19.6 \% |  | 13,010 | 18.6 \% |
|  |  |  |  |  |  |  |
| RETAIL SEGMENT: |  |  |  |  |  |  |
| Net sales | \$ | 56,422 | 100.0 \% | \$ | 49,025 | 100.0 \% |
| Cost of sales |  | 22,334 | 39.6 \% |  | 20,167 | 41.1 \% |
| Gross profit |  | 34,088 | 60.4 \% |  | 28,858 | 58.9 \% |
| Operating expenses |  | 32,596 | 57.8 \% |  | 28,964 | 59.1 \% |
| Income (loss) from operations |  | 1,492 | 2.6 \% |  | (106) | (0.2)\% |
| Number of stores |  | 165 |  |  | 133 |  |
|  |  |  |  |  |  |  |
| FIRST COST SEGMENT: |  |  |  |  |  |  |
| Other commission income - net of expenses | \$ | 3,479 | 100.0 \% | \$ | 3,101 | 100.0 \% |
|  |  |  |  |  |  |  |
| LICENSING SEGMENT: |  |  |  |  |  |  |
| Licensing income - net of expenses | \$ | 3,164 | 100.0 \% | \$ | 2,002 | 100.0 \% |

## Selected Financial Information <br> Nine Months Ended September 30, <br> (\$ in thousands)

|  | 2015 |  |  | 2014 |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| CONSOLIDATED: |  |  |  |  |  |  |
| Net sales | \$ | 1,060,989 | 100.0\% | \$ | 992,331 | 100.0 \% |
| Cost of sales |  | 684,694 | 64.5\% |  | 640,826 | 64.6 \% |
| Gross profit |  | 376,295 | 35.5\% |  | 351,505 | 35.4 \% |
| Commission and licensing fee income - net of expenses |  | 13,689 | 1.3\% |  | 11,461 | 1.2 \% |
| Operating expenses |  | 253,991 | 23.9\% |  | 227,328 | 22.9 \% |
| Impairment charge |  | 3,045 | 0.3\% |  | - | -\% |
| Income from operations |  | 132,948 | 12.5\% |  | 135,638 | 13.7 \% |
| Interest and other income - net |  | 273 | -\% |  | 3,218 | 0.3 \% |
| Income before income taxes |  | 133,221 | 12.6\% |  | 138,856 | 14.0 \% |
| Net income attributable to Steven Madden, Ltd. |  | 87,215 | 8.2\% |  | 90,887 | 9.2 \% |

By Segment:
WHOLESALE FOOTWEAR SEGMENT:

| Net sales | $\mathbf{\$}$ | $\mathbf{7 0 3 , 4 3 0}$ | $\mathbf{1 0 0 . 0 \%}$ | $\$$ | 685,027 |
| :--- | ---: | ---: | ---: | ---: | ---: |
| Cost of sales | $\mathbf{4 9 0 , 8 5 1}$ | $\mathbf{6 9 . 8 \%}$ | 475,692 | $\mathbf{1 0 0 . 0 \%}$ |  |
| Gross profit | $\mathbf{2 1 2 , 5 7 9}$ | $\mathbf{3 0 . 2 \%}$ | 209,335 | $\mathbf{6 9 . 4} \%$ |  |
| Operating expenses | $\mathbf{1 2 9 , 9 6 5}$ | $\mathbf{1 8 . 5 \%}$ | 111,344 | $\mathbf{3 0 . 6} \%$ |  |
| Income from operations | $\mathbf{8 2 , 6 1 4}$ | $\mathbf{1 1 . 7 \%}$ | 97,991 | $\mathbf{1 4 . 3} \%$ |  |


| Net sales | \$ | 196,508 | 100.0\% | \$ | 172,759 | 100.0 \% |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Cost of sales |  | 129,743 | 66.0\% |  | 110,356 | 63.9 \% |
| Gross profit |  | 66,765 | 34.0\% |  | 62,403 | 36.1 \% |
| Operating expenses |  | 35,845 | 18.2\% |  | 33,119 | 19.2 \% |
| Income from operations |  | 30,920 | 15.7\% |  | 29,284 | 17.0 \% |
|  |  |  |  |  |  |  |
| RETAIL SEGMENT: |  |  |  |  |  |  |
| Net sales | \$ | 161,051 | 100.0\% | \$ | 134,545 | 100.0 \% |
| Cost of sales |  | 64,100 | 39.8\% |  | 54,778 | 40.7 \% |
| Gross profit |  | 96,951 | 60.2\% |  | 79,767 | 59.3 \% |
| Operating expenses |  | 91,225 | 56.6\% |  | 82,865 | 61.6 \% |
| Income (loss) from operations |  | 5,726 | 3.6\% |  | $(3,098)$ | (2.3)\% |
| Number of stores |  | 165 |  |  | 133 |  |
|  |  |  |  |  |  |  |
| FIRST COST SEGMENT: |  |  |  |  |  |  |
| Other commission income - net of expenses | \$ | 6,191 | 100.0\% | \$ | 6,076 | 100.0 \% |
|  |  |  |  |  |  |  |
| LICENSING SEGMENT: |  |  |  |  |  |  |
| Licensing income - net of expenses | \$ | 7,497 | 100.0\% | \$ | 5,385 | 100.0 \% |

## RESULTS OF OPERATIONS

(\$ in thousands)

## Three Months Ended September 30, 2015 Compared to Three Months Ended September 30, 2014

## Consolidated:

Net sales for the three months ended September 30, 2015 increased $5.5 \%$ to $\$ 413,462$ compared to $\$ 391,992$ in the same period of last year. Gross margin increased to $36.0 \%$ from $34.7 \%$ due primarily to decreased markdown activity in the Wholesale Footwear segment, lower promotional activity in the Retail segment and sales mix between Wholesale and Retail segments. Operating expenses increased in the third quarter of this year to $\$ 89,130$ from $\$ 81,867$ in the third quarter of last year due to the increase in retail store locations and the impact of recent acquisitions partially offset by a benefit received for the reversal of contingent liabilities. Operating expenses as a percentage of sales were $21.6 \%$ for the third quarter of 2015 compared to $20.9 \%$ in the third quarter of 2014 due to deleverage on lower organic sales and the impact of our Mexican acquisition. Commission and licensing fee income for the third quarter of 2015 increased to $\$ 6,643$ compared to $\$ 5,103$ achieved in the third quarter of 2014 . The effective tax rate for the third quarter of 2015 decreased to $34.1 \%$ compared to $35.0 \%$ in the third quarter of last year due primarily to planned reinvestment of foreign earnings in foreign locations. Net income attributable to Steven Madden, Ltd. for the third quarter of 2015 increased to $\$ 42,885$ compared to net income for the third quarter of 2014 of $\$ 39,248$.

## Wholesale Footwear Segment:

Net sales from the Wholesale Footwear segment accounted for $\$ 278,813$, or $67.4 \%$, and $\$ 272,923$, or $69.6 \%$, of our total net sales for the third quarter of 2015 and 2014, respectively. Included in the third quarter of 2015 are net sales of $\$ 33,656$ related to our recent acquisitions. Excluding net sales related to acquisitions, net sales decreased $4.4 \%$ to $\$ 245,157$ compared to $\$ 256,483$ in the prior year period. The prior year amount of $\$ 256,483$ was adjusted to exclude sales to SM Mexico as a distributor prior to our acquisition of SM Mexico and Dolce Vita sales due to the partial period. The decrease, excluding the impact of acquisitions, was primarily driven by a decline in private label footwear.

Gross profit margin in the Wholesale Footwear segment was $31.4 \%$ for the third quarter of 2015 compared to $30.3 \%$ for the third quarter of 2014, the increase resulting from decreased markdown activity. Operating expenses increased to $\$ 44,654$ in the third quarter of 2015 from $\$ 41,316$ in the same period of last year. As a percentage of net sales, operating expenses increased to $16.0 \%$ in the third quarter of 2015 compared to $15.1 \%$ in the same period of 2014 . Excluding the impact of acquisitions, operating expenses in the third quarter of 2015 were $\$ 38,301$, or $15.6 \%$, of net sales. The increase in operating expense as a percent of net sales is primarily the result of deleverage on lower organic sales.

## Wholesale Accessories Segment:

Net sales generated by the Wholesale Accessories segment accounted for $\$ 78,227$, or $18.9 \%$, and $\$ 70,044$, or $17.9 \%$, of total net sales for the Company in the third quarter of 2015 and 2014, respectively. This $11.7 \%$ increase in net sales in the third quarter of 2015 is attributable to double digit growth in cold weather accessories, private label handbags and Steve Madden and Betsey Johnson handbags.

Gross profit margin in the Wholesale Accessories segment decreased to $34.7 \%$ in the third quarter of this year from $35.1 \%$ in the same period in 2014, primarily due to an increase in sales to value priced retailers and an increase in sales in private label handbags both of which have lower margins. In the third quarter of 2015 , operating expenses increased to $\$ 11,880$ compared to $\$ 11,587$ in the same period of last year. As a percentage of net sales, operating expenses were $15.2 \%$ in the third quarter of 2015 compared to $16.5 \%$ in the same period of 2014 . The decrease as a percentage of sales is a result of the current year amounts including a favorable impact from a benefit received for the reversal of contingent liabilities partially offset by unfavorable legal settlement costs. Income from operations for the Wholesale Accessories segment increased $17.6 \%$ to $\$ 15,299$ for the third quarter of 2015 compared to $\$ 13,010$ for the same period of last year.

## Retail Segment:

In the third quarter of 2015 , net sales from the Retail segment accounted for $\$ 56,422$, or $13.6 \%$, of our total net sales compared to $\$ 49,025$, or $12.5 \%$, of our total net sales in the same period last year, which represents a $\$ 7,397$, or $15.1 \%$, increase. The increase in net sales reflects the net addition of 32 retail stores since the third quarter of 2014 , as well as an $11.2 \%$ increase in comparable store sales, which was driven by better fashion footwear trends, stronger product assortment and improvement in conversion rate. Excluding the acquisition of SM Mexico retail stores, net sales increased $11.2 \%$. We added 13 new stores and closed four stores during the twelve months ended September 30, 2015. In addition, we added 23 stores through the acquisition of SM Mexico. As a result, we had 165 retail stores as of September 30, 2015 compared to 133 stores as of September 30, 2014. The 165 stores currently in operation include 122 Steve Madden ${ }^{\circledR}$ stores, 37 Steve Madden ${ }^{\circledR}$ outlet stores, one Steven ${ }^{\circledR}$ store, one Superga ${ }^{\circledR}$ store and four e-commerce websites. Comparable store sales (sales of those stores, including the e-commerce websites, that were open throughout the third quarter of 2015 and 2014) increased $11.2 \%$ on a constant currency basis when compared to the prior year period. The Company excludes new locations from the comparable store base for the first twelve months of operations. Stores that are closed for renovations are removed from the comparable store base. In the third quarter of 2015, gross margin increased to $60.4 \%$ from $58.9 \%$ in the same period of 2014, primarily due to decreased promotional activity. In the third quarter of 2015 , operating expenses increased to $\$ 32,596$, or $57.8 \%$, of net sales compared to $\$ 28,964$, or $59.1 \%$, of net sales in the third quarter of last year due to the increase in stores in U.S., Canada and Mexico. The decrease as a percent of net sales reflects leverage on operating expenses driven by same store sales growth. Income from operations for the Retail segment was $\$ 1,492$ in the third quarter of this year compared to losses of $\$ 106$ in the same period of last year.

## First Cost Segment:

The First Cost segment which includes net commission income and fees increased to $\$ 3,479$ for the third quarter of 2015 compared to $\$ 3,101$ for the comparable period of 2014.

## Licensing Segment:

Net licensing income increased to $\$ 3,164$ for the third quarter of 2015 compared to $\$ 2,002$ for the comparable period of 2014 primarily driven by growth in Betsey Johnson.

## Nine Months Ended September 30, 2015 Compared to Nine Months Ended September 30, 2014

## Consolidated:

Net sales for the nine months ended September 30, 2015 increased $6.9 \%$ to $\$ 1,060,989$ compared to $\$ 992,331$ in the same period of last year. Gross margin increased slightly to $35.5 \%$ for the nine months ended September 30, 2015 compared to $35.4 \%$ for the comparable period of 2014. Operating expenses increased for the first nine months of 2015 to $\$ 253,991$ from $\$ 227,328$ for the first nine months of 2014 . Operating expenses included a benefit of $\$ 3,048$ related to income arising from the early termination of our lease for our 5th Avenue, New York store, which was closed during the first quarter of 2015. Excluding this benefit, operating expenses were $\$ 257,039$. Excluding the aforementioned benefit, the increase in operating expenses is primarily due to the increase in retail store locations and the impact of recent acquisitions partially offset by the reversal of contingent liabilities. Operating expenses, excluding the aforementioned lease termination income, as a percentage of sales were $24.2 \%$ for the first nine months of 2015 compared to $22.9 \%$ in the first nine months of 2014 due to operating expense deleverage on lower organic sales. Commission and licensing fee income for the first nine months of 2015 increased to $\$ 13,689$ compared to $\$ 11,461$ achieved in the first nine months of 2014. Net income attributable to Steven Madden, Ltd. for the first nine months of 2015 decreased to $\$ 87,215$ compared to net income for the first nine months of 2014 of $\$ 90,887$. Net income attributable to Steven Madden, Ltd. for the first nine months of 2015 included the $\$ 3,048$ pre-tax benefit related to the closure of our 5th Avenue, New York store location. Net income attributable to Steven Madden, Ltd. also included a pre-tax charge of $\$ 3,045$ related to the partial impairment of our Wild Pair trademark. The impairment of Wild Pair was triggered by a decrease in expected sales stream from a significant customer.

## Wholesale Footwear Segment:

Net sales from the Wholesale Footwear segment accounted for $\$ 703,430$, or $66.3 \%$, and $\$ 685,027$, or $69.0 \%$, of our total net sales for the first nine months of 2015 and 2014, respectively. Included in the first nine months of 2015 are net sales of $\$ 75,670$ related to our recent acquisitions. Excluding net sales related to acquisitions, net sales decreased $4.3 \%$ to $\$ 627,760$ compared to $\$ 656,080$ in the prior year period. The prior year amount of $\$ 656,080$ was adjusted to exclude sales to SM Mexico as a distributor prior to
our acquisition of SM Mexico and Dolce Vita sales due to the the partial period. Excluding the impact of acquisitions, the decrease was driven by declines in both branded and private label footwear.

Gross profit margin in the Wholesale Footwear segment was $30.2 \%$ for the first nine months of 2015 compared to $30.6 \%$ for the first nine months of 2014. The decrease was primarily due to increased markdown activity. Operating expenses increased to $\$ 129,965$ in the first nine months of 2015 from $\$ 111,344$ in the same period of last year. As a percentage of net sales, operating expenses increased to $18.5 \%$ in the first nine months of 2015 compared to $16.3 \%$ in the same period of 2014. Excluding the impact of acquisitions, operating expenses in the first nine months of 2015 were $\$ 109,766$, or $17.5 \%$, of net sales. The increase in operating expense as a percent of net sales is primarily the result of operating expense deleverage on lower organic sales.

## Wholesale Accessories Segment:

Net sales generated by the Wholesale Accessories segment accounted for $\$ 196,508$, or $18.5 \%$, and $\$ 172,759$, or $17.4 \%$, of total net sales for the Company for the first nine months of 2015 and 2014, respectively. This $13.7 \%$ increase in net sales in the first nine months of 2015 is attributable to double digit growth in Betsey Johnson, Madden Girl and private label handbag businesses.

Gross profit margin in the Wholesale Accessories segment decreased to $34.0 \%$ in the first nine months of 2015 from $36.1 \%$ in the same period in 2014 , primarily due to an increase in sales to value priced retailers and an increase in sales of private label handbags both of which have lower margins. In the first nine months of 2015 , operating expenses were $\$ 35,845$ compared to $\$ 33,119$ in the same period of last year. As a percentage of net sales, operating expenses were $18.2 \%$ in the first nine months of 2015 compared to $19.2 \%$ in the same period of 2014 . The decrease as a percentage of sales is a result of an increase in organic sales. Income from operations for the Wholesale Accessories segment increased $5.6 \%$ to $\$ 30,920$ for the first nine months of 2015 compared to $\$ 29,284$ for the same period of last year.

## Retail Segment:

In the first nine months of 2015, net sales from the Retail segment accounted for $\$ 161,051$, or $15.2 \%$, of our total net sales compared to $\$ 134,545$, or $13.6 \%$, of our total net sales in the same period last year, which represents a $\$ 26,506$, or $19.7 \%$, increase. The increase in net sales reflects the net addition of 32 retail stores since the third quarter of 2014 , as well as a $13.9 \%$ increase in comparable store sales, which was driven by better fashion footwear trends, stronger product assortment and improvement in conversion rate. Excluding the acquisition of SM Mexico retail stores, net sales increased $15.7 \%$. We added 13 new stores and closed four stores during the twelve months ended September 30, 2015. In addition, we added 23 stores through the acquisition of SM Mexico. As a result, we had 165 retail stores as of September 30, 2015 compared to 133 stores as of September 30, 2014. The 165 stores currently in operation include 122 Steve Madden ${ }^{\circledR}$ stores, 37 Steve Madden ${ }^{\circledR}$ outlet stores, one Steven® store, one Superga ${ }^{\circledR}$ store and four e-commerce websites. Comparable store sales (sales of those stores, including the e-commerce websites, that were open throughout the first nine months of 2015 and 2014) increased 13.9\% on a constant currency basis when compared to the prior year period. The Company excludes new locations from the comparable store base for the first twelve months of operations. Stores that are closed for renovations are removed from the comparable store base. In the first nine months of 2015, gross margin increased to $60.2 \%$ from $59.3 \%$ in the same period of 2014 , primarily due to decreased promotional activity. In the first nine months of 2015, operating expenses increased to $\$ 91,225$, or $56.6 \%$, of net sales compared to $\$ 82,865$, or $61.6 \%$, of net sales in the first nine months of 2014 due to new store openings and additional stores acquired last year in the acquisition of SM Mexico. Operating expenses included a benefit of $\$ 3,048$ related to income arising from the early termination of our lease for our 5th Avenue, New York store, which was closed during the first quarter of 2015. Excluding this benefit, operating expenses were $\$ 94,273$, or $58.5 \%$ of net sales. The increase reflects the net year-over-year increase in new store openings. The decrease as a percent of net sales reflects leverage on operating expenses driven by same store sales growth. Income from operations for the Retail segment was $\$ 5,726$ in the first nine months of 2015 compares to a loss of $\$ 3,098$ in the same period of last year. Excluding the benefit of $\$ 3,048$ in the first quarter of 2015 income from operations for the Retail segment was $\$ 2,678$.

## First Cost Segment:

The First Cost segment which includes net commission income and fees increased to $\$ 6,191$ for the first nine months of 2015 compared to $\$ 6,076$ for the comparable period of 2014.

## Licensing Segment:

Net licensing income was $\$ 7,497$ and $\$ 5,385$ for the first nine months of 2015 and 2014, respectively.

## LIQUIDITY AND CAPITAL RESOURCES

## (\$ in thousands)

Our primary source of liquidity is cash flows generated from our operations. Our primary use of this liquidity is to fund our ongoing cash requirements, including working capital requirements, share repurchases, acquisitions, system enhancements and retail store expansion and remodeling.

Cash, cash equivalents and short-term investments totaled $\$ 61,488$ and $\$ 112,648$ at September 30, 2015 and December 31, 2014, respectively. Of the total cash, cash equivalents and short-term investments at September 30, 2015, $\$ 48,236$, or approximately $78 \%$, was held in our foreign subsidiaries and of the total cash, cash equivalents and short-term investments at December 31, 2014, $\$ 57,256$, or approximately $51 \%$, was held in our foreign subsidiaries. To date, deferred taxes have been estimated and accrued for foreign subsidiary earnings that have not been determined to be indefinitely reinvested. As of September 30, 2015, the cumulative total amount of earnings considered to be indefinitely reinvested of our foreign subsidiaries was $\$ 64,147$. If such amounts were not indefinitely reinvested, the Company would incur approximately $\$ 11,867$ in taxes that were not previously provided for in our condensed consolidated statements of income. Management believes that our existing domestic and international cash, cash equivalents, short-term investments and cash flows from operations, which are not considered to be indefinitely reinvested, continue to be sufficient to fund our operating activities. Therefore, we do not intend, nor do we foresee a need, to repatriate foreign earnings of $\$ 64,147$ as of September 30,2015 , that were considered to be indefinitely reinvested and we do not believe there are any material implications or restrictions on our liquidity as a result of having a significant portion of our cash, cash equivalents and short-term investments held by our foreign subsidiaries.

The Company has a collection agency agreement with Rosenthal \& Rosenthal, Inc. ("Rosenthal") that became effective on September 15, 2009. The agreement can be terminated by the Company or Rosenthal at any time upon 60 days' prior written notice. Under the agreement, the Company can request advances from Rosenthal of up to $85 \%$ of the aggregate receivables submitted to Rosenthal. The agreement provides the Company with a $\$ 30,000$ credit facility with a $\$ 15,000$ sub-limit for letters of credit at an interest rate based, at the Company's election, upon a calculation that utilizes either the prime rate or LIBOR. The Company also pays Rosenthal a fee based on a percentage of the gross invoice amount submitted to Rosenthal. With respect to receivables related to our First Cost segment and private label business, the fee is $0.14 \%$ of the gross invoice amount. For all other receivables, the fee is $0.20 \%$ of the gross invoice amount. Rosenthal assumes the credit risk on a substantial portion of the receivables that the Company submits to it. To the extent of any loans made to the Company, Rosenthal maintains a lien on all of the Company's receivables to secure the Company's obligations.

As of September 30, 2015, we had working capital of $\$ 267,127$, cash and cash equivalents of $\$ 38,654$ and investments in marketable securities of $\$ 112,539$.
We believe that based upon our current financial position and available cash, cash equivalents and marketable securities, the Company will meet all of its financial commitments and operating needs for at least the next twelve months.

## OPERATING ACTIVITIES

## (\$ in thousands)

Cash provided by operations was $\$ 50,148$ for the nine months of 2015 compared to cash provided by operations of $\$ 74,054$ in the same period of last year. The primary sources of cash were net income of $\$ 87,793$, as well as increases in accounts payable and other accrued expenses and decreases in prepaids. These cash sources were partially offset by uses of cash related to factor receivables, inventory and accounts receivable.

## INVESTING ACTIVITIES

## (\$ in thousands)

During the nine months ended September 30, 2015, we invested $\$ 28,705$ in marketable securities and received $\$ 33,332$ from the maturities and sales of marketable securities. We also made capital expenditures of $\$ 13,524$, principally for improvements to existing stores, systems enhancements, new stores and leasehold improvements to office space. Additionally, we made payments of $\$ 9,129$ related to the purchase of Blondo (see Note M to the Condensed Consolidated Financial Statements contained in this Quarterly Report).

## FINANCING ACTIVITIES

## (\$ in thousands)

During the nine months ended September 30, 2015, net cash used for financing activities was $\$ 75,260$, which consisted of the repurchase of shares of common stock for an aggregate purchase price of approximately $\$ 103,892$ (see Note J to the Condensed Consolidated Financial Statements contained in this Quarterly Report) and payment of contingent liabilities of $\$ 2,950$, partially offset by the tax benefit from the exercise of stock options of $\$ 10,428$, and proceeds from the exercise of stock options of $\$ 21,154$.

## CONTRACTUAL OBLIGATIONS

## (\$ in thousands)

Our contractual obligations as of September 30, 2015 were as follows:

| Contractual Obligations | Total |  | Payment due by period |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  | Remainder of 2015 |  | 2016-2017 |  | 2018-2019 |  | 2020 and after |  |
| Operating lease obligations | \$ | 235,699 | \$ | 9,838 | \$ | 74,381 | \$ | 59,422 | \$ | 92,058 |
| Purchase obligations |  | 175,380 |  | 144,404 |  | 30,976 |  | - |  | - |
| Contingent payment liabilities |  | 33,179 |  | 19,893 |  | 13,286 |  | - |  | - |
| Other long-term liabilities (future minimum royalty payments) |  | 7,250 |  | 250 |  | 2,000 |  | 2,000 |  | 3,000 |
| Total | \$ | 451,508 | \$ | 174,385 | \$ | 120,643 | \$ | 61,422 | \$ | 95,058 |

At September 30, 2015, we had open letters of credit for the purchase of inventory of approximately $\$ 337$.

As previously reported, on January 3, 2012, the Company entered into an amendment, dated as of December 30, 2011, to the employment agreement of the Company's Creative and Design Chief, Steven Madden. The amended employment agreement provides Mr. Madden with a base annual salary of approximately $\$ 8,250$ in 2015 and approximately $\$ 7,026$ annually for the period between January 1, 2016 through the expiration of the employment agreement on December 31, 2023. As described in Note L to the Condensed Consolidated Financial Statements, in 2012, Mr. Madden also received two restricted stock awards pursuant to his amended employment agreement. The employment agreement further entitles Mr. Madden to an annual life insurance premium payment, an annual stock option grant and the potential for an additional one-time stock option grant based on achievement of certain financial performance criteria, as well as the opportunity for discretionary cash bonuses. On May 28, 2015, Mr. Madden waived his annual stock option grant for 2015, which stock option would have been issued to him on or about the date of the Company's 2015 annual meeting of stockholders. The terms of an outstanding loan in the original principal amount of $\$ 3,000$ made by the Company to Mr. Madden were amended in connection with the amendment of the employment agreement. The amended terms included the elimination of further interest accumulation on the loan. The outstanding principal amount of the loan, together with all previously accrued interest, has been discounted to reflect imputed interest, which will be amortized over the remaining life of the loan.

The Company has employment agreements with certain executive officers, which provide for the payment of compensation aggregating approximately $\$ 698$ in the remainder of 2015, $\$ 2,184$ in 2016 and $\$ 656$ in 2017. In addition, some of these employment agreements provide for discretionary bonuses and some provide for incentive compensation based on various performance criteria as well as other benefits including stock options.

In connection with our acquisition of Steve Madden Canada Inc., Steve Madden Retail Canada Inc., Pasa Agency Inc. and Gelati Imports Inc. (collectively, "SM Canada") on February 21, 2012, we are subject to potential earn-out payments to the seller of SM Canada based on the annual performance of SM Canada for each of the twelve-month periods ending on March 31, 2013 through 2017, inclusive. We made the third earn-out payment of $\$ 2,950$, based on the performance of SM Canada during the twelve month period ended on March 31, 2015, to the seller of SM Canada during the second quarter of 2015. In connection with our acquisition of Cejon Inc, Cejon Accessories, Inc. and New East Designs, LLC (collectively "Cejon") on May 25, 2011, we are subject to potential earn-out payments to the seller of Cejon based on the annual performance of Cejon for each of the twelve-month periods ending on June 30, 2012 through 2016, inclusive. The third earn-out payment of $\$ 5,160$ was made to the seller of Cejon in the third quarter of 2014. In connection with our acquisition of Dolce Vita on August 13, 2014, we are subject to potential earn-out payments to the sellers of Dolce Vita based on the performance of Dolce Vita in each of the twelve month periods ending on September 30, 2015 and 2016 equal to $50 \%$ of Dolce Vita's EBITDA in each such year; provided that the aggregate minimum earn-out payments for the entire two-year earn-out period shall be no less than $\$ 5,000$. Our recently completed acquisition, SM

Mexico, includes potential earn-out payments to the seller of SM Mexico based on the annual performance of SM Mexico for each of the twelve-month periods ending on December 31, 2015 and 2016.

Virtually all of our products are manufactured at overseas locations, the majority of which are located in China, with a small and growing percentage located in Mexico in addition to smaller amounts produced in Brazil, Italy and India. We have not entered into any long-term manufacturing or supply contracts with any of these foreign manufacturers. We believe that a sufficient number of alternative sources exist outside of the United States for the manufacture of our products. We currently make approximately $95 \%$ of our purchases in U.S. dollars.

## INFLATION

We do not believe that inflation had a significant effect on our sales or profitability in the three months ended September 30, 2015. Historically, we have minimized the impact of product cost increases by increasing prices, changing suppliers and by improving operating efficiencies. However, no assurance can be given that we will be able to offset any such inflationary cost increases in the future.

## OFF BALANCE SHEET ARRANGEMENTS

The Company has no off-balance sheet arrangements.

## CRITICAL ACCOUNTING POLICIES AND THE USE OF ESTIMATES

Management's Discussion and Analysis of Financial Condition and Results of Operations is based upon our Condensed Consolidated Financial Statements included in this Quarterly Report on Form 10-Q, which have been prepared in accordance with generally accepted accounting principles in the United States. The preparation of these financial statements requires management to make estimates and judgments that affect the reported amounts of assets, liabilities, sales and expenses, and related disclosure of contingent assets and liabilities. Estimates by their nature are based on judgments and available information. Our estimates are made based upon historical factors, current circumstances and the experience and judgment of management. Assumptions and estimates are evaluated on an ongoing basis and we may employ outside experts to assist in evaluations. Therefore, actual results could materially differ from those estimates under different assumptions and conditions. Management believes the following critical accounting estimates are more significantly affected by judgments and estimates used in the preparation of our Condensed Consolidated Financial Statements: allowance for bad debts, returns, and customer chargebacks; inventory valuation; valuation of intangible assets, litigation reserves, and contingent payment liabilities. Further, the policies currently utilized are constantly applied with prior periods.

Allowances for bad debts, returns and customer chargebacks. We provide reserves against our trade accounts receivables for future customer chargebacks, coop advertising allowances, discounts, returns and other miscellaneous deductions that relate to the current period. The reserve against our non-factored trade receivables also includes estimated losses that may result from customers' inability to pay. The amount of the reserve for bad debts, returns, discounts and compliance chargebacks are determined by analyzing aged receivables, current economic conditions, the prevailing retail environment and historical dilution levels for customers. We evaluate anticipated customer markdowns and advertising chargebacks by reviewing several performance indicators for our major customers. These performance indicators (which include inventory levels at the retail floors, sell through rates and gross margin levels) are analyzed by management to estimate the amount of the anticipated customer allowance. Failure to correctly estimate the amount of the reserve could materially impact our results of operations and financial position.

Inventory valuation. Inventories are stated at lower-of-cost or market, on a first-in, first-out basis. We review inventory on a regular basis for excess and slow moving inventory. The review is based on an analysis of inventory on hand, prior sales, and expected net realizable value through future sales. The analysis includes a review of inventory quantities on hand at period-end in relation to year-to-date sales and projections for sales in the foreseeable future as well as subsequent sales. We consider quantities on hand in excess of estimated future sales to be at risk for market impairment. The net realizable value, or market value, is determined based on the estimate of sales prices of such inventory through off-price or discount store channels. The likelihood of any material inventory write-down is dependent primarily on the expectation of future consumer demand for our product. A misinterpretation or misunderstanding of future consumer demand for our product, the economic conditions, or other failure to estimate correctly, in addition to abnormal weather patterns, could result in inventory valuation changes, compared to the valuation determined to be appropriate as of the balance sheet date.

Valuation of intangible assets and goodwill. Accounting Standards Codification ("ASC") Topic 350, "Intangible - Goodwill and Other", requires that goodwill and intangible assets with indefinite lives no longer be amortized, but rather be tested for impairment
at least annually. This pronouncement also requires that intangible assets with finite lives be amortized over their respective lives to their estimated residual values, and reviewed for impairment in accordance with ASC Topic 360, "Property, Plant and Equipment" ("ASC Topic 360").

Indefinite-lived intangible assets and goodwill are assessed for impairment using either a qualitative or quantitative approach. We perform this annual assessment during our third quarter. Where we use the qualitative assessment, first we determine if, based on qualitative factors, it is more likely than not that an impairment exists. Factors considered include historical financial performance, macroeconomic and industry conditions and legal and regulatory environment. If the qualitative assessment indicates that it is more likely than not that an impairment exists, then a quantitative assessment is performed. The quantitative assessment requires an analysis of several estimates including future cash flows or income consistent with management's strategic business plans, annual sales growth rates and the selection of assumptions underlying a discount rate (weighted average cost of capital) based on market data available at the time.

In accordance with ASC Topic 360, long-lived assets, such as property, equipment, leasehold improvements and intangible assets subject to amortization, are reviewed for impairment annually or whenever events or changes in circumstances indicate that the carrying amount of an asset may not be recoverable. Recoverability of assets to be held and used is measured by a comparison of the carrying amount of an asset to the estimated undiscounted future cash flows expected to be generated by the asset. If the carrying amount of an asset exceeds its estimated future cash flows, an impairment charge is recognized in the amount by which the carrying amount of the asset exceeds the fair value of the asset.

Litigation reserves. Estimated amounts for litigation claims that are probable and can be reasonably estimated are recorded as liabilities in our Condensed Consolidated Financial Statements. The likelihood of a material change in these estimated reserves would be dependent on new claims as they may arise and the favorable or unfavorable events of a particular litigation. As additional information becomes available, management will assess the potential liability related to the pending litigation and revise its estimates. Such revisions in management's estimates of a contingent liability could materially impact our results of operation and financial position.

Contingent payment liabilities. Since February 2012, the Company has completed five acquisitions, four of which continue to require the Company to potentially make contingent payments to the sellers of the acquired businesses based on the future financial performance of the acquired businesses over a period of two to three years, as applicable. The fair value of the contingent payments was estimated using the present value of management's projections of the financial results of the acquired business. Failure to correctly project the financial results of the acquired businesses could materially impact our results of operations and financial position.

## ITEM 3. QUANTITATIVE AND QUALITATIVE DISCLOSURES ABOUT MARKET RISK

## (\$ in thousands)

We do not engage in the trading of market risk sensitive instruments in the normal course of business. Our financing arrangements are subject to variable interest rates, primarily based on the prime rate and LIBOR. The terms of our collection agency agreements with Rosenthal \& Rosenthal, Inc. can be found in the Liquidity and Capital Resources section of Item 2 and in Note C to the Condensed Consolidated Financial Statements included in this Quarterly Report.

As of September 30, 2015, we held marketable securities valued at $\$ 112,539$, which consist primarily of certificates of deposit and corporate bonds. The values of these securities may fluctuate as a result of changes in equity values, market interest rates and credit risk. We have the ability to hold these investments until maturity. In addition, any decline in interest rates would be expected to reduce our interest income.

## ITEM 4. CONTROLS AND PROCEDURES

As required by Rule 13a-15(b) of the Securities Exchange Act of 1934 (the "Exchange Act"), our management, including our Chief Executive Officer and Chief Financial Officer, has evaluated the effectiveness of our disclosure controls and procedures as of the end of the fiscal quarter covered by this Quarterly Report. Based on that evaluation, the Chief Executive Officer and Chief Financial Officer have concluded that our disclosure controls and procedures (as defined in Rule 13a-15(e) under the Exchange Act) were, as of the end of the fiscal quarter covered by this Quarterly Report, effective to ensure that information required to be disclosed by us in reports that we file or submit under the Exchange Act is recorded, processed, summarized and reported within the time periods specified in the SEC's rules and forms and is accumulated and communicated to our management, including the Chief Executive Officer and Chief Financial Officer, to allow timely decisions regarding required disclosure.

As required by Rule 13a-15(d) under the Exchange Act, our management, including our Chief Executive Officer and Chief Financial Officer, has evaluated our internal controls over financial reporting to determine whether any changes occurred during the quarter covered by this Quarterly Report that have materially affected, or are reasonably likely to materially affect, our internal control over financial reporting. Based on that evaluation, there has been no such change during the quarter covered by this Quarterly Report.

## PART II. OTHER INFORMATION

## ITEM 1. LEGAL PROCEEDINGS

Information regarding certain specific legal proceedings in which the Company is involved is contained in Part 1, Item 3, and in Note O to the notes to the Consolidated Financial Statements included in the Company's Annual Report on Form 10-K for the year ended December 31, 2014. Unless otherwise indicated in this report, all proceedings discussed in the earlier report which are not indicated therein as having been concluded, remain outstanding as of September 30, 2015.

The Company has been named as a defendant in certain other lawsuits in the normal course of business. In the opinion of management, after consulting with legal counsel, the liabilities, if any, resulting from these matters should not have a material effect on the Company's financial position or results of operations. It is the policy of management to disclose the amount or range of reasonably possible losses in excess of recorded amounts.

## ITEM 2. UNREGISTERED SALES OF EQUITY SECURITIES AND USE OF PROCEEDS

The following table presents the total number of shares of the Company's common stock, $\$ .0001$ par value, purchased by the Company in the three months ended September 30, 2015, the average price paid per share and the approximate dollar value of shares that still could have been purchased at the end of the fiscal period, pursuant to the Company's Share Repurchase Program. See also Note J to the Condensed Consolidated Financial Statements. During the three months ended September 30, 2015, there were no sales by the Company of unregistered shares of the Company's common stock.

| Period | Total Number of Shares Purchased | Average Price Paid per Share |  | Total Number of Shares Purchased as part of Publicly Announced Plans or Programs | Maximum Dollar Amount of Shares that May Yet Be Purchased Under the Plans or Programs |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 7/1/2015 - |  |  |  |  |  |  |
| 7/31/2015 | 19,120 | \$ | 40.99 | 19,120 | \$ | 124,824 |
| $\begin{aligned} & 8 / 1 / 2015- \\ & 8 / 31 / 2015 \end{aligned}$ | 422,038 | \$ | 38.25 | 422,038 | \$ | 108,681 |
| $\begin{aligned} & \text { 9/1/2015 - } \\ & \text { 9/30/2015 } \end{aligned}$ | 322,175 | \$ | 39.76 | 322,175 | \$ | 95,872 |
| Total | 763,333 | \$ | 38.96 | 763,333 | \$ | 95,872 |

## ITEM 6. EXHIBITS

31.1 Certification of Chief Executive Officer pursuant to Rule 13a-14(a) or 15d-14(a) of the Securities Exchange Act of 1934, as adopted pursuant to Section 302 of the Sarbanes-Oxley Act of 2002
31.2 Certification of Chief Financial Officer pursuant to Rule 13a-14(a) or 15d-14(a) of the Securities Exchange Act of 1934, as adopted pursuant to Section 302 of the Sarbanes-Oxley Act of 2002
32.1 Certification of Chief Executive Officer pursuant to 18 U.S.C. Section 1350 Adopted Pursuant to Section 906 of the Sarbanes-Oxley Act of 2002* 32.2 Certification of Chief Financial Officer pursuant to 18 U.S.C. Section 1350 Adopted Pursuant to Section 906 of the Sarbanes-Oxley Act of 2002*

101 The following materials from Steven Madden, Ltd.'s Quarterly Report on Form 10-Q for the quarter ended September 30, 2015, formatted in XBRL (Extensible Business Reporting Language): (i) the Condensed Consolidated Balance Sheets, (ii) the Condensed Consolidated Statements of Income, (iii) the Condensed Consolidated Statements of Comprehensive Income, (iv) the Condensed Consolidated Statements of Cash Flows, and (v) Notes to Condensed Consolidated Financial Statements, tagged as blocks of text*

* This exhibit shall not be deemed "filed" for purposes of Section 18 of the Securities Exchange Act of 1934, as amended, or otherwise subject to the liability of that section, nor shall it be deemed incorporated by reference into any filing under the Securities Act of 1933, as amended, or the Securities Exchange Act of 1934, as amended, whether made before or after the date hereof and irrespective of any general incorporation language in any filing, except to the extent the Company specifically incorporates it by reference.


## Signatures

Pursuant to the requirements of the Securities Exchange Act of 1934, the Registrant has duly caused this report on Form 10-Q to be signed on its behalf by the undersigned thereunto duly authorized.

STEVEN MADDEN, LTD.
/s/ EDWARD R. ROSENFELD
Edward R. Rosenfeld
Chairman and Chief Executive Officer
/s/ ARVIND DHARIA
Arvind Dharia
Chief Financial Officer and Chief Accounting Officer

## Exhibit Index

31.1 Certification of Chief Executive Officer pursuant to Rule 13a-14(a) or 15d-14(a) of the Securities Exchange Act of 1934, as adopted pursuant to Section 302 of the Sarbanes-Oxley Act of 2002
31.2 Certification of Chief Financial Officer pursuant to Rule 13a-14(a) or 15d-14(a) of the Securities Exchange Act of 1934, as adopted pursuant to Section 302 of the Sarbanes-Oxley Act of 2002
32.1 Certification of Chief Executive Officer pursuant to 18 U.S.C. Section 1350 Adopted Pursuant to Section 906 of the Sarbanes-Oxley Act of 2002*
32.2 Certification of Chief Financial Officer pursuant to 18 U.S.C. Section 1350 Adopted Pursuant to Section 906 of the Sarbanes-Oxley Act of 2002*

101 The following materials from Steven Madden, Ltd.'s Quarterly Report on Form 10-Q for the quarter ended September 30, 2015, formatted in XBRL (Extensible Business Reporting Language): (i) the Condensed Consolidated Balance Sheets, (ii) the Condensed Consolidated Statements of Income, (iii) the Condensed Consolidated Statements of Comprehensive Income, (iv) the Condensed Consolidated Statements of Cash Flows, and (v) Notes to Condensed Consolidated Financial Statements, tagged as blocks of text*

* This exhibit shall not be deemed "filed" for purposes of Section 18 of the Securities Exchange Act of 1934, as amended, or otherwise subject to the liability of that section, nor shall it be deemed incorporated by reference into any filing under the Securities Act of 1933, as amended, or the Securities Exchange Act of 1934, as amended, whether made before or after the date hereof and irrespective of any general incorporation language in any filing, except to the extent the Company specifically incorporates it by reference.


## CERTIFICATION PURSUANT TO RULE 13a-14(a) OR 15d-14(a) OF THE SECURITIES

## EXCHANGE ACT OF 1934, AS ADOPTED PURSUANT TO SECTION 302

 OF THE SARBANES-OXLEY ACT OF 2002I, Edward R. Rosenfeld, certify that:

1. I have reviewed this Quarterly Report on Form 10-Q of Steven Madden, Ltd.;
2. Based on my knowledge, this report does not contain any untrue statement of a material fact or omit to state a material fact necessary to make the statements made, in light of the circumstances under which such statements were made, not misleading with respect to the period covered by this report;
3. Based on my knowledge, the financial statements, and other financial information included in this report, fairly present in all material respects the financial condition, results of operations and cash flows of the registrant as of, and for, the periods presented in this report;
4. The registrant's other certifying officer(s) and I are responsible for establishing and maintaining disclosure controls and procedures (as defined in Exchange Act Rules 13a-15(e) and 15d-15(e)) and internal controls over financial reporting (as defined in Exchange Act Rules 13a-15(f) and 15d15(f)) for the registrant and have:
(a) Designed such disclosure controls and procedures, or caused such disclosure controls and procedures to be designed under our supervision, to ensure that material information relating to the registrant, including its consolidated subsidiaries, is made known to us by others within those entities, particularly during the period in which this report is being prepared;
(b) Designed such internal control over financial reporting, or caused such internal control over financial reporting to be designed under our supervision, to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles;
(c) Evaluated the effectiveness of the registrant's disclosure controls and procedures and presented in this report our conclusions about the effectiveness of the disclosure controls and procedures, as of the end of the period covered by this report based on such evaluation; and
(d) Disclosed in this report any change in the registrant's internal control over financial reporting that occurred during the registrant's most recent fiscal quarter (the registrant's fourth fiscal quarter in the case of an annual report) that has materially affected, or is reasonably likely to materially affect, the registrant's internal control over financial reporting; and
5. The registrant's other certifying officer(s) and I have disclosed, based on our most recent evaluation of internal control over financial reporting, to the registrant's auditors and the audit committee of the registrant's board of directors (or persons performing the equivalent functions):
(a) All significant deficiencies and material weaknesses in the design or operation of internal control over financial reporting which are reasonably likely to adversely affect the registrant's ability to record, process, summarize and report financial information; and
(b) Any fraud, whether or not material, that involves management or other employees who have a significant role in the registrant's internal control over financial reporting.
/s/ EDWARD R. ROSENFELD
Edward R. Rosenfeld
Chairman and Chief Executive Officer
November 6, 2015

## CERTIFICATION PURSUANT TO RULE 13a-14(a) OR 15d-14(a) OF THE SECURITIES

## EXCHANGE ACT OF 1934, AS ADOPTED PURSUANT TO SECTION 302

 OF THE SARBANES-OXLEY ACT OF 2002I, Arvind Dharia, certify that:

1. I have reviewed this Quarterly Report on Form 10-Q of Steven Madden, Ltd.;
2. Based on my knowledge, this report does not contain any untrue statement of a material fact or omit to state a material fact necessary to make the statements made, in light of the circumstances under which such statements were made, not misleading with respect to the period covered by this report;
3. Based on my knowledge, the financial statements, and other financial information included in this report, fairly present in all material respects the financial condition, results of operations and cash flows of the registrant as of, and for, the periods presented in this report;
4. The registrant's other certifying officer(s) and I are responsible for establishing and maintaining disclosure controls and procedures (as defined in Exchange Act Rules 13a-15(e) and 15d-15(e)) and internal controls over financial reporting (as defined in Exchange Act Rules 13a-15(f) and 15d15(f)) for the registrant and have:
(a) Designed such disclosure controls and procedures, or caused such disclosure controls and procedures to be designed under our supervision, to ensure that material information relating to the registrant, including its consolidated subsidiaries, is made known to us by others within those entities, particularly during the period in which this report is being prepared;
(b) Designed such internal control over financial reporting, or caused such internal control over financial reporting to be designed under our supervision, to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles;
(c) Evaluated the effectiveness of the registrant's disclosure controls and procedures and presented in this report our conclusions about the effectiveness of the disclosure controls and procedures, as of the end of the period covered by this report based on such evaluation; and
(d) Disclosed in this report any change in the registrant's internal control over financial reporting that occurred during the registrant's most recent fiscal quarter (the registrant's fourth fiscal quarter in the case of an annual report) that has materially affected, or is reasonably likely to materially affect, the registrant's internal control over financial reporting; and
5. The registrant's other certifying officer(s) and I have disclosed, based on our most recent evaluation of internal control over financial reporting, to the registrant's auditors and the audit committee of the registrant's board of directors (or persons performing the equivalent functions):
(a) All significant deficiencies and material weaknesses in the design or operation of internal control over financial reporting which are reasonably likely to adversely affect the registrant's ability to record, process, summarize and report financial information; and
(b) Any fraud, whether or not material, that involves management or other employees who have a significant role in the registrant's internal control over financial reporting.

## /s/ ARVIND DHARIA

Arvind Dharia
Chief Financial Officer and Chief Accounting Officer
November 6, 2015

In connection with the Quarterly Report of Steven Madden, Ltd. (the "Company") on Form 10-Q for the quarter ended September 30, 2015, as filed with the Securities and Exchange Commission on the date hereof (the "Report"), I, Edward R. Rosenfeld, Chairman and Chief Executive Officer of the Company, certify, pursuant to 18 U.S.C. Section 1350, as adopted pursuant to Section 906 of the Sarbanes-Oxley Act of 2002, that to my knowledge:
(1) The Report fully complies with the requirements of Section 13(a) or 15(d) of the Securities Exchange Act of 1934; and
(2) The information contained in the Report fairly presents, in all material respects, the financial condition and results of operations of the Company.
/s/ EDWARD R. ROSENFELD

## Edward R. Rosenfeld

Chairman and Chief Executive Officer
November 6, 2015

In connection with the Quarterly Report of Steven Madden, Ltd. (the "Company") on Form 10-Q for the quarter ended September 30, 2015, as filed with the Securities and Exchange Commission on the date hereof (the "Report"), I, Arvind Dharia, Chief Financial Officer and Chief Accounting Officer of the Company, certify, pursuant to 18 U.S.C. Section 1350, as adopted pursuant to Section 906 of the Sarbanes-Oxley Act of 2002, that to my knowledge:
(1) The Report fully complies with the requirements of Section 13(a) or 15(d) of the Securities Exchange Act of 1934; and
(2) The information contained in the Report fairly presents, in all material respects, the financial condition and results of operations of the Company.
/s/ ARVIND DHARIA
Arvind Dharia
Chief Financial Officer and Chief Accounting Officer
November 6, 2015


[^0]:    See accompanying notes to condensed consolidated financial statements - unaudited.

[^1]:    (a) Does not sum due to rounding.

