# UNITED STATES <br> SECURITIES AND EXCHANGE COMMISSION WASHINGTON, D.C. 20549 

## FORM 10-Q

## x QUARTERLY REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934

For the quarterly period ended March 31, 2010
or
o TRANSITION REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934

For the transition period from $\qquad$ to $\qquad$
Commission File Number 0-23702

## STEVEN MADDEN, LTD.

(Exact name of registrant as specified in its charter)

Delaware
(State or other jurisdiction of incorporation or organization)

52-16 Barnett Avenue, Long Island City, New York
(Address of principal executive offices)

13-3588231
(I.R.S. Employer Identification No.)
$\frac{11104}{(\text { Zip Code })}$

Registrant's telephone number, including area code (718) 446-1800

Indicate by check mark whether the registrant: (1) has filed all reports required to be filed by Section 13 or 15 (d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days.

Yes x No o

Indicate by check mark whether the registrant has submitted electronically and posted on its corporate Web site, if any, every Interactive Data File required to be submitted and posted pursuant to Rule 405 of Regulation S-T ( $\$ 232.405$ of this chapter) during the preceding 12 months (or for such shorter period that the registrant was required to submit and post such files).

Yes o No o

Indicate by check mark whether the registrant is a large accelerated filer, an accelerated filer, a non-accelerated filer or a smaller reporting company. See definition of "large accelerated filer", "accelerated filer", and "smaller reporting company" in Rule $12 b-2$ of the Exchange Act.

Large accelerated filer o
Non-accelerated filer o (do not check if smaller reporting company)

Accelerated filer x
Smaller reporting company o

Indicate by check mark whether the registrant is a shell company (as defined in Rule $12 \mathrm{~b}-2$ of the Exchange Act).

As of May 4, 2010, the latest practicable date, there were $27,581,913$ shares of the registrant's common stock, $\$ .0001$ par value, outstanding.

## STEVEN MADDEN, LTD <br> FORM 10-Q <br> QUARTERLY REPORT <br> March 31, 2010 <br> TABLE OF CONTENTS

PART I - FINANCIAL INFORMATION
ITEM 1. Condensed Consolidated Financial Statements (Unaudited):
Condensed Consolidated Balance Sheets ..... 1
Condensed Consolidated Statements of Income ..... 2
Condensed Consolidated Statements of Cash Flows ..... 3
Notes to Unaudited Condensed Consolidated Financial Statements ..... 4
ITEM 2. Management's Discussion and Analysis of Financial Condition and Results of Operations ..... 15
ITEM 3. Quantitative and Qualitative Disclosures About Market Risk ..... 22
ITEM 4. Controls and Procedures ..... 22
PART II - OTHER INFORMATION
ITEM 1. Legal Proceedings ..... 23
ITEM 6. Exhibits ..... 24
Signatures ..... 25

## Item 1. Condensed Consolidated Financial Statements

## STEVEN MADDEN, LTD. AND SUBSIDIARIES

## Condensed Consolidated Balance Sheets

(in thousands)

|  | March 31, 2010 |  | December 31, 2009 |  | March 31, 2009 |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | (unaudited) |  |  |  | (unaudited) |  |
| ASSETS |  |  |  |  |  |  |
| Current assets: |  |  |  |  |  |  |
| Cash and cash equivalents | \$ | 69,221 | \$ | 69,266 | \$ | 63,235 |
| Accounts receivable, net of allowances of $\$ 1,175, \$ 1,195$ and \$1,402 |  | 8,120 |  | 11,071 |  | 7,094 |
| Due from factor, net of allowances of $\$ 10,913, \$ 12,487$ and |  |  |  |  |  |  |
| Inventories |  | 23,929 |  | 30,453 |  | 28,071 |
| Marketable securities - available for sale |  | 17,998 |  | 17,971 |  | 13,002 |
| Prepaid expenses and other current assets |  | 13,599 |  | 6,295 |  | 5,388 |
| Deferred taxes |  | 8,785 |  | 8,779 |  | 8,029 |
|  |  |  |  |  |  |  |
| Total current assets |  | 198,341 |  | 191,369 |  | 167,081 |
|  |  |  |  |  |  |  |
| Note receivable - related party |  | 3,613 |  | 3,568 |  | 3,430 |
| Property and equipment, net |  | 22,487 |  | 23,793 |  | 27,058 |
| Deferred taxes |  | 7,368 |  | 7,543 |  | 7,039 |
| Deposits and other |  | 1,810 |  | 1,844 |  | 1,950 |
| Marketable securities - available for sale |  | 70,174 |  | 67,713 |  | 16,393 |
| Goodwill - net |  | 36,613 |  | 24,313 |  | 23,472 |
| Intangibles - net |  | 15,564 |  | 6,716 |  | 7,722 |
|  |  |  |  |  |  |  |
| Total Assets | \$ | 355,970 | \$ | 326,859 | \$ | 254,145 |

## LIABILITIES

Current liabilities:
Accounts payable
Accrued expenses
Income taxes payable
Accrued incentive compensation
.


## STEVEN MADDEN, LTD. AND SUBSIDIARIES

## Condensed Consolidated Statements of Income

(unaudited)
(in thousands, except per share data)

|  | Three Months Ended March 31, |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
|  | 2010 |  | 2009 |  |
| Net sales | \$ | 131,608 | \$ | 107,429 |
|  |  |  |  |  |
| Cost of sales |  | 71,671 |  | 63,942 |
|  |  |  |  |  |
| Gross profit |  | 59,937 |  | 43,487 |
|  |  |  |  |  |
| Commission and licensing fee income - net |  | 6,184 |  | 2,905 |
| Operating expenses |  | $(41,262)$ |  | $(36,088)$ |
|  |  |  |  |  |
| Income from operations |  | 24,859 |  | 10,304 |
| Interest and other income - net |  | 784 |  | 396 |
|  |  |  |  |  |
| Income before provision for income taxes |  | 25,643 |  | 10,700 |
| Provision for income taxes |  | 10,258 |  | 4,123 |
|  |  |  |  |  |
| Net income | \$ | 15,385 | \$ | 6,577 |
|  |  |  |  |  |
| Basic income per share | \$ | 0.56 | \$ | 0.25 |
|  |  |  |  |  |
| Diluted income per share | \$ | 0.55 | \$ | 0.24 |
|  |  |  |  |  |
| Basic weighted average common shares outstanding |  | 27,455 |  | 26,834 |
| Effect of dilutive securities - options/restricted stock |  | 700 |  | 124 |
|  |  |  |  |  |
| Diluted weighted average common shares outstanding |  | 28,155 |  | 26,958 |

See accompanying notes to condensed consolidated financial statements - unaudited

## STEVEN MADDEN, LTD. AND SUBSIDIARIES

## Condensed Consolidated Statements of Cash Flows <br> (unaudited) <br> (in thousands)

|  | Three Months Ended March 31, |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
|  | 2010 |  | 2009 |  |
| Cash flows from operating activities: |  |  |  |  |
| Net income | \$ | 15,385 | \$ | 6,577 |
| Adjustments to reconcile net income to net cash provided by (used in) operating activities: |  |  |  |  |
| Excess tax benefit from the exercise of options |  | (527) |  | - |
| Depreciation and amortization |  | 2,443 |  | 2,411 |
| Loss on disposal of fixed assets |  | 366 |  | 519 |
| Deferred taxes |  | - |  | 24 |
| Non-cash compensation |  | 1,816 |  | 1,243 |
| Provision for doubtful accounts and chargebacks |  | $(1,594)$ |  | $(2,286)$ |
| Accrued interest on note receivable - related party |  | (45) |  | (60) |
| Deferred rent expense |  | 50 |  | (114) |
| Realized loss on sale of marketable securities |  | - |  | 37 |
| Changes in: |  |  |  |  |
| Accounts receivable |  | 35 |  | $(1,399)$ |
| Due from factor |  | $(7,581)$ |  | $(5,793)$ |
| Inventories |  | 6,789 |  | 3,526 |
| Prepaid expenses, deposits and other assets |  | $(2,694)$ |  | 2,636 |
| Accounts payable and other accrued expenses |  | $(1,318)$ |  | $(3,496)$ |
|  |  |  |  |  |
| Net cash provided by operating activities |  | 13,125 |  | 3,825 |
|  |  |  |  |  |
| Cash flows from investing activities: |  |  |  |  |
| Purchases of property and equipment |  | (668) |  | $(1,182)$ |
| Purchases of marketable securities |  | $(6,332)$ |  | (81) |
| Sale of marketable securities |  | 4,000 |  | 5,779 |
| Acquisition, net of cash acquired * |  | $(11,029)$ |  | $(4,526)$ |
|  |  |  |  |  |
| Net cash used in investing activities |  | $(14,029)$ |  | (10) |
|  |  |  |  |  |
| Cash flows from financing activities: |  |  |  |  |
| Repayment of advances from factor |  | - |  | $(30,168)$ |
| Proceeds from exercise of stock options |  | 332 |  | - |
| Excess tax benefit from the exercise of options |  | 527 |  | - |
|  |  |  |  |  |
| Net cash provided by (used in) financing activities |  | 859 |  | $(30,168)$ |
|  |  |  |  |  |
| Net decrease in cash and cash equivalents |  | (45) |  | $(26,353)$ |
| Cash and cash equivalents - beginning of period |  | 69,266 |  | 89,588 |
|  |  |  |  |  |
| Cash and cash equivalents - end of period | \$ | 69,221 | \$ | 63,235 |

* The amount for 2009 was accrued at December 31, 2008.

See accompanying notes to condensed consolidated financial statements - unaudited

## STEVEN MADDEN, LTD. AND SUBSIDIARIES

Notes to Condensed Consolidated Financial Statements - Unaudited
March 31, 2010
(\$ in thousands except per share data)

## Note A - Basis of Reporting

The accompanying unaudited condensed consolidated financial statements of Steven Madden, Ltd. and subsidiaries (the "Company") have been prepared in accordance with the generally accepted accounting principles in the United States of America ("GAAP") for interim financial information and pursuant to the rules and regulations of the Securities and Exchange Commission (the "SEC"). Accordingly, they do not include all of the information and footnotes required by GAAP for complete financial statements. In the opinion of management, such statements include all adjustments (consisting only of normal recurring items) which are considered necessary for a fair presentation of the financial position of the Company and the results of its operations and cash flows for the periods presented. The results of its op erations for the three-month period ended March 31, 2010 are not necessarily indicative of the operating results for the full year. It is suggested that these financial statements be read in conjunction with the financial statements and related disclosures for the year ended December 31, 2009 included in the Annual Report of Steven Madden, Ltd. on Form 10-K filed with the SEC on March 12, 2010.

## Note B - Stock Split

On March 24, 2010, the Board of Directors declared a 3-for-2 stock split of the Company's outstanding shares of common stock, to be effected in the form of a stock dividend on the Company's outstanding common stock. Stockholders of record at the close of business on April 20 , 2010 received one additional share of Steven Madden Ltd. common stock for every two shares of common stock owned on this date. The additional shares were distributed on May 3, 2010. Stockholders received cash in lieu of any fractional shares of common stock they otherwise would have received in connection with the dividend. All share and per share data provided herein gives effect to this stock split, applied retroactively.

## Note C - Recently Adopted Accounting Standards

In January 2010, the Financial Accounting Standards Board ("FASB") issued new accounting guidance which expands disclosure requirements relating to fair value measurements. The guidance adds requirements for disclosing amounts of and reasons for significant transfers into and out of Levels 1 and 2 and requires gross rather than net disclosures about purchases, sales, issuance and settlements relating to Level 3 measurements. The guidance also provides clarification that fair value measurement disclosures are required for each class of assets and liabilities. Disclosures about the valuation techniques and inputs used to measure fair value for measurements that fall in either Level 2 or Level 3 are also required. The Company adopted the provisions of the guidance as of March 31, 2010, except for disclosure about purchases, sa les, issuance and settlements in the roll forward of activity in Level 3 fair value measurement, which is effective for fiscal years beginning after December 15, 2010. Disclosures are not required for earlier periods presented for comparative purposes. The new guidance affects disclosures only and therefore, the adoption had no impact on the Company's results of operation or financial position.

A new accounting pronouncement amending the consolidation guidance relating to variable interest entities ("VIE") became effective for the Company on January 1, 2010. The new guidance replaces the current quantitative model for determining the primary beneficiary of a VIE with a qualitative approach that considers which entity has the power to direct activities that most significantly impact the VIE's performance and whether the entity has an obligation to absorb losses or the right to receive benefits that could potentially be significant to the VIE. The adoption of the accounting pronouncement had no material impact on the Company's Condensed Consolidated Financial Statements.

## Note D - Use of Estimates

The preparation of financial statements in conformity with accounting principles generally accepted in the United States of America requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenue and expenses during the reporting period. Actual results could differ from those estimates.

## STEVEN MADDEN, LTD. AND SUBSIDIARIES

Notes to Condensed Consolidated Financial Statements - Unaudited
March 31, 2010
(\$ in thousands except per share data)

## Note D - Use of Estimates (continued)

Significant areas involving management estimates include allowances for bad debts, returns and customer chargebacks, and deferred tax asset valuation allowance. The Company provides reserves on trade accounts receivables and due from factors for future customer chargebacks and markdown allowances, discounts, returns and other miscellaneous compliance related deductions that relate to the current period sales. The Company evaluates anticipated chargebacks by reviewing several performance indicators of its major customers. These performance indicators, which include retailers' inventory levels, sellthrough rates and gross margin levels, are analyzed by management to estimate the amount of the anticipated customer allowance.

## Note E - Due To and From Factor

The Company has a collection agency agreement with Rosenthal \& Rosenthal, Inc. ("Rosenthal"). Under the agreement, the Company can request advances from the factor of up to $85 \%$ of aggregate receivables factored by Rosenthal. The agreement provides the Company with a credit facility in the amount of $\$ 30,000$, having a sub-limit of $\$ 15,000$ on the aggregate face amount of letters of credit, at an interest rate that, at the Company's election, is tied to either the prime rate or LIBOR.

## Note F - Note Receivable - Related Party

On June 25, 2007, the Company made a loan to Steve Madden, its Creative and Design Chief and a principal shareholder of the Company, in the amount of $\$ 3,000$, in order for Mr. Madden to satisfy a personal tax obligation resulting from the exercise of options that were due to expire and retain the underlying Company common stock, which he pledged to the Company as collateral. Mr. Madden executed a secured promissory note in favor of the Company bearing interest at an annual rate of $8 \%$ which was due on the earlier of the date Mr. Madden ceases to be employed by the Company or December 31, 2007. An amendment to the note dated December 19, 2007 extended the due date to March 31, 2009, and a second amendment dated April 1, 2009 changed the interest rate to $6 \%$ and extended the due date of both principal and interest to June 30, 2015. As of Ma rch 31, 2010, $\$ 613$ of interest has accrued on the note and has been reflected on the Company's Condensed Consolidated Financial Statements. Pursuant to a pledge agreement between the Company and Mr. Madden, the note is secured by 765,000 shares of the Company's common stock.

## Note G-Marketable Securities

Marketable securities consist primarily of corporate and U.S. government and federal agency bonds with maturities greater than three months and up to six years at the time of purchase as well as marketable equity securities. These securities, which are classified as available-for-sale, are carried at fair value, with unrealized gains and losses, net of any tax effect, reported in stockholders' equity as accumulated other comprehensive income (loss). These securities are classified as current and non-current marketable securities based upon their maturities. Amortization of premiums and discounts is included in interest income and is not material. The values of these securities may fluctuate as a result of changes in market interest rates and credit risk.

## STEVEN MADDEN, LTD. AND SUBSIDIARIES

Notes to Condensed Consolidated Financial Statements - Unaudited
March 31, 2010
(\$ in thousands except per share data)

## Note H - Fair Value Measurement

The Company adopted the provisions of FASB ASC 820-10, "Fair Value Measurements and Disclosures" ("ASC 820-10") for financial assets and liabilities effective January 1, 2008, and adopted ASC 820-10 for non-financial assets and non-financial liabilities effective January 1, 2009. ASC 820-10 clarifies the principle that fair value should be based on the assumptions market participants would use when pricing an asset or liability and establishes a fair value hierarchy that prioritizes the information used to develop those assumptions. ASC 820-10 utilizes a fair value hierarchy that prioritizes the inputs to valuation techniques used to measure fair value into three broad levels. A brief description of those three levels is as follows:

- Level 1: Observable inputs such as quoted prices in active markets for identical assets or liabilities.
- Level 2: Inputs other than quoted prices that are observable for the asset or liability, either directly or indirectly.
- Level 3: Significant unobservable inputs.

The Company's financial assets and liabilities subject to fair value measurements as of March 31, 2010 are as follows:

|  | Fair value |  | Fair Value Measurements Using Fair Value Hierarchy |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  | Level 1 |  | Level 2 | Level 3 |  |
| Assets: |  |  |  |  |  |  |  |
| Cash equivalents | \$ | 39,331 | \$ | 39,331 | - |  | - |
| Current marketable securities - available for sale |  | 17,998 |  | 17,998 | - |  | - |
| Long-term marketable securities - available for sale |  | 70,174 |  | 70,174 | - |  | - |
| Total assets | \$ | 127,503 | \$ | 127,503 | - |  | - |
| Liabilities: |  |  |  |  |  |  |  |
| Contingent consideration | \$ | 12,000 |  | - | - | \$ | 12,000 |
| Total liabilities | \$ | 12,000 |  | - | - | \$ | 12,000 |

During the quarter ended March 31, 2010, the Company had no assets measured at fair value on a recurring basis using significant unobservable inputs (Level 3). No gains or losses resulting from the fair value measurement of financial assets were included in the Company's earnings. The Company has recorded a contingent consideration as a result of the February 10, 2010 acquisition of Big Buddha, Inc. (see Note R). The contingent consideration may be paid to the seller of Big Buddha based on the financial performance of Big Buddha for each of the twelve-month periods ending on March 31, 2011, 2012 and 2013. The fair value of the contingent payments was estimated using the present value of management's projections of the financial results of Big Buddha during the earn-out period.

In April 2009, the FASB issued additional guidance for estimating fair value in accordance with ASC Topic 820 . The additional guidance addresses determining fair value when the volume and level of activity for an asset or liability have significantly decreased and identifying transactions that are not orderly. The adoption of this guidance did not have a material effect on the Company's Condensed Consolidated Financial Statements.

The Company adopted the provisions of FASB ASC 825-10, "Financial Instruments" ("ASC 825-10") on January 1, 2008. ASC 825-10 permits entities to choose to measure many financial instruments and certain other items at fair value that are not currently required to be measured at fair value. ASC 825-10 also establishes presentation and disclosure requirements designed to facilitate comparisons between entities that chose different measurement attributes for similar assets and liabilities. The Company has elected not to measure any eligible items at fair value.

## Note I - Inventories

Inventories, which consist of finished goods on hand and in transit, are stated at the lower of cost (first-in, first-out method) or market.

## STEVEN MADDEN, LTD. AND SUBSIDIARIES

Notes to Condensed Consolidated Financial Statements - Unaudited<br>March 31, 2010<br>(\$ in thousands except per share data)

## Note J - Fair Value of Financial Instruments

The carrying value of certain financial instruments such as accounts receivable, due from factors and accounts payable approximate their fair values due to the short-term nature of their underlying terms. The fair values of the financial instruments and investments are determined by reference to market data and other valuation techniques, as appropriate. Fair value of the note receivable approximates its carrying value based upon its interest rate, which approximates current market interest rates.

## Note K - Revenue Recognition

The Company recognizes revenue on wholesale sales when products are shipped pursuant to its standard terms, which are freight on board (FOB) warehouse, or when products are delivered to the consolidators as per the terms of the customers' purchase order. Sales reductions for anticipated discounts, allowances and other deductions are recognized during the period when sales are recorded. Customers retain the right to replacement of the product for poor quality or improper or short shipments, which have historically been immaterial. Retail sales are recognized when the payment is received from customers and are recorded net of returns. The Company also generates commission income acting as a buying agent by arranging to manufacture private label shoes to the specifications of its clients. The Company's commission revenue inclu des partial recovery of its design, product and development costs for the services provided to certain suppliers in connection with the Company's private label business. Commission revenue and product and development cost recoveries are recognized as earned when title of the product transfers from the manufacturer to the customer and are reported on a net basis after deducting related operating expenses.

The Company licenses its trademarks for use in connection with the manufacturing, marketing and sale of cold weather accessories, sunglasses, eyewear, outerwear, bedding, hosiery, women's fashion apparel and jewelry. The license agreements require the licensee to pay the Company a royalty and, in substantially all of the agreements, an advertising fee based on the higher of a minimum or a net sales percentage as defined in the various agreements. In addition, under the terms of retail selling agreements, most of the Company's international distributors are required to pay the Company a royalty based on a percentage of net sales, in addition to a commission on the purchases of the Company's products. Licensing revenue is recognized on the basis of net sales reported by the licensees, or the minimum guaranteed royalties, if higher. In substantially all of the Company's license agreements, the minimum guaranteed royalty is earned and payable in advance on a quarterly basis, and offset against earned royalties at the end of each quarter. For the Company's international distributors, licensing income is recognized on the basis of net sales reported and commission is recognized when title of the product transfers from the manufacturer to the customer.

## Note L - Taxes Collected From Customers

The Company accounts for certain taxes collected from its customers in accordance with the FASB ASC 605-45-50, "Revenue Recognition - Principal Agent Considerations - Disclosure" ("ASC 605-45-50"). ASC 605-45-50 allows companies to adopt a policy of presenting taxes in the income statement on either a gross basis (included in revenues and costs) or net basis (excluded from revenues). Taxes within the scope of ASC $605-45-50$ would include taxes that are imposed on a revenue transaction between a seller and a customer, for example, sales taxes, use taxes, value-added taxes and some types of excise taxes. The Company has consistently recorded all taxes within the scope of ASC 605-45-50 on a net basis.

## Note M - Sales Deductions

The Company supports retailers' initiatives to maximize the sales of its products on the retail floor by subsidizing the co-op advertising programs of such retailers, providing them with inventory markdown allowances and participating in various other marketing initiatives of its major customers. Such expenses are reflected in the Condensed Consolidated Statement of Income as deductions to net sales. For the three-month periods ended March 31, 2010 and 2009, the total deduction to net sales for these expenses was $\$ 6,041$ and $\$ 5,154$, respectively.

## STEVEN MADDEN, LTD. AND SUBSIDIARIES

Notes to Condensed Consolidated Financial Statements - Unaudited<br>March 31, 2010<br>(\$ in thousands except per share data)

## Note $\mathbf{N}$ - Cost of Sales

All costs incurred to bring finished products to the Company's distribution center and, in the Retail segment, the costs to bring products to the Company's stores, are included in the cost of sales line on the Condensed Consolidated Statement of Income. These include the cost of finished products, purchase commissions, letter of credit fees, brokerage fees, sample expenses, custom duty, inbound freight, royalty payments on licensed products, labels and product packaging. All warehouse and distribution costs related to the Wholesale Footwear and Wholesale Accessories segment and freight to customers, if any, are included in the operating expenses line item of the Company's Condensed Consolidated Statement of Income. The Company's gross margins may not be comparable to other companies in the industry because some companies may include warehouse and distribution costs as a component of cost of sales, while other companies report on the same basis as the Company and include them in operating expenses.

## Note O - Income Taxes

The Company's effective income tax rate for the quarters ended March 31, 2010 and 2009 was $40.0 \%$ and $38.5 \%$, respectively. The increase in the effective income tax rate is due to increases in state and local taxes, among other matters, some of which require the Company to file tax returns on a consolidated basis in states where in previous years, returns were filed for only one of the Company's subsidiary entities. In addition, some tax jurisdictions have revised their allocation formulas resulting in the Company having higher taxable incomes in those jurisdictions.

## Note P - Net Income Per Share of Common Stock

Basic income per share is based on the weighted average number of shares of common stock outstanding during the period. Diluted income per share reflects: a) the potential dilution assuming shares of common stock were issued upon the exercise of outstanding in-the-money options and the proceeds thereof were used to purchase treasury stock at the average market price during the period, and b) the vesting of granted nonvested restricted stock awards for which the assumed proceeds upon grant are deemed to be the amount of compensation cost attributable to future services and are not yet recognized using the treasury stock method, to the extent dilutive. For the three months ended March 31, 2010, no stock options were excluded from the calculation, as compared to approximately 383,000 stock options that were excluded on March 31, 2009 because inclusion of such shares would be antidilutive. For the quarters ended March 31, 2010 and 2009, the unvested restricted stock awards were dilutive.

## Note Q - Stock-Based Compensation

In March 2006, the Board of Directors approved the Steven Madden, Ltd. 2006 Stock Incentive Plan (the "Plan") under which nonqualified stock options, stock appreciation rights, performance shares, restricted stock, other stock-based awards and performance-based cash awards may be granted to employees, consultants and non-employee directors. The stockholders approved the Plan on May 26, 2006. On May 25, 2007, the stockholders approved an amendment to the Plan to increase the maximum number of shares that may be issued under the Plan from $1,800,000$ to $2,325,000$. On May 22, 2009, the stockholders approved a second amendment to the Plan that increased the maximum number of shares that may be issued under the Plan to $6,096,000$. The following table summarizes the number of shares of common stock authorized for use under the Plan, the amount of stock-based awards issued (net of expired or cancelled) under the Plan and the amount of common stock available for the grant of stock-based awards under the Plan:

| Common stock authorized | 6,096,000 |
| :---: | :---: |
| Stock based awards, including restricted stock and stock options granted, net of expired or cancelled | 2,884,000 |
| Common stock available for grant of stock based awards as of March 31, $2010$ | 3,212,000 |

## STEVEN MADDEN, LTD. AND SUBSIDIARIES

## Notes to Condensed Consolidated Financial Statements - Unaudited

March 31, 2010
(\$ in thousands except per share data)

## Note $\mathbf{Q}$ - Stock-Based Compensation (continued)

Total equity-based compensation for the three months ended March 31 is as follows:

|  | 2010 |  | 2009 |  |
| :---: | :---: | :---: | :---: | :---: |
| Restricted stock | \$ | 1,286 | \$ | 1,053 |
| Stock options |  | 530 |  | 190 |
| Total | \$ | 1,816 | \$ | 1,243 |

Equity-based compensation is included in operating expenses on the Company's Condensed Consolidated Statements of Income.

## Stock Options

Cash proceeds and intrinsic values related to total stock options exercised during the three-month periods ended March 31, 2010 and 2009 are as follows:

|  | Three Months Ended March 31, |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
|  | 2010 |  | 2009 |  |
| Proceeds from stock options exercised | \$ | 332 | \$ | - |
| Intrinsic value of stock options exercised | \$ | 588 | \$ | - |

During the three months ended March 31, 2010, 32,498 options vested with a weighted average exercise price of $\$ 11.87$, and 24,000 options vested with a weighted average exercise price of $\$ 11.61$ during the three months ended March 31, 2009. As of March 31, 2010, there were 1,347,000 unvested options with a total unrecognized compensation cost of $\$ 6,343$ and an average vesting period of 3.1 years. As of March 31, 2009, there were 602,000 unvested options with a total unrecognized compensation cost of $\$ 2,212$ and an average vesting period of 3.4 years.

The Company uses the Black-Scholes option-pricing model to estimate the fair value of options granted, which requires several assumptions. The expected term of the options represents the estimated period of time until exercise and is based on the historical experience of similar awards. Expected volatility is based on the historical volatility of the Company's stock. The risk free interest rate is based on the U.S. Treasury yield curve in effect at the time of the grant. With the exception of special dividends paid in November of 2005 and 2006, the Company historically has not paid regular dividends and thus the expected dividend rate is assumed to be zero. The weighted average fair value of options granted during the three months ended March 312010 and 2009 was approximately $\$ 10.07$ and $\$ 4.91$, respectively, using the Black-Scholes option-pricing model with the following assumptions:

|  | $\mathbf{2 0 1 0}$ | $\mathbf{2 0 0 9}$ |  |
| :--- | :---: | :---: | :---: |
| Volatility | $50 \%$ | $51 \%$ to $52 \%$ |  |
| Risk free interest rate | $1.87 \%$ to $2.16 \%$ |  | $1.39 \%$ to $1.57 \%$ |
| Expected life in years | 3.4 to 3.9 | 4 |  |
| Dividend yield | 0 | 0 |  |

## STEVEN MADDEN, LTD. AND SUBSIDIARIES

## Notes to Condensed Consolidated Financial Statements - Unaudited <br> March 31, 2010 <br> (\$ in thousands except per share data)

## Note Q - Stock-Based Compensation (continued)

Activity relating to stock options granted under the Company's plans and outside the plans during the three months ended March 31, 2010 is as follows:

|  | Number of Shares | Weighted Average Exercise Price |  | Weighted Average Remaining Contractual Term | Aggregate Intrinsic Value |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Outstanding at January 1, 2010 | 1,615,000 | \$ | 13.68 |  |  |  |
| Granted | 110,000 |  | 26.50 |  |  |  |
| Exercised | $(39,000)$ |  | 11.00 |  |  |  |
| Cancelled/Forfeited | $(10,000)$ |  | 12.49 |  |  |  |
| Outstanding at March 31, 2010 | 1,676,000 | \$ | 14.59 | 5.0 years | \$ | 30,066 |
| Exercisable at March 31, 2010 | $\xrightarrow{329,000}$ | \$ | 9.59 | 3.4 years | \$ | 7,552 |

## Restricted Stock

The following table summarizes restricted stock activity during the three months ended March 31, 2010 and 2009:


As of March 31, 2010, there was $\$ 6,687$ of total unrecognized compensation cost related to restricted stock awards granted under the Plan. This cost is expected to be recognized over a weighted-average of 2.8 years. The Company determines the fair value of its restricted stock awards based on the market price of its common stock on the date of grant.

## Note $\mathbf{R}$ - Acquistions

## Big Buddha

On February 10, 2010, the Company acquired all of the outstanding shares of stock of privately held Big Buddha, Inc. ("Big Buddha") from its sole stockholder ("Seller"). Founded in 2003, Big Buddha designs and markets fashion-forward handbags to specialty retailers and better department stores. Management believes that Big Buddha is a strategic fit for the Company. The acquisition was completed for consideration of $\$ 11,029$ in cash, net of cash acquired, subject to adjustment, plus contingent payments pursuant to an earn-out agreement with the Seller. The earn-out agreement provides for potential payments to the Seller based on the financial performance of Big Buddha handbags for each of the twelve-month periods ending on March 31, 2011, 2012 and 2013. The fair value of the contingent payments was estimated using the present value of management's projections of the financial results of Big Buddha during the earn-out period. As of March 31, 2010, the Company estimates the fair value of the contingent consideration to be $\$ 12,000$.

## STEVEN MADDEN, LTD. AND SUBSIDIARIES

Notes to Condensed Consolidated Financial Statements - Unaudited
March 31, 2010
(\$ in thousands except per share data)

## Note $\mathbf{R}$ - Acquisitions (continued)

The transaction was accounted for using the acquisition method required by GAAP. Accordingly, the assets and liabilities of Big Buddha were adjusted to their fair values, and the excess of the purchase price over the fair value of the assets acquired, including identified intangible assets, was recorded as goodwill. The fair values assigned to tangible and intangible assets acquired and liabilities assumed are based on management's estimates and assumptions, which are subject to change. The purchase price has been preliminarily allocated as follows:

| Accounts receivable | $\$$ | 641 |
| :--- | ---: | ---: |
| Inventory | 1,177 |  |
| Prepaid expenses and other current assets | 88 |  |
| Trade name | 4,100 |  |
| Customer relationships | 4,900 |  |
| Non-compete agreement | 450 |  |
| Accounts payable | $(171)$ |  |
| Accrued expenses | $(456)$ |  |
| Total fair value excluding goodwill | 10,729 |  |
| Goodwill | 12,300 |  |
|  |  |  |
| Net assets acquired | $\$$ | 23,029 |

The purchase price and related allocation are preliminary and may be revised as a result of adjustments made to the purchase price pursuant to the earn-out provisions or as additional information regarding assets and liabilities require. Contingent consideration classified as a liability will be remeasured at fair value at each reporting date, until the contingency is resolved, with changes recognized in earnings. The goodwill related to this transaction is expected to be deductible for tax purposes over 15 years.

The Company incurred approximately $\$ 410$ in transaction related costs applicable to the Big Buddha acquisition during the quarter ended March 31, 2010. These expenses are included in operating expenses in the Company's Condensed Consolidated Statements of Income.

The results of operations of Big Buddha have been included in the Company's Condensed Consolidated Statements of Income from the date of the acquisition. Unaudited pro forma information related to this acquisition is not included, as the impact of this transaction is not material to the Company's consolidated results.

## Zone 88 and Shakedown Street

On July 8, 2009, the Company acquired certain of the assets constituting the Zone 88 and Shakedown Street (together "Zone 88 ") lines of SML Brands, LLC, a subsidiary of Aimee Lynn, Inc. SML Brands designs, sources and markets primarily private label accessories and licensed brands, principally handbags, belts and small leather goods, for mass merchants and mid-tier retailers. Management believes that Big Buddha is a strategic fit for the Company. The acquisition was completed for $\$ 1,348$ in cash. The fair values assigned to tangible and intangible assets acquired and liabilities assumed are based on management's estimates. The Company allocated $\$ 220$ to current assets, $\$ 409$ to the value of customer relationships, $\$ 841$ to goodwill and $\$ 122$ to liabilities assumed. The value of customer relationships is being amortized over ten years. The results of operations of Zone 88 have been included in the Company's Condensed Consolidated Statements of Income from the date of the acquisition. Unaudited pro forma information related to this acquisition is not included, as the impact of this transaction is not material to the Company's consolidated results.

## STEVEN MADDEN, LTD. AND SUBSIDIARIES

Notes to Condensed Consolidated Financial Statements - Unaudited
March 31, 2010
(\$ in thousands except per share data)

## Note S - Goodwill and Intangible Assets

The following is a summary of the carrying amount of goodwill by segment for the three months ended March 31, 2010:

|  | Wholesale |  |  |  | Retail |  | Net Carrying <br> Amount |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Footwear |  | Accessories |  |  |  |  |  |
| Balance at January 1, 2010 | \$ | 1,547 | \$ | 17,265 | \$ | 5,501 | \$ | 24,313 |
| Acquisition of Big Buddha |  | 0 |  | 12,300 |  | 0 |  | 12,300 |
| Balance at March 31, 2010 | \$ | 1,547 | \$ | 29,565 | \$ | 5,501 | \$ | 36,613 |

The following table details identifiable intangible assets as of March 31, 2010:

|  | Estimated lives | Cost basis |  | Accumulated Amortization |  | Net Carrying Amount |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Trade name | 6-10 years | \$ | 4,300 | \$ | 208 | \$ | 4,092 |
| Customer relationships | 10 years |  | 11,709 |  | 2,265 |  | 9,444 |
| License agreements | 3-6 years |  | 5,600 |  | 4,348 |  | 1,252 |
| Non-compete agreement | 5 years |  | 1,380 |  | 605 |  | 775 |
| Other | 3 years |  | 14 |  | 13 |  | 1 |
|  |  | \$ | 23,003 | \$ | 7,439 | \$ | 15,564 |

The estimated future amortization expense of purchased intangibles as of March 31, 2010 is as follows:

| 2010 (remaining nine months) | $\$ 2,202$ |  |
| :--- | ---: | ---: |
| 2011 | 2,412 |  |
| 2012 | 1,673 |  |
| 2013 | 1,673 |  |
| 2014 | 1,673 |  |
| Thereafter | 5,931 |  |
|  | $\$$ | 15,564 |
|  | $\$$ |  |

## Note T-Comprehensive Income

Comprehensive income for the three-month periods ended March 31, 2010 and 2009, after considering other comprehensive income including unrealized gain on marketable securities of $\$ 220$ and $\$ 38$, was $\$ 15,605$ and $\$ 6,615$, respectively.

## STEVEN MADDEN, LTD. AND SUBSIDIARIES

Notes to Condensed Consolidated Financial Statements - Unaudited
March 31, 2010
(\$ in thousands except per share data)

Note U - Commitments, Contingencies and Other

## [1] Legal proceedings:

(a) On June 24, 2009, The Center For Environmental Health filed a lawsuit, Center for Environmental Health v. Lulu NYC, LLC, Steve Madden, Ltd., Steve Madden Retail, Inc., et al., Case No. RG09459448, in California Superior Court, Alameda County, against the Company and dozens of other California retailers and vendors of leather, vinyl, and/or imitation leather handbags, belts, and shoes alleging that the retailers and vendors failed to warn that certain of such products may expose California citizens to lead and lead compounds. The parties have been in negotiations to resolve the matters informally and have finalized the substance of a consent judgment, the terms of which are not material to the Company's Condensed Consolidat ed Financial Statements.
(b) On June 24, 2009, a class action lawsuit, Shahrzad Tahvilian, et al. v. Steve Madden Retail, Inc. and Steve Madden, Ltd., Case No. BC 414217, was filed in the Superior Court of California, Los Angeles County, against the Company and its wholly-owned subsidiary, Steven Madden Retail, Inc. The complaint, which seeks unspecified damages, alleges violations of California labor laws, including, among other things, that the Company failed to provide mandated meal breaks to its employees and failed to provide overtime pay as required. The Company filed an answer in the litigation denying all allegations stated in the complaint. In March of 2010, the parties submitted the claim to private mediation and a resolution has been delayed unti 1 August 2010 pending further discovery. The Company, with the advice of legal counsel, has evaluated the liability in this case and believes that it is not likely to exceed $\$ 1,000$. Accordingly, the Company accrued $\$ 1,000$ in the fiscal year 2009. The accrual is subject to change to reflect the status of this matter.
(c) On August 10, 2005, following the conclusion of an audit of the Company conducted by auditors for U.S. Customs and Border Protection ("U.S. Customs") during 2004 and 2005, U.S. Customs issued a report that asserts that certain commissions that the Company treated as "buying agents' commissions" (which are non-dutiable) should be treated as "selling agents' commissions" and hence are dutiable. In September of 2007, Customs notified the Company that it had finalized its assessment of the underpaid duties to be $\$ 1,400$. On October 20 , 2005, U.S. Immigration and Customs Enforcement notified the Company's legal counsel that a formal investigation of the Company's importing practices had been commenced as a result of the audit. The Company has contested the conclusions of the U. S. Customs audit and filed a request for review and issuance of rulings thereon by U.S. Customs Headquarters, Office of Regulations and Rulings, under internal advice procedures. On November 28, 2007, U.S. Customs Headquarters informed the Company that its request for internal advice had been accepted and was under review. All efforts by U.S. Customs to collect additional duties, fees, interest or penalties have been stayed pending final decision of U.S. Customs Headquarters. In the event that the U.S. Customs auditors' position is ultimately upheld, the Company may be subject to monetary penalties. A final determination of the matter may not occur for several months or even years. The Company, with the advice of legal counsel, evaluated the liability in the case, including additional duties, interest and penalties, and believes that it is not likely to exceed $\$ 2,700$. Therefore, as of December 31, 2007, the Company had recorded a total reserve of $\$ 2,700$ that was increased by $\$ 256$ in 2008 and $\$ 89$ in 2009 to reflect anticipated additional interest costs, bringing the reserve as of December 31, 2009 and 2008 to $\$ 3,045$ and $\$ 2,956$, respectively. Such reserve is subject to change to reflect the status of this matter.
(d) The Company has been named as a defendant in certain other lawsuits in the normal course of business. In the opinion of management, after consulting with legal counsel, the liabilities, if any, resulting from these matters should not have a material effect on the Company's financial position or results of operations. It is the policy of management to disclose the amount or range of reasonably possible losses in excess of recorded amounts.

## STEVEN MADDEN, LTD. AND SUBSIDIARIES

Notes to Condensed Consolidated Financial Statements - Unaudited
March 31, 2010
(\$ in thousands except per share data)

## Note $V$ - Operating Segment Information

The Company operates the following business segments: Wholesale Footwear, Wholesale Accessories, Retail, First Cost and Licensing. The Wholesale Footwear segment, through sales to department and specialty stores worldwide, derives revenue from sales of branded women's, men's, girls' and children's footwear. The Wholesale Accessories segment, which includes branded and private label handbags, belts and small leather goods, derives revenue from sales to department and specialty stores worldwide. The Retail segment, through the operation of Company owned retail stores and the Company's website, derives revenue from sales of branded women's, men's and children's footwear and accessories. The First Cost segment represents activities of a subsidiary which earns commissions for serving as a buyi ng agent of footwear products to mass-market merchandisers, shoe chains and other off-price retailers with respect to their purchase of footwear. In the License segment, the Company licenses its Steve Madden® and Steven by Steve Madden® trademarks for use in connection with the manufacturing, marketing and sale of cold weather accessories, sunglasses, eyewear, outerwear, bedding, hosiery and women's fashion apparel and jewelry.

| Quarter ended, | Wholesale Footwear |  | Wholesale Accessories |  | Total Wholesale |  | Retail |  | First Cost |  | Licensing |  | Consolidated |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| March 31, 2010: |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Net sales to external customers | \$ | 82,755 | \$ | 20,337 | \$ | 103,092 | \$ | 28,516 |  |  |  |  | \$ | 131,608 |
| Gross profit |  | 35,432 |  | 8,338 |  | 43,770 |  | 16,167 |  |  |  |  |  | 59,937 |
| Commissions and licensing fees net |  | - |  | - |  | - |  |  | \$ | 4,946 | \$ | 1,238 |  | 6,184 |
| Income (loss) from operations |  | 16,741 |  | 3,055 |  | 19,796 |  | $(1,121)$ |  | 4,946 |  | 1,238 |  | 24,859 |
| Segment assets | \$ | 195,389 | \$ | 73,031 |  | 268,420 |  | 51,953 |  | 35,597 |  | - |  | 355,970 |
| Capital expenditures |  |  |  |  | \$ | 264 | \$ | 404 | \$ | - | \$ | - | \$ | 668 |
| March 31, 2009: |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Net sales to external customers | \$ | 65,201 | \$ | 16,084 | \$ | 81,285 | \$ | 26,144 |  |  |  |  | \$ | 107,429 |
| Gross profit |  | 25,802 |  | 5,176 |  | 30,978 |  | 12,509 |  |  |  |  |  | 43,487 |
| Commissions and licensing fees net |  | - |  | - |  | - |  | - | \$ | 2,068 | \$ | 837 |  | 2,905 |
| Income (loss) from operations |  | 10,862 |  | 2,046 |  | 12,908 |  | $(5,509)$ |  | 2,068 |  | 837 |  | 10,304 |
| Segment assets | \$ | 162,646 | \$ | 37,554 |  | 200,200 |  | 46,416 |  | 7,529 |  | - |  | 254,145 |
| Capital expenditures |  |  |  |  | \$ | 191 | \$ | 991 | \$ | - | \$ | - | \$ | 1,182 |

Revenues by geographic area for the quarters ended March 31, 2010 and 2009 are as follows:

|  | Quarter ended March 31, |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
| Domestic | \$ | 125,997 | \$ | 102,245 |
| International |  | 5,611 |  | 5,184 |
| Total | \$ | 131,608 | \$ | 107,429 |

The following discussion of our financial condition and results of operations should be read in conjunction with the unaudited Consolidated Financial Statements and notes thereto appearing elsewhere in this document.

This Quarterly Report contains certain forward-looking statements as that term is defined in the federal securities laws. The events described in forwardlooking statements contained in this Quarterly Report may not occur. Generally forward-looking statements relate to business plans or strategies, projected or anticipated benefits or other consequences of our plans or strategies, projected or anticipated benefits from acquisitions to be made by us, or projections involving anticipated revenues, earnings or other aspects of our operating results. The words "may", "will", "expect", "believe", "anticipate", "project", "plan", "intend", "estimate", and "continue", and their opposites and similar expressions are intended to identify forward-looking statements. We caution you that these statements are not guarantees of future performance or events and are subject to a number of uncertainties, risks and other influences, many of which are beyond our control, that may influence the accuracy of the statements and the projections upon which the statements are based. Factors that may affect our results include, but are not limited to, the risks and uncertainties discussed in our Annual Report on Form 10-K for the year ended December 31, 2009. Any one or more of these uncertainties, risks and other influences could materially affect our results of operations and whether forward-looking statements made by us ultimately prove to be accurate. Our actual results, performance and achievements could differ materially from those expressed or implied in these forward-looking statements. We undertake no obligation to publicly update or revise any forward-looking statements, whether from new information, future events or otherwise.

## Overview:

(\$ in thousands, except retail sales data per square foot and earnings per share and per share data)
Steven Madden, Ltd. and its subsidiaries (collectively, "the Company") designs, sources, markets and sells fashion-forward footwear for women, men and children. In addition, we design, source, market and sell name brand and private label fashion accessories, such as handbags and belts. We distribute products through department and specialty stores, our retail stores, our e-commerce website throughout the United States and through special distribution arrangements in Canada, Europe, Central and South America, Australia, Asia and Africa. Our product line includes a broad range of updated styles which are designed to establish or capitalize on market trends, complemented by core products. We have established a reputation for our creative designs, popular styles and quality products at accessible price points.

On March 24, 2010, the Board of Directors declared a 3-for-2 stock split of the Company's outstanding shares of common stock, to be effected in the form of a stock dividend on the Company's outstanding common stock. Stockholders of record at the close of business on April 20, 2010 received one additional share of Steven Madden Ltd. common stock for every two shares of common stock owned on this date. The additional shares were distributed on May 3, 2010. Stockholders received cash in lieu of any fractional shares of common stock they otherwise would have received in connection with the dividend. All share and per share data provided herein gives effect to this stock split, applied retroactively.

On February 10, 2010, we acquired all of the outstanding shares of stock of privately held Big Buddha, Inc. ("Big Buddha") from its sole stockholder ("Seller"). Founded in 2003, Big Buddha designs and markets fashion-forward handbags to specialty retailers and better department stores. We believe that Big Buddha is a strategic fit for our Company. The acquisition was completed for consideration of $\$ 11,029 \mathrm{in}$ cash, net of cash acquired, subject to adjustment, plus contingent payments pursuant to an earn-out agreement with the Seller. The earn-out agreement provides for potential payments to the Seller based on the financial performance of Big Buddha handbags for each of the twelve-month periods ending on March 31, 2011, 2012 and 2013. The fair value of the contingent payments was estimated using the present value of management's projections of the financial results of Big Buddha during the earn-out period. As of March 31, 2010, the Company estimates the fair value of the contingent consideration to be $\$ 12,000$.

We continued our trend of positive sales and earnings growth during the first quarter of 2010. Consolidated net sales for the first quarter of 2010 increased $23 \%$ to $\$ 131,608$ compared to $\$ 107,429$ in the first quarter of 2009. Our gross margin increased significantly in the first quarter of 2010 to $45.5 \%$, an increase of $5 \%$ as compared to the $40.5 \%$ achieved in the first quarter of last year. During the quarter ended March 31, 2010, net income increased $134 \%$ to $\$ 15,385$ compared to $\$ 6,577$ in the same period of last year. Diluted earnings per share increased to $\$ 0.55$ per share on $28,155,000$ diluted weighted average shares outstanding compared to $\$ 0.24$ per share on $26,958,000$ diluted weighted average shares outstanding in the first quarter of last year. Net cash provided by operating activities increased to $\$ 13,125$ in the quarter ended March 31,2010 compared to $\$ 3,825$ in the same quarter of last year.

In our Retail segment, same store sales (sales of those stores, including the e-commerce website, that were in operation throughout the first quarters of 2010 and 2009) increased $13.6 \%$. As of March 31, 2010, we had 85 stores in operation, compared to 94 stores as of March 31, 2009. Sales per square foot increased to $\$ 672$ in 2010 compared to sales per square foot of $\$ 639$ achieved in 2009.

As of March 31, 2010, our total inventory decreased to $\$ 23,929$ from $\$ 28,071$ as of March 31, 2009 and the inventory turnover (calculated on a trailing twelve month average) increased to 10.4 times compared to 8.1 times last year. Our accounts receivable average collection days were 55 days in the first quarter of 2010 compared to 54 days during the same period of last year. As of March 31, 2010, we had $\$ 157,393$ in cash, cash equivalents and marketable securities, no short or long-term debt, and total stockholders' equity of $\$ 286,069$. Working capital increased to $\$ 147,155$ as of March 31,2010 , compared to $\$ 133,020$ on March 31, 2009 primarily due to the accumulated net income earned during the twelve month period ended March 31, 2010.

The following tables set forth information on operations for the periods indicated:
Selected Financial Information
Three Months Ended
March 31
(\$ in thousands)

| CONSOLIDATED: | 2010 |  |  | 2009 |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  |  |  |  |
| Net sales | \$ | 131,608 | 100\% | \$ | 107,429 | 100\% |
| Cost of sales |  | 71,671 | 54 |  | 63,942 | 60 |
| Gross profit |  | 59,937 | 46 |  | 43,487 | 40 |
| Other operating income - net of expenses |  | 6,184 | 4 |  | 2,905 | 3 |
| Operating expenses |  | 41,262 | 31 |  | 36,088 | 34 |
| Income from operations |  | 24,859 | 19 |  | 10,304 | 9 |
| Interest and other income - net |  | 784 | - |  | 396 | 1 |
| Income before income taxes |  | 25,643 | 19 |  | 10,700 | 10 |
| Net income |  | 15,385 | 12 |  | 6,577 | 6 |

By Segment:
WHOLESALE FOOTWEAR SEGMENT:

| Net sales | \$ | 82,755 | 100\% | \$ | 65,201 | 100\% |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Cost of sales |  | 47,323 | 57 |  | 39,399 | 60 |
| Gross profit |  | 35,432 | 43 |  | 25,802 | 40 |
| Operating expenses |  | 18,691 | 23 |  | 14,940 | 23 |
| Income from operations |  | 16,741 | 20 |  | 10,862 | 17 |
| WHOLESALE ACCESSORIES SEGMENT: |  |  |  |  |  |  |
| Net sales | \$ | 20,337 | 100\% | \$ | 16,084 | 100\% |
| Cost of sales |  | 11,999 | 59 |  | 10,908 | 68 |
| Gross profit |  | 8,338 | 41 |  | 5,176 | 32 |
| Operating expenses |  | 5,283 | 26 |  | 3,130 | 19 |
| Income from operations |  | 3,055 | 15 |  | 2,046 | 13 |
| RETAIL SEGMENT: |  |  |  |  |  |  |
| Net sales | \$ | 28,516 | 100\% | \$ | 26,144 | 100\% |
| Cost of sales |  | 12,349 | 43 |  | 13,635 | 52 |
| Gross profit |  | 16,167 | 57 |  | 12,509 | 48 |
| Operating expenses |  | 17,288 | 61 |  | 18,018 | 69 |
| Loss from operations |  | $(1,121)$ | (4) |  | $(5,509)$ | (21) |
| Number of stores |  | 85 |  |  | 94 |  |

FIRST COST SEGMENT:

| Other commission income - net of expenses | $\$$ | $\mathbf{4 , 9 4 6}$ | $\mathbf{1 0 0 \%}$ | $\$$ | 2,068 | $100 \%$ |
| :--- | :--- | :--- | :--- | :--- | :--- | :--- |
| LICENSING SEGMENT: |  |  |  |  |  |  |
| Licensing income - net of expenses | $\$$ | $\mathbf{1 , 2 3 8}$ | $\mathbf{1 0 0 \%}$ | $\$$ | 837 | $100 \%$ |

## RESULTS OF OPERATIONS

(\$ in thousands)

## Three Months Ended March 31, 2010 vs. Three Months Ended March 31, 2009

## Consolidated:

Net sales increased $23 \%$ to $\$ 131,608$ for the quarter ended March 31, 2010, from $\$ 107,429$ for the comparable period of 2009. Overall gross profit margin increased five percentage points to $45.5 \%$ in the first quarter of 2010 from $40.5 \%$ in the first quarter of 2009 . Operating expenses for the three months ended March 31, 2010 were $\$ 41,262$ compared to $\$ 36,088$ in the same period last year. As a percentage of sales, operating expenses for the first quarter of 2010 decreased to $31.3 \%$ from $33.6 \%$ in the same period of last year, reflecting leverage gained from sales increases. Commission and licensing fee income increased to $\$ 6,184$ in the first quarter of 2010 compared to $\$ 2,905$ in the first quarter of 2009. Net income for the first quarter of 2010 increased $134 \%$ to $\$ 15,385$ compared to net income for the quarter ended March 31, 2009 of $\$ 6,577$.

## Wholesale Footwear Segment:

Net sales generated by the Wholesale Footwear segment accounted for $\$ 82,755$ or $63 \%$, and $\$ 65,201$ or $61 \%$ of total Company net sales for the first quarters of 2010 and 2009, respectively. The $27 \%$ increase in net sales quarter over quarter was driven by net sales increases in all divisions of our Wholesale segment. Our Steve Madden Men's Division led the growth trend by posting a net sales increase of $52 \%$. This net sales increase in Steve Madden Men's is primarily due to the strong performance of the dress and casual shoe categories during the quarter. In addition, our new men's line, Madden, has been met with a favorable response, and has contributed to the net sales growth in the Wholesale Footwear segment. The Madden Girl Division continued its growth trend by recording a $42 \%$ increase in net sales in the quarter. The n et sales growth in Madden Girl is due to deeper market penetration combined with the success of the dress shoe, flat sandal and wedge categories. Net sales in our Steven Division increased by $28 \%$ in the first quarter of 2010, primarily due to an increase in shipments to the Steven Division's largest customer Nordstrom, combined with strong casual boot sales during the quarter. A net sales increase of $8 \%$ in our International Division was propelled by the Division's significant growth trend in Eastern Asia. Net sales in the Steve Madden Women's Division increased by $4 \%$ primarily due to an expansion of our Dillard's business combined with the strong performance of dress shoes during the quarter. The Elizabeth and James Division, our new brand that began shipping in the second quarter of 2009, contributed net sales of $\$ 2,667$ in the first quarter of 2010. Finally, the transition of one of the Company's mass merchant customers from a "first cost" model to a "wholesal e" model contributed \$1,581 of incremental net sales in the first quarter of 2010 .

Gross profit margin in the Wholesale Footwear segment increased to $42.8 \%$ in the first quarter of this year from $39.6 \%$ in the same period last year, primarily due to a decrease in close out sales combined with an increase in initial margins and improved operating efficiencies. In the first quarter of 2010, operating expenses increased to $\$ 18,691$, or $22.5 \%$ of net sales, compared to $\$ 14,940$, or $22.9 \%$ of net sales, in the prior year, primarily due to the incremental expenses associated with our two new brands mentioned above. Income from operations for the Wholesale Footwear segment increased to $\$ 16,741$ for the three-month period ended March 31, 2010 compared to $\$ 10,862$ for the three-month period ended March 31, 2009.

## Wholesale Accessories Segment:

Net sales generated by the Wholesale Accessories segment accounted for $\$ 20,337$ or $15 \%$, and $\$ 16,084$ or $15 \%$ of total Company net sales for the first quarters of 2010 and 2009, respectively. Our two recent acquisitions contributed to the $26 \%$ increase in net sales quarter over quarter. Our new Madden Zone Division, which results from our July 2009 acquisition of Zone 88, contributed incremental net sales of $\$ 2,763$ in the first quarter of 2010. On February 10, 2010, we acquired all of the outstanding shares of stock of privately held Big Buddha. From the date of acquisition through March 31, 2010, Big Buddha contributed net sales of $\$ 2,449$. In addition, Steve Madden Handbags, Steven Belts and private label belts all achieved double-digit sales growth in the first quarter of 2010. These increases were partially offset by net sales decreases in our Betsey Johnson and Betseyville handbag product lines.

Gross profit margin in the Wholesale Accessories segment increased to $41.0 \%$ in the first quarter of this year from $32.2 \%$ in the same period last year, primarily due to the significantly higher gross profit margins achieved by our new Big Buddha Division and a change in the mix of products. In the first quarter of 2010 , operating expenses increased to $\$ 5,283$ compared to $\$ 3,130$ in the prior year, primarily due to the incremental operating expenses associated with our new Madden Zone and Big Buddha divisions. Income from operations for the Wholesale Accessories segment increased to $\$ 3,055$ for the threemonth period ended March 31, 2010 compared to $\$ 2,046$ for the three-month period ended March 31, 2009.

## Retail Segment:

Net sales generated by the Retail segment accounted for $\$ 28,516$, or $22 \%$, and $\$ 26,144$, or $24 \%$, of total Company net sales for the three-month periods ended March 31, 2010 and 2009, respectively. We opened two new stores, closed eight under-performing stores and licensed three stores during the twelve months ended March 31, 2010. As a result, we had 85 retail stores as of March 31, 2010 compared to 94 stores as of March 31, 2009. The 85 stores currently in operation include 80 under the Steve Madden brand, four under the Steven brand and one e-commerce website. Comparable store sales (sales of those stores, including the e-commerce website, that were open throughout the first quarters of 2010 and 2009) increased $13.6 \%$ in the first quarter of this year primarily due to strong boot sales in the quarter. Gross profit as a percentage of sales improved significantly to $56.7 \%$ in the first quarter of 2010 compared to $47.8 \%$ achieved in the same period of 2009, primarily due to a decrease in promotional selling combined with improved operating efficiencies. In the first quarter of 2010 , operating expenses decreased to $\$ 17,288$, or $60.6 \%$ of net sales, compared to $\$ 18,018$, or $68.9 \%$ of net sales, primarily due to a reduction in operating expenses associated with the nine fewer stores in operation in the first quarter of 2010 when compared to the same period of last year. Loss from operations for the Retail segment improved to $\$ 1,121$ for the three-month period ended March 31,2010 compared to $\$ 5,509$ for the same period of 2009.

## First Cost Segment:

The First Cost segment generated net commission income and design fees of \$4,946 for the three-month period ended March 31, 2010, compared to \$2,068 for the comparable period of 2009. This $139 \%$ growth in the First Cost Division was driven by a significant increase in revenues from Target, Kohl's, JC Penney and K-mart.

## Licensing Segment:

During the quarter ended March 31, 2010, net licensing income increased to $\$ 1,238$ from $\$ 837$ in the same period of last year primarily due to sales increases achieved by several of our licensees, including significant sales growth of our bedding and outerwear licensees.

## LIQUIDITY AND CAPITAL RESOURCES

## (\$ in thousands)

On July 10, 2009, we entered into a collection agency agreement with Rosenthal \& Rosenthal, Inc. ("Rosenthal") that became effective on September 15 , 2009. The agreement provides us with a credit facility in the amount of $\$ 30,000$, having a sub-limit of $\$ 15,000$ on the aggregate face amount of letters of credit, at an interest rate that, at our election, is tied to either the prime rate or LIBOR. The agreement can be terminated by Rosenthal at any time with 60 days' prior written notice, or by us at any time after the expiration of the first contract year with 60 days' prior written notice.

As of March 31, 2010, we had working capital of $\$ 147,155$. We had cash and cash equivalents of $\$ 69,221$, investments in marketable securities of $\$ 88,172$ and we did not have any long term debt.

We believe that based upon our current financial position and available cash, cash equivalents and marketable securities, we will meet all of our financial commitments and operating needs for at least the next twelve months.

## OPERATING ACTIVITIES

## (\$ in thousands)

Cash provided by operations increased by $\$ 9,300$ to $\$ 13,125$ in the first quarter of 2010 from $\$ 3,825$ in the first quarter of last year. The increase was driven by the income growth in the first quarter of this year.

## INVESTING ACTIVITIES

## (\$ in thousands)

During the three-month period ended March 31, 2010, we invested $\$ 6,332$ in marketable securities and received $\$ 4,000$ from the maturities and sales of securities. We also paid $\$ 11,029$ for the acquisition of Big Buddha. Additionally, we made capital expenditures of $\$ 668$, principally for the one new store opened in the current period and leasehold improvements to our showroom and for systems enhancements.

## FINANCING ACTIVITIES

## (\$ in thousands)

During the three-month period ended March 31, 2010, net cash provided by financing activities was $\$ 859$, which consisted of proceeds from the exercise of stock options of $\$ 332$ and excess tax benefit from the exercise of options of $\$ 527$.

## CONTRACTUAL OBLIGATIONS

## (\$ in thousands)

Our contractual obligations as of March 31, 2010 were as follows:

## Payment due by period

| Contractual Obligations | Total |  | $\begin{gathered} \text { Remainder of } \\ 2010 \\ \hline \end{gathered}$ |  | 2011-2012 |  | 2013-2014 |  | 2015 and after |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Operating lease obligations | \$ | 99,987 | \$ | 12,614 | \$ | 31,531 | \$ | 24,981 | \$ | 30,861 |
| Purchase obligations |  | 105,816 |  | 105,816 |  | - |  | - |  | - |
| Contingent payment liability |  | 12,000 |  | - |  | 7,500 |  | 4,500 |  |  |
| Other long-term liabilities (future minimum royalty payments) |  | 7,209 |  | 1,935 |  | 4,374 |  | 900 |  | - |
| Total | \$ | $\underline{225,012}$ | \$ | $\xrightarrow{120,365}$ | \$ | 43,405 | \$ | 30,381 | \$ | $\underline{30,861}$ |

At March 31, 2010, we had un-negotiated open letters of credit for the purchase of inventory of approximately $\$ 5,521$.
We have an employment agreement with Steven Madden, our founder and Creative and Design Chief, which provides for an annual base salary of $\$ 600$ subject to certain specified adjustments through December 31, 2019. The agreement also provides for annual bonuses based on EBITDA, revenue of any new business and royalty income over $\$ 2$ million, plus an equity grant and a non-accountable expense allowance.

We have employment agreements with certain executive officers, which provide for the payment of compensation aggregating approximately $\$ 1,971$ during the remaining nine months of $2010, \$ 1,713$ in 2011 and $\$ 1,211$ in 2012. In addition, some of the employment agreements provide for a discretionary bonus and some provide for incentive compensation based on various performance criteria as well as other benefits including stock options. Our Chief Operating Officer is entitled to deferred compensation calculated as a percentage of his base salary.

In connection with our acquisition of Big Buddha during the first fiscal quarter of 2010, we are subject to potential earn-out payments to the seller of Big Buddha based on the annual performance of Big Buddha through March 31, 2013.

Virtually all of our products are produced at overseas locations, the majority of which are located in China, with a smaller percentage located in Mexico, Brazil, Italy, Spain and India. We have not entered into any long-term manufacturing or supply contracts with any of these foreign companies. We believe that a sufficient number of alternative sources exist outside of the United States for the manufacture of our products. We currently make approximately $99 \%$ of our purchases in U.S. dollars.

## INFLATION

We do not believe that the inflation experienced over the last few years in the United Sates, where we primarily compete, has had a significant effect on the Company's sales or profitability. Historically, we have minimalized the impact of product cost increases by improving operating efficiencies, changing suppliers and increasing prices. However, no assurance can be given that we will be able to offset such inflationary cost increases in the future.

## OFF BALANCE SHEET ARRANGEMENTS

The Company has no off-balance sheet arrangements.

## CRITICAL ACCOUNTING POLICIES AND THE USE OF ESTIMATES

Management's Discussion and Analysis of Financial Condition and Results of Operations is based upon our Condensed Consolidated Financial Statements which have been prepared in accordance with GAAP. The preparation of these financial statements requires management to make estimates and judgments that affect the reported amounts of assets, liabilities, sales and expenses, and related disclosure of contingent assets and liabilities. Estimates by their nature are based on judgments and available information. Our estimates are made based upon historical factors, current circumstances and the experience and judgment of management. Assumptions and estimates are evaluated on an ongoing basis and we may employ outside experts to assist in evaluations. Therefore, actual results could materially differ from those estimates under different a ssumptions and conditions. Management believes the following critical accounting estimates are more significantly affected by judgments and estimates used in the preparation of our Condensed Consolidated Financial Statements: allowance for bad debts, returns, and customer chargebacks; inventory reserves; valuation of intangible assets; litigation reserves and cost of sales.

Allowances for bad debts, returns and customer chargebacks. We provide reserves against our trade accounts receivables for future customer chargebacks, coop advertising allowances, discounts, returns and other miscellaneous deductions that relate to the current period. The reserve against our non-factored trade receivables also includes estimated losses that may result from customers' inability to pay. The amount of the reserve for bad debts, returns, discounts and compliance chargebacks are determined by analyzing aged receivables, current economic conditions, the prevailing retail environment and historical dilution levels for customers. We evaluate anticipated cust omer markdowns and advertising chargebacks by reviewing several performance indicators for our major customers. These performance indicators (which include inventory levels at the retail floors, sell through rates and gross margin levels) are analyzed by Management to estimate the amount of the anticipated customer allowance. Failure to correctly estimate the amount of the reserve could materially impact our results of operations and financial position.

Inventory reserves. Inventories are stated at lower of cost or market, on a first-in, first-out basis. We review inventory on a regular basis for excess and slow moving inventory. The review is based on an analysis of inventory on hand, prior sales, and expected net realizable value through future sales. The analysis includes a review of inventory quantities on hand at period-end in relation to year-to-date sales and projections for sales in the foreseeable future as well as subsequent sales. We consider quantities on hand in excess of estimated future sales to be at risk for market impairment. The net realizable value, or market value, is determined based on the estimate of sales prices of such inventory through off-price or discount store channels. The likelihood of any material inventory write-down is dependent primarily on the expectation of future consumer demand for our product. A misinterpretation or misunderstanding of future consumer demand for our product, the economy, or other failure to estimate correctly, in addition to abnormal weather patterns, could result in inventory valuation changes, either favorably or unfavorably, compared to the valuation determined to be appropriate as of the balance sheet date.

Valuation of intangible assets. ASC Topic 350, "Intangible - Goodwill and Other", requires that goodwill and intangible assets with indefinite lives no longer be amortized, but rather be tested for impairment at least annually. This pronouncement also requires that intangible assets with finite lives be amortized over their respective lives to their estimated residual values, and reviewed for impairment in accordance with ASC Topic 360, "Property, Plant and Equipment" ("ASC Topic 360"). In accordance with ASC Topic 360, long-lived assets, such as property, equipment, leasehold improvements and goodwill subject to amortization, are re viewed for impairment annually or whenever events or changes in circumstances indicate that the carrying amount of an asset may not be recoverable. Recoverability of assets to be held and used is measured by a comparison of the carrying amount of an asset to the estimated undiscounted future cash flows expected to be generated by the asset. If the carrying amount of an asset exceeds its estimated future cash flows, an impairment charge is recognized in the amount by which the carrying amount of the asset exceeds the fair value of the asset.

Litigation reserves. Estimated amounts for litigation claims that are probable and can be reasonably estimated are recorded as liabilities in our Condensed Consolidated Financial Statements. The likelihood of a material change in these estimated reserves would be dependent on new claims as they may arise and the favorable or unfavorable events of a particular litigation. As additional information becomes available, management will assess the potential liability related to the pending litigation and revise their estimates. Such revisions in management's estimates of a contingent liability could materially impact our results of operation and financial position.

Cost of sales. All costs incurred to bring finished products to our distribution center and, in the Retail segment, the costs to bring products to our stores, are included in the cost of sales line item on our Condensed Consolidated Statement of Income. These include the cost of finished products, purchase commissions, letter of credit fees, brokerage fees, material and labor and related items, sample expenses, custom duty, inbound freight, royalty payments on licensed products, labels and product packaging. All warehouse and distribution costs are included in the operating expenses line item of our Condensed Consolidated Statements of Income. We classify shipping costs to c ustomers, if any, as operating expense. Our gross profit margins may not be comparable to other companies in the industry because some companies may include warehouse and distribution as a component of cost of sales, while other companies report on the same basis as we do and include them in operating expenses.

## ITEM 3. QUANTITATIVE AND QUALITATIVE DISCLOSURES ABOUT MARKET RISK (\$ in thousands)

We do not engage in the trading of market risk sensitive instruments in the normal course of business. Our financing arrangements are subject to variable interest rates, primarily based on the prime rate and LIBOR. The terms of our collection agency agreements with Rosenthal \& Rosenthal can be found in the Liquidity and Capital Resources section under Item 2 and in Note E to the notes to the Condensed Consolidated Financial Statements included in this Quarterly Report.

As of March 31, 2010, we held marketable securities valued at $\$ 88,172$, which consist primarily of corporate and U.S. government and federal agency bonds. These investments are subject to interest rate risk and will decrease in value if market interest rates increase. We have the ability to hold these investments until maturity. In addition, any decline in interest rates would be expected to reduce our interest income.

## ITEM 4. CONTROLS AND PROCEDURES

As required by Rule 13a-15(b) of the Securities Exchange Act of 1934 (the "Exchange Act"), our management, including our Chief Executive Officer and Chief Financial Officer, has evaluated the effectiveness of our disclosure controls and procedures as of the end of the fiscal quarter covered by this quarterly report. Based on that evaluation, the Chief Executive Officer and Chief Financial Officer have concluded that our disclosure controls and procedures (as defined in Rule 13a-15(e) under the Exchange Act) were, as of the end of the fiscal quarter covered by this quarterly report, effective to ensure that information required to be disclosed by us in reports that we file or submit under the Exchange Act is recorded, processed, summarized and reported within the time periods specified in the SEC's rules and forms and is accumulated and communicated to our management, including the Chief Executive Officer and Chief Financial Officer, to allow timely decisions regarding required disclosure.

As required by Rule 13a-15(d) under the Exchange Act, our management, including our Chief Executive Officer and Chief Financial Officer, has evaluated our internal controls over financial reporting to determine whether any changes occurred during the quarter covered by this quarterly report that have materially affected, or are reasonably likely to materially affect, our internal control over financial reporting. Based on that evaluation, there has been no such change during the quarter covered by this report.

## PART II. OTHER INFORMATION

## ITEM 1. LEGAL PROCEEDINGS

Certain legal proceedings in which we are involved are discussed in Part I, Item 3 of, and in Note L to the Consolidated Financial Statements included in our Annual Report on Form 10-K for the year ended December 31, 2009. Unless otherwise indicated, all proceedings discussed in those earlier reports remain outstanding.

On June 24, 2009, a class action lawsuit, Shahrzad Tahvilian, et al. v. Steve Madden Retail, Inc. and Steve Madden, Ltd., Case No. BC 414217, was filed in the Superior Court of California, Los Angeles County, against the Company and its wholly-owned subsidiary, Steven Madden Retail, Inc. The complaint, which seeks unspecified damages, alleges violations of California labor laws, including, among other things, that the Company failed to provide mandated meal breaks to its employees and failed to provide overtime pay as required. The Company filed an answer in the litigation denying all allegations stated in the complaint. In March of 2010, the parties submitted the claim to private mediation and a resolution has been delayed until Aug ust 2010 pending further discovery. The Company, with the advice of legal counsel, has evaluated the liability in this case and believes that it is not likely to exceed $\$ 1,000,000$. Accordingly, the Company accrued $\$ 1,000,000$ in the fiscal year 2009. The accrual is subject to change to reflect the status of this matter.

We have been named as a defendant in certain other lawsuits in the normal course of business. In the opinion of management, after consulting with legal counsel, the liabilities, if any, resulting from these matters should not have a material effect on our financial position or results of operations. It is the policy of management to disclose the amount or range of reasonably possible losses in excess of recorded amounts.

## ITEM 6. EXHIBITS

3.1 Certificate of Incorporation of Steven Madden, Ltd. (incorporated by reference to Exhibit 1 to the Company's Current Report on Form 8-K, filed with the SEC on November 23, 1998.

Amended \& Restated By-Laws of Steven Madden, Ltd. (incorporated by reference to Exhibit 99.1 to the Company’s Current Report on Form 8 -K, filed with the SEC on March 28, 2008).
4.1 Specimen Certificate for shares of Common Stock (incorporated by reference to Exhibit 4.1 to the Company's Registration Statement on Form SB-2/A, filed with the SEC on September 29, 1993).
4.2 Rights Agreement dated November 14, 2001 between the Company and American Stock Transfer and Trust Company (incorporated by reference to Exhibit 4.1 to the Company's Current Report on Form 8-K filed with the SEC on November 16, 2001.
10.1 Employment Agreement dated May 30, 2008 between the Company and Amelia Newton Varela. *
31.1 Certification of Chief Executive Officer pursuant to Rule 13a-14(a) or 15d-14(a) of the Securities Exchange Act of 1934, as adopted pursuant to Section 302 of the Sarbanes-Oxley Act of 2002. *

Certification of Chief Financial Officer pursuant to Rule 13a-14(a) or 15d-14(a) of the Securities Exchange Act of 1934, as adopted pursuant to Section 302 of the Sarbanes-Oxley Act of 2002.*

Certification of Chief Executive Officer pursuant to 18 U.S.C. Section 1350 Adopted Pursuant to Section 906 of the Sarbanes-Oxley Act of 2002.*

Certification of Chief Financial Officer pursuant to 18 U.S.C. Section 1350 Adopted Pursuant to Section 906 of the Sarbanes-Oxley Act of 2002.*

* Filed herewith.

Pursuant to the requirements of the Securities Exchange Act of 1934, the Registrant has duly caused this report on Form 10-Q to be signed on its behalf by the undersigned thereunto duly authorized.

## STEVEN MADDEN, LTD.

/S/ EDWARD R. ROSENFELD
Edward R. Rosenfeld
Chairman and Chief Executive Officer
/S/ ARVIND DHARIA
Arvind Dharia
Chief Financial Officer and
Chief Accounting Officer

Certificate of Incorporation of Steven Madden, Ltd. (incorporated by reference to Exhibit 1 to the Company's Current Report on Form 8K, filed with the SEC on November 23, 1998.

Amended \& Restated By-Laws of Steven Madden, Ltd. (incorporated by reference to Exhibit 99.1 to the Company's Current Report on Form 8-K, filed with the SEC on March 28, 2008),

Specimen Certificate for shares of Common Stock (incorporated by reference to Exhibit 4.1 to the Company's Registration Statement on Form SB-2/A, filed with the SEC on September 29, 1993).

Rights Agreement dated November 14, 2001 between the Company and American Stock Transfer and Trust Company (incorporated by reference to Exhibit 4.1 to the Company's Current Report on Form 8-K filed with the SEC on November 16, 2001.

Employment Agreement dated May 30, 2008 between the Company and Amelia Newton Varela. *
Certification of Chief Executive Officer pursuant to Rule 13a-14(a) or 15d-14(a) of the Securities Exchange Act of 1934, as adopted pursuant to Section 302 of the Sarbanes-Oxley Act of 2002. *

Certification of Chief Financial Officer pursuant to Rule 13a-14(a) or 15d-14(a) of the Securities Exchange Act of 1934, as adopted pursuant to Section 302 of the Sarbanes-Oxley Act of 2002.*

Certification of Chief Executive Officer pursuant to 18 U.S.C. Section 1350 Adopted Pursuant to Section 906 of the Sarbanes-Oxley Act of 2002.*

Certification of Chief Financial Officer pursuant to 18 U.S.C. Section 1350 Adopted Pursuant to Section 906 of the Sarbanes-Oxley Act of 2002.*

* Filed herewith.


# STEVEN MADDEN, LTD. <br> 52-16 BARNETT AVENUE <br> LONG ISLAND CITY, NY 11104 <br> T (718) 446-1800 

May 30, 2008
Dear Ms. Newton Varela:
This letter will set forth below the amended and restated terms and conditions of your employment with Steven Madden, Ltd. (the "Company"):

1. Term of Agreement: April 29, 2008 through December 31, 2010 (the "Term"), unless sooner terminated in accordance with Paragraph 9 of this Agreement.
2. Position: Executive Vice President -Wholesale and Retail. You shall report to the Chief Operating Officer or such other person as the Chief Executive Officer (the "CEO") shall direct.
3. Salary: $\$ 350,000$ per annum (paid in accordance with normal Company practice) from January 1, 2008 through December 31, 2008; and $\$ 400,000$ per annum (paid in accordance with normal Company practice) from January 1, 2009 through December 31, 2010.
4. Annual Wholesale Footwear Bonus: You shall receive a performance bonus for each of 2008, 2009 and 2010 equal to $2 \%$ of the increase, if any, in Wholesale Footwear division EBIT (earnings before interest and taxes) for that year over Wholesale Footwear division EBIT for the immediately prior year, less any deductions as shall be required to be withheld by any applicable laws and regulations. EBIT from any business acquired after the date hereof shall not be included in the bonus calculation until the second full calendar year under Company ownership. Such bonus (net of any deductions required to be withheld by any applicable laws and regulations) shall be payable on or about March 15 of the following year.
5. Annual Retail Bonus: You shall receive a performance bonus for each of 2008, 2009 and 2010 equal to $1.5 \%$ of the increase, if any, in Retail division EBIT (earnings before interest and taxes) for that year over Retail division EBIT for the immediately prior year, less any deductions as shall be required to be withheld by any applicable laws and regulations. EBIT from any business acquired after the date hereof shall not be included in the bonus calculation until the second full calendar year under Company ownership. Such bonus (net of any deductions required to be withheld by any applicable laws and regulations) shall be payable on or about March 15 of the follow ing year.
6. Long-Term Compensation: If you are still employed by the Company on December 31, 2010, you shall receive a bonus of $\$ 200,000$, less any deductions as shall be required to be withheld by any applicable laws and regulations.
7. Options: You shall be granted 50,000 options on the date hereof. In the event you are still employed by the Company, (i) on April 1, 2009, you shall be granted 25,000 options and (ii) on April 1, 2010, you shall be granted 25,000 options. All options shall vest $20 \%$ each year for five years, commencing on the first anniversary date of the grant of the options, have a term of seven years and have an exercise price equal to the market price on grant date.

## Termination:

(a) Involuntary Termination. The Company has the right to terminate your employment, on written notice to you, at any time without Cause (as defined below). In the event the Company terminates your employment without Cause, then the Term shall terminate immediately, and you shall be entitled to receive only (i) Salary payments described in Paragraph 3, at the regular intervals of payment, from the date of termination through the date this Agreement would have otherwise terminated but for the involunta ry termination plus (ii) any accrued and unpaid Bonus amounts described in Paragraphs 4 and 5 for the year prior to termination which such Bonuses shall still be payable on or about March 15 of the year following their accrual.
(b) Voluntary Termination by you or Termination for Cause. You shall have the right to terminate your employment at any time for any reason ("Voluntary Termination") and the Company shall have the right to terminate your employment at any time for Cause, on written notice to you, setting forth in reasonable detail the facts and circumstances resulting in the Cause upon which such termination is based. In the event of a Voluntary Termination or a termination by the Company for Cause, the Te rm shall terminate immediately and you shall be entitled only to any accrued and unpaid Salary described in Paragraph 3 through the date of Termination. For the purpose of this Agreement, Cause shall mean:
(i) a material breach by you of your material duties or obligations to the Company which is not remedied to the reasonable satisfaction of the Company within ten (10) days after the receipt by you of written notice of such breach from the Company;
(ii) you are convicted of, or enter a guilty or "no contest" plea with respect to a felony or a crime of moral turpitude (whether or not a felony);
(iii) you have an alcohol or substance abuse problem, which in the reasonable opinion of the Company materially interferes with your ability to perform your duties;
(iv) any act or acts of personal dishonesty, fraud, embezzlement, misappropriation or conversion intended to result in your personal enrichment at the expense of the Company, or any of its subsidiaries or affiliates, or any other material breach or violation of fiduciary duty owed to the Company, or any of its subsidiaries or affiliates;
(v) any grossly negligent act or omission or any willful and deliberate misconduct by you that results, or is likely to result, in material economic, or other harm, to the Company, or any of its subsidiaries or affiliates; or
(vi) you violate or pay fines, suffer sanctions or injunctive relief relating to (whether or not you are found to have violated) any federal or state securities laws, rules or regulations or the rules and regulations of any stock exchange on which the Company is listed or included.
(c) Disability. You shall be considered to be "Disabled" if, in the Company's reasonable opinion after receiving the written report of an independent physician selected by the Company, you are incapable, due to mental or physical disability, of performing the essential functions of your duties for a period of sixty (60) days (whether or not consecutive) during any period of one hundred twenty (120) days. In the event you shall become Disabled during the Term, the Company may terminat e your employment and the Term and the Company shall have no further obligation or liabilities to you, except payment of accrued and unpaid Salary described in Paragraph 3 through the date of termination plus any accrued and unpaid Bonus amounts described in Paragraphs 4 and 5 for the year prior to termination, which such Bonuses shall still be payable on or about March 15 of the year following their accrual.
(d) Death. In the event of your death, your employment and the Term shall terminate immediately and the Company shall have no further obligation or liabilities to you or your estate except that your estate shall be entitled to receive payment of accrued and unpaid Salary described in Paragraph 3 through the date of termination plus any accrued and unpaid Bonus amounts described in Paragraphs 4 and 5 for the year prior to your death, which such Bonuses shall still be payable on or about March 15 of the year following their accrual.
(e) Change of Control. The term "Change of Control", as used herein, shall mean when any person or group (excluding the Company or any of its affiliates) becomes the beneficial owner of securities representing $50 \%$ or more of the combined voting power of the Company's then outstanding securities. If, during the period commencing 30 days prior to a Change of Control and ending 180 days after a Change of Control, you are terminated by the Company other than for Cause, you are entitled to receive an amount equal to the lesser of (i) the average amount of total compensation actually received by you for the preceding three calendar years multiplied by 3 or (ii) the maximum amount which is tax deductible to the Company under Internal Revenue Code Section 280G. The foregoing shall be in lieu of, and not in addition to, any other payments or compensation you would otherwise be entitled to hereunder as a result of your termination.
(f) Termination Payment. Provided the Company makes the payments required under this Letter Agreement that are attributable to the termination of your employment, such payments shall be in full and complete satisfaction and release of any and all claims you or your beneficiaries, estate or legal representatives may have against the Company and/or its subsidiaries or affiliates hereunder.
10. Non-Solicitation/Non-Competition Agreement: You recognize that the services to be performed by you hereunder are special and unique. In consideration of the compensation granted herein, you agree that, while employed by the Company, and thereafter, in the event your employment is terminated for any reason other than a termination by the Company without Cause, for a period of 12 months following such termination, you shall not, directly or indirectly, anywhere in the United States, whether individually or as a principal officer, employee, partner, member, director or agent of, or consultant for, any person or entity: (i) become employed by, an owner of, or otherw ise affiliated with, or furnish services to, any business that competes with the Company, (ii) solicit any business from any customers of the Company, or (iii) hire, offer to hire, entice away, or in any manner persuade or attempt to persuade any employee of the Company to discontinue his/her employment with the Company or any other party that has a business relationship with the Company to discontinue his/her/its business relationship with the Company.
11. Covenant Not to Disclose. You covenant and agree that you will not, to the detriment of the Company, at any time during or after the Term, reveal, divulge or make known to any person (other than (i) to the Company, or (ii) in the regular course of business of the Company) or use for your own account any confidential or proprietary records, data, processes, ideas, methods, devices, business concepts, inventions, discoveries, know-how, trade secrets or any other confidential or proprietary information whatsoever (the "Confidential Information") previously possessed or used by the Company or any of its subsidiaries or affiliates, (whether or not develop ed, devised or otherwise created in whole or in part by your efforts) and made known to you by reason of your employment by or affiliation with the Company. You further covenant and agree that you shall retain all such knowledge and information which you shall acquire or develop respecting such Confidential Information in trust for the sole benefit of the Company and its successors and assigns. Additionally, you agree that all right, title and interest in and to any discoveries, processes, ideas, methods and/or business concepts that you develop during the Term relating to the business of the Company are, and shall remain the property of the Company, and you hereby assign to the Company any right, title and interest you might otherwise claim therein.
12. Business Materials, Covenant to Report. All written materials, records and documents made by you or coming into your possession concerning the business or affairs of the Company shall be the sole property of the Company and, upon the termination of your employment with the Company or upon the request of the Company at any time, you shall promptly deliver the same to the Company and shall retain no copies thereof. You agree to render to the Company such reports of your activities or activities of others under your direction during the Term as the Company may request.

## 13. Governing Law; Injunctive Relief:

13.1 The validity, interpretation, and performance of this Agreement shall be controlled by and construed under the laws of the State of New York, excluding choice of law rules thereof.
13.2 You acknowledge and agree that, in the event you shall violate any of the restrictions of Paragraphs 10,11 or 12 hereof, the Company will be without an adequate remedy at law and will therefore be entitled to enforce such restrictions by temporary or permanent injunctive or mandatory relief in any court of competent jurisdiction without the necessity of proving damages or posting a bond or other security, and without prejudice to any other remedies which it may have at law or in equity. Each of you and the Company acknowledges and agrees that, in addition to any other state having proper jurisdiction, any such relief may be sought in, and for such purpose each of you and the Company consents to the jurisdiction of, the courts of the State of New York.
14. Assignment: This Agreement, as it relates to your employment, is a personal contract and your rights and interests hereunder may not be sold, transferred, assigned, pledged or hypothecated.
15. Notices: Any and all notices or other communications or deliveries required or permitted to be given or made pursuant to any of the provisions of this Agreement shall be deemed to have been duly given or made for all purposes when hand delivered or sent by certified or registered mail, return receipt requested and postage prepaid, overnight mail or courier, or facsimile, addressed, if to the Company, at the Company's offices, Attn: CEO, and if to you, at the address of your personal residence as maintained in the Company's records, or at such other address as any party shall designate by notice to the other party given in accordance with this Paragra ph 15 .
16. Entire Agreement: This Agreement represents the entire understanding and agreement between the parties hereto with respect to the subject matter hereof, supersedes all prior agreements between such parties with respect to the subject matter hereof (including, without limitation, the letter agreement between you and the Company dated April 29, 2008), and cannot be amended, supplemented or modified orally, but only by an agreement in writing signed by the party against whom enforcement of any such amendment, supplement or modification is sought.
17. Execution in Counterparts; Signatures; Severability: This Agreement may be executed in counterparts, each of which shall be deemed to be an original, but all of which together shall constitute one and the same instrument. Facsimile or electronic mail signatures hereon shall constitute original signatures. If any provisions of this Agreement as applied to any part or to any circumstance shall be adjudged by a court to be invalid or unenforceable, the same shall in no way affect any other provision of this Agreement, the application of such provision in any other circumstances or the validity or enforceability of this Agreement.
18. Representation by Counsel; Interpretation: Each party acknowledges that it has been represented by counsel or has had the opportunity to be represented by counsel in connection with this Agreement and the transactions contemplated by this Agreement. Accordingly, any rule or law or any legal decision that would require interpretation of any claimed ambiguities in this Agreement against the party that drafted it has no application and is expressly waived by such parties. The provisions of this Agreement shall be interpreted in a reasonable manner to effect the intent of the parties hereto.

Signature: /s/ Edward R. Rosenfeld
Edward R. Rosenfeld, Interim CEO

Counter-signature:
/s/ Amelia Newton Varela
Amelia Newton Varela

## CERTIFICATION PURSUANT TO RULE 13a-14(a) OR 15d-14(a) OF THE SECURITIES

## EXCHANGE ACT OF 1934, AS ADOPTED PURSUANT TO SECTION 302

OF THE SARBANES-OXLEY ACT OF 2002

I, Edward R. Rosenfeld, certify that:

1. I have reviewed this Quarterly Report on Form 10-Q of Steven Madden, Ltd.;
2. Based on my knowledge, this report does not contain any untrue statement of a material fact or omit to state a material fact necessary to make the statements made, in light of the circumstances under which such statements were made, not misleading with respect to the period covered by this report;
3. Based on my knowledge, the financial statements, and other financial information included in this report, fairly present in all material respects the financial condition, results of operations and cash flows of the registrant as of, and for, the periods presented in this report;
4. The registrant's other certifying officer(s) and I are responsible for establishing and maintaining disclosure controls and procedures (as defined in Exchange Act Rules 13a-15(e) and 15d-15(e)) and internal controls over financial reporting (as defined in Exchange Act Rules 13a-15(f) and 15d-15(f)) for the registrant and have:
(a) Designed such disclosure controls and procedures, or caused such disclosure controls and procedures to be designed under our supervision, to ensure that material information relating to the registrant, including its consolidated subsidiaries, is made known to us by others within those entities, particularly during the period in which this report is being prepared;
(b) Designed such internal control over financial reporting, or caused such internal control over financial reporting to be designed under our supervision, to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles;
(c) Evaluated the effectiveness of the registrant's disclosure controls and procedures and presented in this report our conclusions about the effectiveness of the disclosure controls and procedures, as of the end of the period covered by this report based on such evaluation; and
(d) Disclosed in this report any change in the registrant's internal control over financial reporting that occurred during the registrant's most recent fiscal quarter (the registrant's fourth fiscal quarter in the case of an annual report) that has materially affected, or is reasonably likely to materially affect, the registrant's internal control over financial reporting; and
5. The registrant's other certifying officer(s) and I have disclosed, based on our most recent evaluation of internal control over financial reporting, to the registrant's auditors and the audit committee of the registrant's board of directors (or persons performing the equivalent functions):
(a) All significant deficiencies and material weaknesses in the design or operation of internal control over financial reporting which are reasonably likely to adversely affect the registrant's ability to record, process, summarize and report financial information; and
(b) Any fraud, whether or not material, that involves management or other employees who have a significant role in the registrant's internal control over financial reporting.

## /S/ EDWARD R. ROSENFELD

Edward R. Rosenfeld
Chairman and Chief Executive Officer
May 7, 2010

## CERTIFICATION PURSUANT TO RULE 13a-14(a) OR 15d-14(a) OF THE SECURITIES EXCHANGE ACT OF 1934, AS ADOPTED PURSUANT TO SECTION 302 OF THE SARBANES-OXLEY ACT OF 2002

## I, Arvind Dharia, certify that:

1. I have reviewed this Quarterly Report on Form 10-Q of Steven Madden, Ltd.;
2. Based on my knowledge, this report does not contain any untrue statement of a material fact or omit to state a material fact necessary to make the statements made, in light of the circumstances under which such statements were made, not misleading with respect to the period covered by this report;
3. Based on my knowledge, the financial statements, and other financial information included in this report, fairly present in all material respects the financial condition, results of operations and cash flows of the registrant as of, and for, the periods presented in this report;
4. The registrant's other certifying officer(s) and I are responsible for establishing and maintaining disclosure controls and procedures (as defined in Exchange Act Rules 13a-15(e) and 15d-15(e)) and internal controls over financial reporting (as defined in Exchange Act Rules $13 \mathrm{a}-15(\mathrm{f})$ and $15 \mathrm{~d}-15(\mathrm{f})$ ) for the registrant and have:
(a) Designed such disclosure controls and procedures, or caused such disclosure controls and procedures to be designed under our supervision, to ensure that material information relating to the registrant, including its consolidated subsidiaries, is made known to us by others within those entities, particularly during the period in which this report is being prepared;
(b) Designed such internal control over financial reporting, or caused such internal control over financial reporting to be designed under our supervision, to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles;
(c) Evaluated the effectiveness of the registrant's disclosure controls and procedures and presented in this report our conclusions about the effectiveness of the disclosure controls and procedures, as of the end of the period covered by this report based on such evaluation; and
(d) Disclosed in this report any change in the registrant's internal control over financial reporting that occurred during the registrant's most recent fiscal quarter (the registrant's fourth fiscal quarter in the case of an annual report) that has materially affected, or is reasonably likely to materially affect, the registrant's internal control over financial reporting; and
5. The registrant's other certifying officer(s) and I have disclosed, based on our most recent evaluation of internal control over financial reporting, to the registrant's auditors and the audit committee of the registrant's board of directors (or persons performing the equivalent functions):
(a) All significant deficiencies and material weaknesses in the design or operation of internal control over financial reporting which are reasonably likely to adversely affect the registrant's ability to record, process, summarize and report financial information; and
(b) Any fraud, whether or not material, that involves management or other employees who have a significant role in the registrant's internal control over financial reporting.

## /S/ ARVIND DHARIA

## Arvind Dharia

Chief Financial Officer and Chief Accounting Officer
May 7, 2010

## CERTIFICATION PURSUANT TO <br> 18 U.S.C. SECTION 1350 <br> ADOPTED PURSUANT TO <br> SECTION 906 OF THE SARBANES-OXLEY ACT OF 2002

In connection with the Quarterly Report of Steven Madden, Ltd. (the "Company") on Form 10-Q for the quarter ended March 31, 2010, as filed with the Securities and Exchange Commission on the date hereof (the "Report"), I, Edward R. Rosenfeld, Chairman and Chief Executive Officer of the Company, certify, pursuant to 18 U.S.C. Section 1350, as adopted pursuant to Section 906 of the Sarbanes-Oxley Act of 2002, that to my knowledge:
(1) The Report fully complies with the requirements of Section 13(a) or 15(d) of the Securities Exchange Act of 1934; and
(2) The information contained in the Report fairly presents, in all material respects, the financial condition and results of operations of the Company.

## CERTIFICATION PURSUANT TO <br> 18 U.S.C. SECTION 1350 <br> ADOPTED PURSUANT TO <br> SECTION 906 OF THE SARBANES-OXLEY ACT OF 2002

In connection with the Quarterly Report of Steven Madden, Ltd. (the "Company") on Form 10-Q for the quarter ended March 31, 2010, as filed with the Securities and Exchange Commission on the date hereof (the "Report"), I, Arvind Dharia, Chief Financial Officer and Chief Accounting Officer of the Company, certify, pursuant to 18 U.S.C. Section 1350, as adopted pursuant to Section 906 of the Sarbanes-Oxley Act of 2002, that to my knowledge:
(1) The Report fully complies with the requirements of Section 13(a) or 15(d) of the Securities Exchange Act of 1934; and
(2) The information contained in the Report fairly presents, in all material respects, the financial condition and results of operations of the Company.
/S/ ARVIND DHARIA
Arvind Dharia
Chief Financial Officer and Chief Accounting Officer
May 7, 2010

